

Town of Oro Valley  
**TOWN MANAGER'S  
RECOMMENDED BUDGET**  
FY 2012-13





April 4, 2012

To the Honorable Mayor and Town Council:

One of the primary duties of the Town Manager is to prepare and present a balanced annual budget. It is my privilege to present Town Council with the Town Manager's Recommended Budget for fiscal year 2012/13 in the amount of \$97.9 million; a \$3.7 million, or 3.9% increase from the Adopted FY 2011/12 Budget totaling \$94.2 million.

The Town Council has made financial decisions the last two years that have put the Town on a sustainable financial path. These decisions range from increasing revenues and efficiencies to streamlining operations. The organization has reduced staff, and we continue to right-size the organization to ensure that expenditures are aligned with revenues. The Town staff has been extremely dedicated and supportive through the financial crisis we've experienced over the last four years.

The budget was developed with the following core themes:

1. Invest in Town employees
2. Invest in infrastructure and Town assets
3. Economic development as a critical element to creating a healthy financial environment
4. Support regional partnerships and efforts that benefit Oro Valley
5. Support quality-of-life programs and services for community members
6. Implement additional efficiencies and cost-saving measures

### **Invest in Town employees**

The Town has reduced staff considerably over the past four years. The Town has some of the most dedicated and competent employees who have taken on more responsibilities. In an effort to recognize the efforts of our employees over this time, the budget includes a modest 2.5% cost of living adjustment (COLA) for all employees effective 7/1/12, the first since FY 2008/09. The cost impact of the COLA is approximately \$430,000 town-wide.

One of the Town's sizable investments in employees is medical insurance. The Town has seen dramatic increases in this area over the last several years. Specifically, two years ago, the Town received a sizable increase in premiums. The Town absorbed some of the costs, and the plan benefits were reduced in order to save costs. The reduction in the quality of the plan had a significant impact on the cost to employees. Staff have reviewed the Town's medical claim history, in cooperation with the Town's insurance broker, and we believe that now is the time to switch to self-funded insurance. The Town is accepting additional risk in this new funding methodology; however, given the Town's excellent claim history, we believe there are considerable financial benefits to be gained in future years. The Town's annual expenditure for

medical insurance is approximately \$2.2 million, and although we don't anticipate a sizable reduction in the first few years, we believe the benefit can be maintained with less likelihood of potential increases and no further reduction to the quality of the plan. The budget includes establishing the Self Insurance Benefit Fund with a one-time base of \$300,000 contributed from General Fund contingency reserves. Additionally, we are planning for expenditures to remain at approximately \$2.2 million the first year. We feel fortunate that the costs are projected to be flat for the coming year.

For the first time ever, the Town will offer Health Savings Accounts (HSAs) as an option. Considerable education and outreach has been performed, and we believe 5-10% of our employees will take advantage of this new plan in the first year. The HSA plan is a "break even" for the Town, but provides long-term consumer awareness for medical insurance and provides employees with another option that might benefit their personal situation.

### **Invest in infrastructure and Town assets**

The Town is well known for having quality infrastructure. The budget includes more than \$1 million for the pavement preservation program in the Highway Fund, which maintains the current condition of our streets and roads. Although the funding level is slightly below 2011/2012 funding, the bids have been favorable, and the amount of maintenance expected to be delivered remains at a level which will not allow the infrastructure to deteriorate. Maintaining the pavement preservation budget at this level in the Highway Fund involves the use of slightly more than \$300,000 in Highway Fund contingency reserves. Even with this drawdown of contingency reserves, the estimated balance in the Highway Fund contingency reserves at the end of FY 2012/13 will still be approximately \$2.4 million.

An important component of municipal services requires fleet and information technology infrastructure. The budget includes the return of fleet replacement at a modest level. It is critical to restore the funding for scheduled fleet replacement. The budget includes the replacement of six (6) police patrol vehicles, four (4) from the General Fund at a budgeted cost of \$183,000 and two (2) from the Police Impact Fee Fund at a cost of \$89,000. The other funds will see a modest replacement of vehicles per the replacement schedule. Appropriate replacement of computers and other technology is critical to maintain smooth administrative functions. The proposed budget includes computer replacement for aging equipment at a budgeted cost of \$151,000. This includes several servers, desktop computers and mobile data terminals (MDTs) for the police department and building inspectors.

### **Economic development as a critical element to creating a healthy financial environment**

Even with minimal resources dedicated to economic development, the Town has been very successful in primary job development. Given the ever-increasing competitive nature of securing new businesses, additional resources are warranted in this area. The resource allocation to the economic development function will be enhanced to ensure the fiscal stability of the Town. This type of allocation will have a significant return on investment that contributes to effective service delivery throughout the organization.

Business attraction and retention efforts will be expanded through additional resources. The budget includes two additional staff members to the Economic Development Division. An Office Specialist position will be offered to the organization as an internal recruitment which could result in a positive impact on the General Fund. An Economic Development Specialist will assist

in business retention efforts and special events allowing the Economic Development Manager to focus on business attraction and other higher level functions. The Economic Development Division has been moved to the Bed Tax Fund and will no longer be supported by the General Fund.

Additionally, annexation and the expansion of arts and culture will continue to be top priorities in the coming year. Per Council authorization, extensive annexation outreach has been conducted. This will increase in the coming year as more resources are allocated to this area.

### **Support regional partnerships and efforts that benefit Oro Valley**

#### Tourism/Economic Development

The Town has been very successful in partnering with other agencies in order to expand service to residents and decrease operational expenditures. This will continue through support to agencies such as the Metropolitan Tucson Convention and Visitors Bureau (MTCVB), Tucson Regional Economic Opportunities (TREO), and the Greater Oro Valley Chamber of Commerce, formerly known as the Northern Pima County Chamber of Commerce. Funding from the Bed Tax Fund for those agencies is included in the budget at the following levels:

- MTCVB – maintained at ½ of 1% of estimated bed tax collections, or \$74,970
- TREO – maintained at \$41,011
- Greater Oro Valley Chamber of Commerce – restored at \$25,000 (new for FY 12/13)

#### Arizona Department of Corrections

In 2012/2013, the Town is preparing for a partnership with the Arizona Department of Corrections (ADC). This partnership will utilize ADC resources for projects such as vegetation maintenance and road-side cleanup to address Town-wide needs. The purchase of a used vehicle is budgeted for \$25,000 in the General Government Impact Fee Fund to support this program, but the long-term benefits to operational expenditures are significant.

#### Regional Transportation Authority

The Town's successful partnership with the Regional Transportation Authority (RTA) will continue into FY 2012/13 for transit services provided to our residents. The budget includes \$789,000 in funding from the RTA to reimburse the Town for the recently-approved expansion of service. Overall, the Town's FY 2012/13 net subsidy cost for the expanded service is approximately \$173,000, an estimated savings of \$200,000 over the current year net cost to the Town of \$373,000.

#### Pima County Library District (PCLD)

As the Town anticipates completing the transfer of library operations to the Pima County Library District as a branch effective January 1, 2013, the FY 2012/13 budget includes Library Division expenditures for half of the fiscal year totaling just over \$583,000. The General Fund revenue budget includes reimbursement revenues from PCLD for 100% of those costs plus an additional \$30,000 for building maintenance/janitorial costs, for which the Town will continue to pay. The savings associated with the library transfer for the fiscal year (\$583,000) has been set aside in the General Fund budget in a Council-Designated Reserve Account that may be allocated for future use by the Town Council.

## **Support quality-of-life programs and services for community members**

All Town functions contribute to the overall quality of life for residents. From our recognized public safety services to the top-notch Water Utility, and everything in between, these services contribute to what makes the Oro Valley a special place for residents to call home.

### **Enhanced Aquatics Facility**

The Aquatics Facility will soon see the Council-authorized enhancements which will enable us to host large-scale events, generating increased tourism and becoming a source of economic activity. Additionally, the new Aquatics Facility will appeal to a broader audience of potential local users. This recreational gem will be a highly-utilized facility. The Aquatics Division has seen a significant organizational restructuring in order to manage and operate the expanded facility. Additional staff and personnel changes are incorporated in the budget. This includes the addition of five (5) new full-time equivalent (FTE) positions and new compensation required to manage and support the increased activities planned for this facility. The Aquatics program budget for FY 2012/13 is approximately \$170,000 higher than the current FY 2011/12 budget due to increased staffing and operational costs once the facility partially reopens in August, 2012. These incremental increased costs due to the expansion will be funded with Bed Tax revenues transferred into the General Fund.

### **Steam Pump Ranch**

The Steam Pump Ranch historic property will soon see the improvements needed to open the facility to the public including a restroom facility and already enlarged parking area. The Town will refocus programming efforts from the existing recreational leased space located across the street from Town Hall to this space at Steam Pump Ranch. The Town will eliminate the lease of the recreational space saving \$30,000 annually. The Steam Pump Ranch will be the recipient of additional resources and will be host to expanded activities and events.

### **Public Safety Personnel**

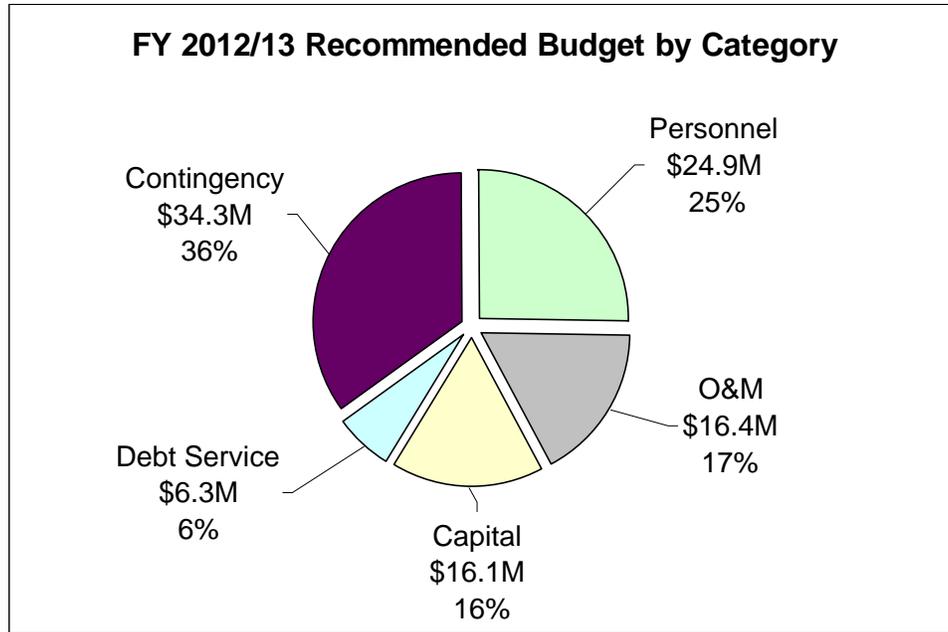
The budget includes funding changes to three (3) police officer positions. The positions were unfunded in the FY 2011/12 adopted budget. In the FY 2012/13 these three (3) officer positions will be funded out of the police seizure and forfeiture funds at a total budgeted cost of \$193,000 with no impact to the General Fund. These three (3) officer positions will backfill for three (3) existing officers that are assigned to regional task force positions.

## **Implement additional efficiencies and cost-saving measures**

The department directors, managers and front-line employees continue to evaluate programs and services in order to find improvements. One program that will receive additional emphasis in the coming year is the volunteer program. The Town has an excellent track record for attracting and retaining volunteers in the Police Department, Transit Division and the Library to support staff's efforts. With the further reduction of staff members, the volunteer program has been expanded to include general Town functions. Seeking community volunteers to assist in Town operations has multiple benefits including improved civic engagement and filling functions from vacated staff positions.

It is typical that a high percentage of municipal operational expenses are related to personnel, and this is the case for Oro Valley at 25% of the Recommended Budget (please see Budget by

Category chart below). As staff vacancies occur, the Town Manager and department directors evaluate if the position needs to be filled, if it can be filled with a part-time employee, or if it can be outsourced. This type of systematic personnel evaluation has occurred over the last fiscal year, resulting in nearly \$600,000 in town-wide salary and benefit savings that will be carried forward into the FY 2012/13 budget, and will continue for the foreseeable future. We have systematically reduced staff over the last four years. In 2007/2008, the Town had 330 full-time, benefitted employees, and in 2012/2013, the proposed budget includes 300 full-time, benefitted employees, a 9% decrease.



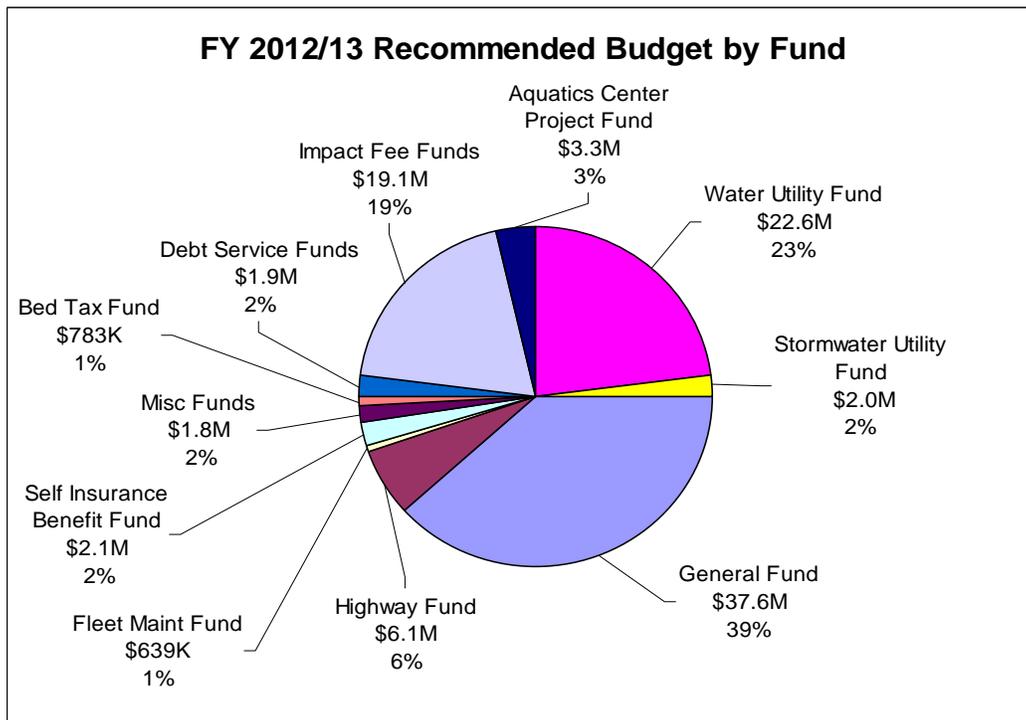
The following tables outline which positions in the current year budget have been either eliminated or reclassified to part-time, non-benefit eligible positions in the FY 12/13 budget and the corresponding cost savings:

<b>POSITIONS ELIMINATED</b>			
<u>Position/Title</u>	<u>FTE</u>	<u>Department</u>	<u>Cost Savings</u>
Senior Civil Engineer	1.00	DIS	\$ 103,889
Civil Engineer Designer	1.00	DIS	76,781
Heavy Equipment Operator I	1.00	DIS	46,391
Ombudsperson	1.00	DIS	56,510
Development Coordinator	1.00	DIS	60,671
Senior Office Assistant (two part-time)	0.96	DIS	34,875
Court Clerk	1.00	Magistrate Court	46,995
Communications Specialist	1.00	Manager's Office	60,363
Reserve Officer (two part-time)	0.96	Police Dept.	46,840
<b>TOTAL</b>	<b>8.92</b>		<b>\$ 533,315</b>

POSITIONS REDUCED FROM FULL-TIME TO PART-TIME			
Full-Time Position/Title	Department	Replaced With	Cost Savings
Heavy Equipment Operator I	DIS	2-19 hr Heavy Equip Operator I	\$ 9,479
Office Specialist	DIS	2-19 hr Office Specialists	9,939
Licensing & Cust Svc Clerk	Clerk	2-19 hr Office Assistants	20,780
Office Assistant	Clerk	1-19 hr Office Assistant	9,436
<b>TOTAL</b>			<b>\$ 49,634</b>

We recognize that one of the points of distinction between the Town of Oro Valley and other municipal organizations is the Town's great staff members. We continue to balance the needs of the community and the resources available to provide services and programs.

The following sections will cover various budget highlights from each of the Town's major funds, while the below chart depicts the Recommended Budget by Fund.



### **General Fund Highlights**

The recommended General Fund budget totals \$26.8 million (excluding contingency reserves of \$10.9 million), and is 1.8%, or \$472,000, more than the current year adopted budget of \$26.3 million.

The General Fund is balanced with revenues exceeding expenditures resulting in a slight surplus of \$71,000. It is important to note that this budget was balanced exclusive of the \$583,000 cost savings associated with the transfer of library operations to PCLD.

The following are key revenue provisions included in the General Fund budget:

- Local sales taxes slightly less than current year adopted budget at \$11.7 million versus \$11.8 million in FY 2011/12
- License and permit revenues almost 17% less than current adopted budget at \$936,000 versus \$1.1 million in FY 2011/12 due to lower projections for commercial construction in FY 12/13
- \$789,000 budgeted for transit service reimbursement from the RTA
- Overall increase of 12%, or approximately \$1 million, in state-shared revenues
- \$613,000 in revenue budgeted from the Pima County Library District to fund 100% of library operations from July 1, 2012 through December 31, 2012
- Includes a transfer in of Bed Tax Funds in the amount of \$177,000 to fund the incremental increase in the cost of the expanded Aquatics Facility

The following are key expenditure provisions included in the budget:

- 2.5% cost of living increase effective July 1, 2012
- Employee health insurance premiums are programmed to remain flat for FY 12/13
- Department operations and maintenance budgets have been reduced by 7%, or \$430K, from adopted FY 2011/12 levels
- Capital asset replacement funds totaling \$356K are included for computers, servers, mobile data terminals (MDTs), four (4) police vehicles, and a parks utility vehicle
- Expenditures for the Economic Development Division within the Town Manager's Office budget totaling \$240K have been moved to the Bed Tax Fund

The estimated year-end contingency reserve balance in the General Fund for FY 12/13 is \$10.9 million, which equals 41% of the recommended expenditure budget, well above the Town's adopted policy level of 25%.

### **Highway Fund Highlights**

The two main revenue sources in the Highway Fund are construction sales taxes and state-shared highway user revenue funds (HURF), or gas taxes. Proposed Highway Fund revenues total \$3.3 million, which are flat to the current year adopted budget. The Highway Fund also includes approximately \$230,000 in revenues charged to the Stormwater Utility Fund for greater cost recovery of Highway Fund resources utilized during storm cleanup events and ongoing storm facility maintenance. Budgeted expenditures in the Highway Fund total approximately \$3.6 million, which includes a budget of slightly more than \$1 million for pavement preservation. The budget also includes the use of approximately \$300,000 in Highway Fund contingency reserves to sustain operations during FY 2012/13.

### **Bed Tax Fund Highlights**

It is estimated that the Town's 6% Bed Tax will generate approximately \$782,000 in revenues next fiscal year, which is a 13%, or \$117,000, decrease from the current adopted budget of \$900,000. The Bed Tax Fund includes three (3) staff positions in the Economic Development

Division: Economic Development Manager (moved from the Town Manager budget in General Fund), Economic Development Specialist (new position), and Office Specialist (new position). As mentioned earlier, funding is also included for TREO, MTCVB and the Greater Oro Valley Chamber of Commerce. Finally, funding in the amount of \$177,000 will be transferred into the General Fund to pay for the incremental cost increase for the expanded Aquatics Facility.

### **Water Utility Fund Highlights**

The proposed Water Utility budget does not include an increase in the base rate and commodity rates charged for water sales in FY 2012/13, nor does it include an increase to the Groundwater Preservation Fee (GPF) next year. The main reduction seen in funding sources for the Water Utility is the elimination of loan proceeds from the Water Infrastructure Finance Authority (WIFA) due to the completion of existing system capital improvements.

The expense budget for the Water Utility is approximately \$716,000 higher than the adopted FY 2011/12 budget primarily due to the full-year cost of wheeling the Town's allocation of Central Arizona Project (CAP) water from Tucson Water. Also included in the budget is \$830,000 for funding the continuation of the meter replacement program to more efficient, automatic read meters.

### **Five-Year Capital Improvement Program (CIP)**

Given the slow growth in funding sources expected for next fiscal year, staff conducted a limited CIP process earlier this year, focusing mainly on projects that are currently under construction or those new projects that have approved, dedicated funding sources. Included in the recommended budget is the Five-Year Capital Improvement Program for all funds from FY 12/13 through FY 16/17. Total CIP projects in the proposed budget for all funds town-wide for FY 2012/13 amount to \$14.2 million. More detail regarding CIP projects and funding is included in the CIP document found in the last tab of the budget binder.

### **Acknowledgments**

This budget document reflects the efforts of many long hours contributed by staff from all Town departments and input generated by employees, the Town Council and local residents. Special recognition goes to the Town's budget team for their extraordinary collaboration in preparing this recommended budget: Finance Director Stacey Lemos, Budget and Management Analyst Wendy Gomez, Financial Analyst Art Cuaron, and Management Assistant Catherine Vorrasi.

Respectfully submitted,



Greg Caton  
Interim Town Manager



# Town of Oro Valley Fiscal Year 2012 - 2013

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Estimated Fund Balance Report  
 FY 2012/13 Recommended Budget

Updated: March 21, 2012

EXPENDITURES

7/1/12 BEGINNING FUND BALANCE	REVENUE	TRANSFERS IN	TOTAL	PERSONNEL	O&M	CAPITAL	TRANSFERS OUT	DEBT SERVICE	CONTINGENCY	TOTAL
10,837,564	26,680,592	176,747	37,694,903	19,528,236	6,213,958	908,799	135,324	-	10,908,586	37,694,903
2,751,541	3,346,388	-	6,097,929	1,931,872	712,897	1,025,060	-	-	2,428,100	6,097,929
-	638,787	-	638,787	72,437	566,350	-	-	-	-	638,787
300,000	1,824,194	-	2,124,194	-	1,824,194	-	-	-	300,000	2,124,194
292,924	175,000	-	467,924	64,206	-	-	-	-	403,718	467,924
582,189	250,000	-	832,189	128,410	-	-	-	-	703,779	832,189
189,790	787,983	-	977,773	231,126	240,536	-	194,810	-	311,301	977,773
-	47,503	-	47,503	47,503	-	-	-	-	-	47,503
185,240	-	-	185,240	-	-	130,188	-	-	55,052	185,240
1,230,658	183,784	155,706	1,570,148	-	10,000	-	-	644,080	916,068	1,570,148
4,115	367,578	-	371,693	-	2,720	-	-	367,578	1,395	371,693
1,758,770	2,676,000	-	4,434,770	-	224,875	100,000	100,000	1,774,756	2,235,139	4,434,770
6,495,676	118,755	-	6,614,431	-	-	-	-	632,744	5,981,687	6,614,431
715,863	6,412,718	-	7,128,581	-	-	6,154,000	-	-	974,581	7,128,581
451,499	92,001	-	543,500	-	-	400,000	-	-	143,500	543,500
116,046	37,461	-	153,507	-	-	-	-	-	153,507	153,507
103,488	49,840	-	153,328	-	-	88,066	-	-	64,262	153,328
135,430	-	-	135,430	-	-	25,000	-	-	110,430	135,430
3,050,000	300,000	-	3,350,000	-	-	3,350,000	-	-	-	3,350,000
258,821	-	-	258,821	-	-	-	-	-	258,821	258,821
10,263,748	12,258,000	100,000	22,621,748	2,547,470	6,006,851	3,184,500	2,319	2,869,401	8,011,207	22,621,748
650,338	1,299,800	-	1,950,138	304,200	564,249	697,000	-	-	384,689	1,950,138
<b>40,373,700</b>	<b>57,546,384</b>	<b>432,453</b>	<b>98,352,537</b>	<b>24,855,460</b>	<b>16,366,630</b>	<b>16,063,613</b>	<b>432,453</b>	<b>6,288,559</b>	<b>34,345,822</b>	<b>98,352,537</b>

Less Transfers In (432,453)

**FY 2012/13 BUDGET \$ 97,920,084**

Less Transfers Out (432,453)

**FY 2012/13 BUDGET \$ 97,920,084**

Does not include non cash outlays for depreciation or amortization



## Fund Balances

	General Fund (1)	Special Revenue Funds (2)	Enterprise Funds (3)	Capital Projects Funds (4)	Internal Service Funds	Debt Service Funds (5)	2012-2013 Total
<b>Revenues and Other Sources</b>							
Taxes	\$ 12,327,995	\$ 1,099,173	\$ -	\$ -	\$ -	\$ -	\$ 13,427,168
Licenses and Permits	936,469	43,000	-	-	-	-	979,469
Fines	190,000	-	-	-	-	-	190,000
Water Sales	-	-	11,707,800	-	-	-	11,707,800
Charges for Services	1,217,556	276,996	1,236,700	2,456,000	638,787	-	5,826,039
State Shared Revenue	9,175,117	2,480,005	-	-	-	-	11,655,122
Intergovernmental	613,413	-	-	-	-	-	613,413
Grants	1,997,042	260,000	517,800	5,979,000	-	83,784	8,837,626
Seizures & Forfeitures	-	425,000	-	-	-	-	425,000
Impact Fees	-	-	-	926,875	-	-	926,875
Interest Income	89,000	12,700	75,500	6,900	-	367,578	551,678
Miscellaneous	134,000	10,000	20,000	318,000	1,824,194	100,000	2,406,194
Other Financing Sources	176,747	-	100,000	-	-	155,706	432,453
<b>Total</b>	<b>\$ 26,857,339</b>	<b>\$ 4,606,874</b>	<b>\$ 13,657,800</b>	<b>\$ 9,686,775</b>	<b>\$ 2,462,981</b>	<b>\$ 707,068</b>	<b>\$ 57,978,837</b>
<b>Expenditures and Other Uses</b>							
<b>General Government</b>							
<i>Clerk</i>	\$ 322,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,779
<i>Council</i>	224,618	-	-	-	-	-	224,618
<i>Finance</i>	744,111	-	-	-	-	-	744,111
<i>General Administration</i>	2,245,094	-	-	25,000	1,824,194	-	4,094,288
<i>Human Resources</i>	496,156	-	-	-	-	-	496,156
<i>Information Technology</i>	1,213,633	-	-	-	-	-	1,213,633
<i>Legal</i>	816,559	-	-	-	-	-	816,559
<i>Magistrate Court</i>	757,629	-	-	-	-	-	757,629
<i>Manager</i>	728,648	471,662	-	-	-	-	1,200,310
<i>Debt Service</i>	-	-	-	-	-	1,024,378	1,024,378
Police	12,667,903	240,119	-	89,066	-	-	12,997,088
Dev. & Infrastructure Svcs.	3,803,751	3,669,829	1,565,449	-	638,787	-	9,677,816
Parks and Recreation	1,860,745	-	-	3,780,000	-	-	5,640,745
Library Services	583,413	-	-	-	-	-	583,413
Cultural Resources	185,954	-	-	100,188	-	-	286,142
Water Utility	-	-	11,738,821	2,732,375	-	-	14,471,196
<i>Water Utility Fund Debt Service</i>							
<i>Principal</i>	-	-	1,444,316	-	-	-	1,444,316
<i>Interest</i>	-	-	1,425,085	-	-	-	1,425,085
Roadway Improvements	-	-	-	6,154,000	-	-	6,154,000
Other Financing Uses	135,324	194,810	2,319	100,000	-	-	432,453
<b>Total</b>	<b>\$ 26,786,317</b>	<b>\$ 4,576,420</b>	<b>\$ 16,175,990</b>	<b>\$ 12,980,629</b>	<b>\$ 2,462,981</b>	<b>\$ 1,024,378</b>	<b>\$ 64,006,715</b>
Increase/(Decrease)	71,022	30,454	(2,518,190)	(3,293,854)	-	(317,310)	(6,027,878)
Beginning Fund Balance	\$ 10,837,564	\$ 3,816,444	\$ 10,914,086	\$ 13,270,833	\$ 300,000	\$ 1,234,773	\$ 40,373,700
<b>Ending Fund Balance</b>	<b>\$ 10,908,586</b>	<b>\$ 3,846,898</b>	<b>\$ 8,395,896</b>	<b>\$ 9,976,979</b>	<b>\$ 300,000</b>	<b>\$ 917,463</b>	<b>\$ 34,345,822</b>

This table depicts the estimated beginning fund balance at July 1, 2012, the budgeted revenues and expenditures for FY 2012/13 and the projected ending fund balance at June 30, 2013.

- (1) The General Fund is increasing by \$71,022.
- (2) Special Revenue Funds are increasing by \$30,454.
- (3) Enterprise Funds are decreasing by \$2,518,190 which will be used to fund capital projects.
- (4) Capital Projects Funds are decreasing by \$3,293,854 which will be used to fund capital projects.
- (5) Debt Service Funds are decreasing by \$317,310 which will be used to fund debt service payments.



## Fiscal Year 2012 - 2013

## General Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Local Taxes	12,401,316	11,992,949	12,327,995	-0.6%
Licenses and Permits	1,126,894	822,598	936,469	-16.9%
Federal Grants	805,533	444,244	983,000	22.0%
State Grants	288,500	522,351	1,014,042	251.5%
State Shared Revenues	8,187,264	8,187,264	9,175,117	12.1%
Intergovernmental	591,160	591,160	613,413	3.8%
Charges for Services	1,237,851	1,217,411	1,217,556	-1.6%
Fines	190,000	190,000	190,000	0.0%
Interest Income	22,000	89,000	89,000	304.5%
Miscellaneous	157,500	190,163	134,000	-14.9%
Other Financing Sources	1,125,926	633,426	176,747	-84.3%
<b>Total</b>	<b>\$ 26,133,944</b>	<b>\$ 24,880,566</b>	<b>\$ 26,857,339</b>	<b>2.8%</b>
<b>Expenditures and Other Uses</b>				
Personnel	19,560,099	18,921,467	19,528,236	-0.2%
Operations & Maintenance	6,060,996	5,343,065	5,630,545	-7.1%
Capital Outlay	469,497	466,633	908,799	93.6%
Council-Designated Reserve		67,000	583,413	0.0%
Other Financing Uses	223,352	251,975	135,324 <sup>(A)</sup>	-39.4%
<b>Total</b>	<b>\$ 26,313,944</b>	<b>\$ 25,050,140</b>	<b>\$ 26,786,317</b>	<b>1.8%</b>
Increase/(Decrease)			71,022	
Beginning Fund Balance				
Assigned			\$ 1,591,277	
Unassigned			9,246,287	
<b>Ending Fund Balance</b>				
Assigned			\$ 1,591,277	
Unassigned			9,317,309	
<b>Total Ending Fund Balance</b>			<b>\$ 10,908,586</b>	

(A) Transfer to Municipal Debt Service Fund for Series 2007 and CREBS debt service



## Fiscal Year 2012 - 2013

## Highway Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Local Taxes	367,400	290,093	316,890	-13.7%
Licenses and Permits	42,000	43,500	43,000	2.4%
Charges for Services	15,000	15,000	229,493	1430.0%
State Grants	487,000	286,710	260,000	-46.6%
State Shared Revenues	2,376,464	2,376,464	2,480,005	4.4%
Interest Income	10,700	7,000	7,000	-34.6%
Miscellaneous	10,000	25,000	10,000	0.0%
Other Financing Sources	-	-	-	0.0%
<b>Total</b>	<b>\$ 3,308,564</b>	<b>\$ 3,043,767</b>	<b>\$ 3,346,388</b>	<b>1.1%</b>
<b>Expenditures and Other Uses</b>				
Personnel	1,980,044	1,888,772	1,931,872	-2.4%
Operations & Maintenance	900,983	851,152	712,897	-20.9%
Capital Outlay	1,212,250	1,207,250	1,025,060	-15.4%
Other Financing Uses	400,000	-	-	-100.0%
<b>Total</b>	<b>\$ 4,493,277</b>	<b>\$ 3,947,174</b>	<b>\$ 3,669,829</b>	<b>-18.3%</b>
Increase/(Decrease)			(323,441)	
Beginning Fund Balance Restricted			\$ 2,751,541	
<b>Ending Fund Balance Restricted</b>			<b>\$ 2,428,100</b>	



## Fiscal Year 2012 - 2013

## Bed Tax Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Local Taxes	899,626	711,016	782,283	-13.0%
Interest Income	1,800	5,700	5,700	216.7%
<b>Total</b>	<b>\$ 901,426</b>	<b>\$ 716,716</b>	<b>\$ 787,983</b>	<b>-12.6%</b>
<b>Expenditures</b>				
Personnel	-	-	231,126	0.0%
Operations & Maintenance	235,981	234,204	240,536	1.9%
Capital Outlay	-	-	-	0.0%
Other Financing Uses	1,125,926	1,133,426	194,810	-82.7%
<b>Total</b>	<b>\$ 1,361,907</b>	<b>\$ 1,367,630</b>	<b>\$ 666,472</b>	<b>-51.1%</b>
Increase/(Decrease)			121,511	
Beginning Fund Balance Committed			\$ 189,790	
<b>Ending Fund Balance Committed</b>			<b>\$ 311,301</b>	



## Fiscal Year 2012 - 2013

## Seizures & Forfeitures - State Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Seizures and Forfeitures	100,000	176,750	175,000	75.0%
Interest Income	2,500	-	-	-100.0%
Miscellaneous	-	-	-	0.0%
<b>Total</b>	<b>\$ 102,500</b>	<b>\$ 176,750</b>	<b>\$ 175,000</b>	<b>70.7%</b>
<b>Expenditures</b>				
Personnel	-	-	64,206	0.0%
Operations & Maintenance	-	52,418	-	0.0%
Capital Outlay	-	-	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ 52,418</b>	<b>\$ 64,206</b>	<b>0.0%</b>
Increase/(Decrease)			110,794	
Beginning Fund Balance Restricted			\$ 292,924	
<b>Ending Fund Balance Restricted</b>			<b>\$ 403,718</b>	



## Fiscal Year 2012 - 2013

## Seizures & Forfeitures - Federal Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Seizures and Forfeitures	250,000	258,700	250,000	0.0%
Interest Income	1,300	-	-	-100.0%
Miscellaneous	-	-	-	0.0%
<b>Total</b>	<b>\$ 251,300</b>	<b>\$ 258,700</b>	<b>\$ 250,000</b>	<b>-0.5%</b>
<b>Expenditures</b>				
Personnel	-	-	128,410	0.0%
Operations & Maintenance	-	74,017	-	0.0%
Capital Outlay	-	60,000	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ 134,017</b>	<b>\$ 128,410</b>	<b>0.0%</b>
Increase/(Decrease)			121,590	
Beginning Fund Balance Restricted			\$ 582,189	
<b>Ending Fund Balance Restricted</b>			<b>\$ 703,779</b>	



## Fiscal Year 2012 - 2013

## Impound Fee Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Charges for Services	50,000	45,987	47,503	-5.0%
Other Financing Sources	-	-	-	0.0%
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 45,987</b>	<b>\$ 47,503</b>	<b>-5.0%</b>
<b>Expenditures</b>				
Personnel	45,987	45,987	47,503	3.3%
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	-	-	-	0.0%
<b>Total</b>	<b>\$ 45,987</b>	<b>\$ 45,987</b>	<b>\$ 47,503</b>	<b>3.3%</b>
Increase/(Decrease)			-	
Beginning Fund Balance Restricted			\$ -	
<b>Ending Fund Balance Restricted</b>			<b>\$ -</b>	



**Fiscal Year 2012 - 2013**

**Municipal Debt Service Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Federal Subsidy	85,777	85,777	83,784	-2.3%
Interest Income	-	100	-	0.0%
Miscellaneous	-	206,483	100,000	0.0%
Other Financing Sources	228,647	66,735	155,706	-31.9%
<b>Total</b>	<b>\$ 314,424</b>	<b>\$ 359,095</b>	<b>\$ 339,490</b>	<b>8.0%</b>
<b>Expenditures</b>				
Operations & Maintenance	10,000	10,000	10,000	0.0%
Debt Service	619,521	619,521	644,080	4.0%
<b>Total</b>	<b>\$ 629,521</b>	<b>\$ 629,521</b>	<b>\$ 654,080</b>	<b>3.9%</b>
Increase/(Decrease)			(314,590)	
Beginning Fund Balance Restricted			\$ 1,230,658	
<b>Ending Fund Balance Restricted</b>			<b>\$ 916,068</b>	



**Fiscal Year 2012 - 2013**

**Oracle Road Improvement District  
Debt Service Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Interest Repayments	129,703	129,703	117,578	-9.3%
Principal Repayments	235,000	235,000	250,000	6.4%
Penalty	-	1,598	-	0.0%
<b>Total</b>	<b>\$ 364,703</b>	<b>\$ 366,301</b>	<b>\$ 367,578</b>	<b>0.8%</b>
<b>Expenditures</b>				
Operations & Maintenance	1,600	2,470	2,720	70.0%
Debt Service	364,703	364,703	367,578	0.8%
<b>Total</b>	<b>\$ 366,303</b>	<b>\$ 367,173</b>	<b>\$ 370,298</b>	<b>1.1%</b>
Increase/(Decrease)			(2,720)	
Beginning Fund Balance Restricted			\$ 4,115	
<b>Ending Fund Balance Restricted</b>			<b>\$ 1,395</b>	



## Fiscal Year 2012 - 2013

## RTA Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 (A) Budget	% to Budget
<b>Revenues and Other Sources</b>				
RTA Reimbursements	50,000	200	-	-100.0%
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 200</b>	<b>\$ -</b>	<b>-100.0%</b>
<b>Expenditures</b>				
Operations & Maintenance	35,000	200	-	-100.0%
Capital Outlay	15,000	-	-	-100.0%
<b>Total</b>	<b>\$ 50,000</b>	<b>\$ 200</b>	<b>\$ -</b>	<b>-100.0%</b>
Increase/(Decrease)			-	
Beginning Fund Balance			\$ -	
<b>Ending Fund Balance</b>			<b>\$ -</b>	

(A) Beginning FY 2013, revenues and expenditures previously budgeted in the RTA Fund are budgeted in the General Fund



## Fiscal Year 2012 - 2013

## Alternative Water Resource Development Impact Fee Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Charges for Services	2,423,500	2,358,000	2,456,000	1.3%
Interest Income	2,684	800	800	-70.2%
Impact Fees	219,200	515,544	219,200	0.0%
Bond Proceeds	-	-	-	0.0%
Other Financing Sources	-	-	-	0.0%
<b>Total</b>	<b>\$ 2,645,384</b>	<b>\$ 2,874,344</b>	<b>\$ 2,676,000</b>	<b>1.2%</b>
<b>Expenditures</b>				
Operations & Maintenance	214,775	167,762	224,875	4.7%
Capital Outlay	515,000	567,000	100,000	-80.6%
Other Financing Uses	100,000	100,000	100,000 <sup>(A)</sup>	0.0%
Debt Service	1,789,978	1,789,978	1,774,756	-0.9%
<b>Total</b>	<b>\$ 2,619,753</b>	<b>\$ 2,624,740</b>	<b>\$ 2,199,631</b>	<b>-16.0%</b>
Increase/(Decrease)			476,369	
Beginning Fund Balance			\$ 1,758,770	
<b>Ending Fund Balance</b>			<b>\$ 2,235,139</b>	

(A) Transfer to Water Utility Fund



**Fiscal Year 2012 - 2013**

**Potable Water System Development  
Impact Fee Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Interest Income	13,323	4,500	4,500	-66.2%
Special Assessments	114,255	340,907	114,255	0.0%
<b>Total</b>	<b>\$ 127,578</b>	<b>\$ 345,407</b>	<b>\$ 118,755</b>	<b>-6.9%</b>
<b>Expenditures</b>				
Capital Outlay	740,000	505,696	-	-100.0%
Other Financing Uses	-	-	-	0.0%
Debt Service	639,920	639,920	632,744	-1.1%
<b>Total</b>	<b>\$ 1,379,920</b>	<b>\$ 1,145,616</b>	<b>\$ 632,744</b>	<b>-54.1%</b>
Increase/(Decrease)			(513,989)	
Beginning Fund Balance			\$ 6,495,676	
<b>Ending Fund Balance</b>			<b>\$ 5,981,687</b>	



**Fiscal Year 2012 - 2013**

**Townwide Roadway Development  
Impact Fee Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Federal Grants	500,000	-	699,000	39.8%
State Grants	7,443,000	5,312,909	5,280,000	-29.1%
Interest Income	4,000	1,600	1,600	-60.0%
Charges for Services	18,000	18,000	-	-100.0%
Impact Fees	413,078	246,714	414,118	0.3%
Miscellaneous	-	1,512	18,000	0.0%
Bond Proceeds	-	-	-	0.0%
Transfers In	400,000	-	-	-100.0%
<b>Total</b>	<b>\$ 8,778,078</b>	<b>\$ 5,580,735</b>	<b>\$ 6,412,718</b>	<b>-26.9%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	7,998,000	4,745,951	6,154,000	-23.1%
Debt Service	2,615,467	2,615,467	-	-100.0%
<b>Total</b>	<b>\$ 10,613,467</b>	<b>\$ 7,361,418</b>	<b>\$ 6,154,000</b>	<b>-42.0%</b>
Increase/(Decrease)			258,718	
Beginning Fund Balance Restricted			\$ 715,863	
<b>Ending Fund Balance Restricted</b>			<b>\$ 974,581</b>	



**Fiscal Year 2012 - 2013**

**General Government  
Impact Fee Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Impact Fees	67,485	29,838	-	-100.0%
Interest Income	-	5	-	0.0%
<b>Total</b>	<b>\$ 67,485</b>	<b>\$ 29,843</b>	<b>\$ -</b>	<b>-100.0%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	-	-	25,000	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>0.0%</b>
Increase/(Decrease)			(25,000)	
Beginning Fund Balance Restricted			\$ 135,430	
<b>Ending Fund Balance Restricted</b>			<b>\$ 110,430</b>	



## Fiscal Year 2012 - 2013

## Library Impact Fee Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Impact Fees	32,831	32,831	37,461	14.1%
Interest Income	-	4	-	0.0%
<b>Total</b>	<b>\$ 32,831</b>	<b>\$ 32,835</b>	<b>\$ 37,461</b>	<b>14.1%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	-	-	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
Increase/(Decrease)			37,461	
Beginning Fund Balance Restricted			\$ 116,046	
<b>Ending Fund Balance Restricted</b>			<b>\$ 153,507</b>	



**Fiscal Year 2012 - 2013**

**Parks & Recreation  
Impact Fee Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Impact Fees	127,640	127,640	92,001	-27.9%
Interest Income	-	16	-	0.0%
<b>Total</b>	<b>\$ 127,640</b>	<b>\$ 127,656</b>	<b>\$ 92,001</b>	<b>-27.9%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	400,000	-	400,000	0.0%
<b>Total</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>0.0%</b>
Increase/(Decrease)			(307,999)	
Beginning Fund Balance Restricted			\$ 451,499	
<b>Ending Fund Balance Restricted</b>			<b>\$ 143,500</b>	



## Fiscal Year 2012 - 2013

## Police Impact Fee Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Impact Fees	34,477	30,105	49,840	44.6%
Interest Income	-	4	-	0.0%
<b>Total</b>	<b>\$ 34,477</b>	<b>\$ 30,109</b>	<b>\$ 49,840</b>	<b>44.6%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	-	-	89,066	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 89,066</b>	<b>0.0%</b>
Increase/(Decrease)			(39,226)	
Beginning Fund Balance Restricted			\$ 103,488	
<b>Ending Fund Balance Restricted</b>			<b>\$ 64,262</b>	



**Fiscal Year 2012 - 2013**

**Naranja Park  
Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Interest Income	-	-	-	0.0%
Miscellaneous	-	-	-	0.0%
Other Financing Sources	-	-	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	-	-	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
Increase/(Decrease)			-	
Beginning Fund Balance Restricted			\$ 258,821	
<b>Ending Fund Balance Restricted</b>			<b>\$ 258,821</b>	



**Fiscal Year 2012 - 2013**

**Aquatics Center Project  
Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Other Financing Sources	-	3,050,000	-	0.0%
Donations	-	-	300,000	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ 3,050,000</b>	<b>\$ 300,000</b>	<b>0.0%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	402,295	-	3,350,000	732.7%
<b>Total</b>	<b>\$ 402,295</b>	<b>\$ -</b>	<b>\$ 3,350,000</b>	<b>732.7%</b>
Increase/(Decrease)			(3,050,000)	
Beginning Fund Balance Restricted			\$ 3,050,000	
<b>Ending Fund Balance Restricted</b>			<b>\$ -</b>	



**Fiscal Year 2012 - 2013**

**Rec In Lieu Fee  
Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Charges for Services	-	-	-	0.0%
Other Financing Sources	-	185,240	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ 185,240</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	-	0.0%
Capital Outlay	-	-	130,188	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,188</b>	<b>0.0%</b>
Increase/(Decrease)			(130,188)	
Beginning Fund Balance Restricted			\$ 185,240	
<b>Ending Fund Balance Restricted</b>			<b>\$ 55,052</b>	



## Fiscal Year 2012 - 2013

## Fleet Maintenance Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Charges for Services	436,271	436,271	638,787	46.4%
Other Financing Sources	-	-	-	0.0%
Miscellaneous	-	-	-	0.0%
<b>Total</b>	<b>\$ 436,271</b>	<b>\$ 436,271</b>	<b>\$ 638,787</b>	<b>46.4%</b>
<b>Expenditures</b>				
Personnel	78,621	78,621	72,437	-7.9%
Operations & Maintenance	357,650	357,650	566,350	58.4%
<b>Total</b>	<b>\$ 436,271</b>	<b>\$ 436,271</b>	<b>\$ 638,787</b>	<b>46.4%</b>
Increase/(Decrease)			-	
Beginning Fund Balance			\$ -	
<b>Ending Fund Balance</b>			<b>\$ -</b>	



**Fiscal Year 2012 - 2013**

**Benefit Self Insurance  
Fund Summary**

	<b>FY 2012 Budget</b>	<b>FY 2012 Projected</b>	<b>FY 2013 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Self-Insurance Premiums	-	-	1,824,194	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,824,194</b>	<b>0.0%</b>
<b>Expenditures</b>				
Operations & Maintenance	-	-	1,824,194	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,824,194</b>	<b>0.0%</b>
Increase/(Decrease)			-	
Beginning Fund Balance			\$ 300,000	
<b>Ending Fund Balance</b>			<b>\$ 300,000</b>	



## Fiscal Year 2012 - 2013

## Water Utility Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Charges for Services	445,200	541,550	475,200	6.7%
State Grants	-	-	-	100.0%
Interest Income	16,300	125,000	75,000	360.1%
Miscellaneous	-	-	-	100.0%
Other Financing Sources	800,000	811,000	100,000 <sup>(A)</sup>	-87.5%
Water Sales	11,682,799	11,707,800	11,707,800	0.2%
<b>Total</b>	<b>\$ 12,944,299</b>	<b>\$ 13,185,350</b>	<b>\$ 12,358,000</b>	<b>-4.5%</b>
<b>Expenditures</b>				
Personnel	2,422,709	2,419,276	2,547,470	5.1%
Operations & Maintenance	7,466,003	7,128,559	8,890,329	19.1%
Capital Outlay	4,162,000	3,195,174	3,184,500	-23.5%
Debt Service	2,805,717	2,805,718	2,869,401	2.3%
Other Financing Uses	5,295	-	2,319 <sup>(B)</sup>	-56.2%
<b>Total</b>	<b>\$ 16,861,724</b>	<b>\$ 15,548,727</b>	<b>\$ 17,494,019</b>	<b>3.7%</b>
<b>Cash Total *</b>	<b>\$ 13,894,926</b>	<b>\$ 12,665,249</b>	<b>\$ 14,610,541</b>	<b>5.2%</b>
Increase/(Decrease)			(2,252,541)	
Beginning Fund Balance			\$ 10,263,748	
<b>Ending Fund Balance</b>			<b>\$ 8,011,207</b>	

\* Total expenditures less non-cash outlays for Depreciation & Amortization

(A) \$100K transfer from Alternative Water Resource Development Impact Fee Fund

(B) Transfer to Municipal Debt Service Fund for CREBS debt service



## Fiscal Year 2012 - 2013

## Stormwater Utility Fund Summary

	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Federal Grants	380,000	253,114	67,800	-82.2%
State Grants	575,000	538,331	450,000	-21.7%
Charges for Services	751,000	751,500	761,500	1.4%
Interest Income	500	130	500	0.0%
Miscellaneous	-	110	20,000	100.0%
<b>Total</b>	<b>\$ 1,706,500</b>	<b>\$ 1,543,185</b>	<b>\$ 1,299,800</b>	<b>-23.8%</b>
<b>Expenditures</b>				
Personnel	271,973	258,772	304,200	11.8%
Operations & Maintenance	408,750	375,040	629,249	53.9%
Capital Outlay	1,075,500	627,207	697,000	-35.2%
Other Financing Uses	-	-	-	0.0%
<b>Total</b>	<b>\$ 1,756,223</b>	<b>\$ 1,261,019</b>	<b>\$ 1,630,449</b>	<b>-7.2%</b>
<b>Cash Total *</b>	<b>\$ 1,756,223</b>	<b>\$ 1,261,019</b>	<b>\$ 1,565,449</b>	<b>-10.9%</b>
Increase/(Decrease)			(265,649)	
Beginning Fund Balance			\$ 650,338	
<b>Ending Fund Balance</b>			<b>\$ 384,689</b>	

\* Total expenditures less non-cash outlays for Depreciation & Amortization

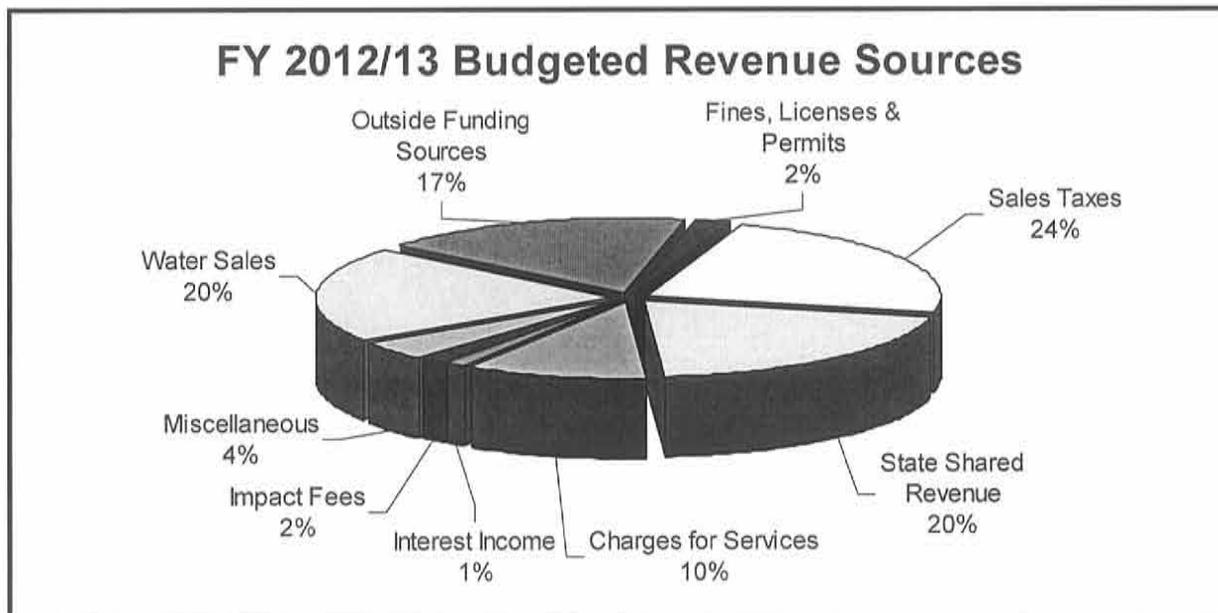


## Revenue Summary

Revenue for FY 2012-13 is estimated to total \$57,546,384. In comparison to the FY 2011-12 budget, revenue is projected to increase 1.8%. Economic recovery at the state and local level will continue to be slow and gradual. The Town's state shared revenue collections will increase for the first time in four years, albeit still below FY 2009-10 actuals. Local construction sales taxes have plunged 77% over the last five years, and are not expected to return to previous levels. The Town relies heavily on economically sensitive revenue sources, with sales taxes and state shared revenues making up 44% of the projected FY 2012-13 revenues.

Local sales tax represents 24% of the Town's FY 2012-13 projected revenues. In this category, taxes related to retail trade are now the biggest contributor. In previous years, taxes related to construction activity were the greatest component. For FY 2012-13, residential construction revenue was projected assuming limited development and activity patterns similar to what is currently being observed. Commercial and residential activity is down significantly from previous years, a factor of economic conditions and of the Town approaching buildout within its incorporated boundaries. In collaboration with Economic Development and Development Services, the Finance department compiled a list of all projects in the pipeline and their likelihood of completion in the next budget year. The FY 2013 budget is forecasted to see an addition of 243K+ square feet of commercial building in the form of office space, retail, a fitness center and completion of a retirement center.

Compiling revenue estimates in a sensitive fiscal climate is a difficult task. Depending on the particular revenue source, estimates are based on susceptibility to economic factors, current performance, economic drivers and indicators, and information received from State reports and other sources. The Town receives a variety of other funding sources to finance operations. Refer to the Revenue Schedule by Fund for detailed changes in revenue from budget year to budget year.





## Revenue Schedule by Fund

Major Revenue Accounts	FY 2010 Actual	FY 2011 Actual	FY 2012		FY 2013 Budget	% to Budget
			Budget	Projected		
<b>General Fund</b>						
Local Sales Tax:						
Local Sales Tax	11,255,150	10,965,452	11,801,316	11,392,949	11,727,995	-0.6%
Sales Tax Audit Recoveries	788,434	95,409	100,000	100,000	100,000	0.0%
Cable Franchise Fees	509,285	514,814	500,000	500,000	500,000	0.0%
<b>Total Local Sales Tax</b>	<b>12,552,870</b>	<b>11,575,674</b>	<b>12,401,316</b>	<b>11,992,949</b>	<b>12,327,995</b>	<b>-0.6%</b>
License & Permit Fees:						
Business Licenses & Permits	170,260	173,396	170,698	170,698	171,140	0.3%
Residential Building Permits	505,226	426,876	352,697	375,000	632,435	79.3%
Commercial Building Permits	331,510	360,645	560,499	225,000	83,394	-85.1%
Sign Permits	36,630	37,445	33,000	37,500	38,000	15.2%
Special Inspection Fees	3,940	4,644	3,000	4,400	4,500	50.0%
Grading Permit Fees	7,704	10,386	7,000	10,000	7,000	0.0%
<b>Total License &amp; Permit Fees</b>	<b>1,055,270</b>	<b>1,013,392</b>	<b>1,126,894</b>	<b>822,598</b>	<b>936,469</b>	<b>-16.9%</b>
Federal Grants:						
CNA	106,572	120,466	122,500	122,500	122,500	0.0%
DEA OT Reimbursement	36,568	26,489	33,807	28,000	30,000	-11.3%
Miscellaneous Federal Grants	11,824	172,384	155,000	6,000	431,000	178.1%
HIDTA	106,721	112,905	116,333	130,700	130,700	12.3%
HIDTA-DEA	80,197	85,851	90,276	66,900	70,000	-22.5%
GOHS	78,351	68,302	143,917	34,924	90,000	-37.5%
Homeland Security	1,900	-	134,700	48,220	99,800	-25.9%
Joint Terrorism Task Force	12,657	9,976	9,000	7,000	9,000	0.0%
<b>Total Federal Grants</b>	<b>434,789</b>	<b>596,374</b>	<b>805,533</b>	<b>444,244</b>	<b>983,000</b>	<b>22.0%</b>
State Grants:						
Safe Schools Grant	60,000	60,000	60,000	60,000	-	-100.0%
Misc State Grants	133,868	272,826	223,500	171,258	220,000	-1.6%
The 100 Club of Arizona	1,295	-	5,000	-	5,000	0.0%
RTA Reimbursements	-	-	-	291,093	789,042	0.0%
<b>Total State Grants</b>	<b>195,163</b>	<b>332,826</b>	<b>288,500</b>	<b>522,351</b>	<b>1,014,042</b>	<b>251.5%</b>
State/County Shared:						
State Income	5,086,954	3,834,911	3,461,502	3,461,502	4,188,806	21.0%
State Sales	2,891,386	3,024,857	3,102,745	3,102,745	3,429,349	10.5%
Vehicle License Tax	1,484,125	1,549,821	1,623,017	1,623,017	1,556,962	-4.1%
<b>Total State/County Shared</b>	<b>9,462,464</b>	<b>8,409,589</b>	<b>8,187,264</b>	<b>8,187,264</b>	<b>9,175,117</b>	<b>12.1%</b>
Other Intergovernmental:						
JDK Park Contributions	30,000	30,000	30,000	30,000	-	-100.0%
PCLD Reimbursements	603,450	592,075	561,160	561,160	613,413	9.3%
<b>Total Other Intergovernmental</b>	<b>633,450</b>	<b>622,075</b>	<b>591,160</b>	<b>591,160</b>	<b>613,413</b>	<b>3.8%</b>
Charges for Services:						
JDK Park Contributions	-	-	-	-	30,000	0.0%
Court Costs	165,537	171,523	230,000	178,860	200,000	-13.0%
Public Defender Fees	7,260	4,687	4,000	3,000	4,000	0.0%
Recording Fees	128	64	-	-	-	0.0%
Zoning & Subdivision Fees	87,629	77,752	50,000	78,000	70,000	40.0%
User Fees - Swimming Pool	119,273	126,290	113,000	85,000	130,000	15.0%
User Fees - Electricity	41,485	55,201	-	50,000	55,000	0.0%
User Fees - Miscellaneous	185,642	153,343	209,750	170,000	80,000	-61.9%
Copy Services	3,698	3,772	4,000	2,500	2,500	-37.5%
Town Hall Usage Fees	4,036	3,172	2,000	5,000	3,000	50.0%
General Government Other	1,028	2,074	1,210	1,210	1,000	-17.4%
Police Report Copying	20,354	27,820	20,000	2,900	2,900	-85.5%
Police Other	8,431	6,156	8,000	3,000	3,000	-62.5%
Building Inspection Copying	59	6	-	-	-	0.0%
Engineer Plan Review Fees	72,620	34,875	33,000	35,000	35,000	6.1%
Grading Review Fees	740	904	500	1,000	1,000	100.0%
Grading Inspection Fees	560	960	700	700	700	0.0%
Fare Box	-	-	39,500	54,000	34,765	-12.0%
Administrative Services	-	-	321,000	321,000	321,000	0.0%
Financial Services	113,591	135,538	135,591	135,591	135,591	0.0%
Real Property Rental Income	81,200	69,500	65,600	65,600	83,600	27.4%
Maps	237	172	-	100	-	0.0%
Code Book Sales	131	152	-	450	-	0.0%



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2010	FY 2011	FY 2012		FY 2013	% to Budget
	Actual	Actual	Budget	Projected	Budget	
Pawn Slips	-	1,920	-	2,500	2,500	0.0%
Police Fingerprinting	-	-	-	22,000	22,000	0.0%
<b>Total Charges for Services</b>	<b>913,638</b>	<b>875,881</b>	<b>1,237,851</b>	<b>1,217,411</b>	<b>1,217,556</b>	<b>-1.6%</b>
<b>Fines:</b>						
Fines	202,144	195,993	190,000	190,000	190,000	0.0%
<b>Total Fines</b>	<b>202,144</b>	<b>195,993</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>	<b>0.0%</b>
<b>Interest Income:</b>						
Interest - Investments	61,501	29,305	22,000	89,000	89,000	304.5%
<b>Total Interest Income</b>	<b>61,501</b>	<b>29,305</b>	<b>22,000</b>	<b>89,000</b>	<b>89,000</b>	<b>304.5%</b>
<b>Miscellaneous:</b>						
Donations	59	15,000	-	663	-	0.0%
Miscellaneous	10,749	34,394	15,000	4,000	4,000	-73.3%
Special Events	-	2,275	-	3,000	-	-
Insurance Recoveries	20,584	67,146	20,000	60,000	20,000	0.0%
In-Lieu Income	110,695	109,897	100,000	100,000	100,000	0.0%
Sale of Assets	1,009	41,893	22,500	22,500	10,000	-55.6%
Capital Lease Proceeds	40,516	-	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>183,611</b>	<b>270,605</b>	<b>157,500</b>	<b>190,163</b>	<b>134,000</b>	<b>-14.9%</b>
<b>TOTAL GENERAL FUND</b>	<b>25,694,900</b>	<b>23,921,715</b>	<b>25,008,018</b>	<b>24,247,140</b>	<b>26,680,592</b>	<b>6.7%</b>
<b>Highway Fund</b>						
<b>Local Sales Tax:</b>						
Construction Sales Tax	801,570	291,349	367,400	290,093	316,890	-13.7%
<b>Total Local Sales Tax</b>	<b>801,570</b>	<b>291,349</b>	<b>367,400</b>	<b>290,093</b>	<b>316,890</b>	<b>-13.7%</b>
<b>License &amp; Permit Fees:</b>						
Road Permits	52,756	44,807	42,000	42,000	42,000	0.0%
Floodplain Use Permits	385	1,110	-	1,500	1,000	0.0%
<b>Total License &amp; Permit Fees</b>	<b>53,141</b>	<b>45,917</b>	<b>42,000</b>	<b>43,500</b>	<b>43,000</b>	<b>2.4%</b>
<b>Charges for Services:</b>						
Administrative Services	-	-	15,000	15,000	229,493	1430.0%
<b>Total Charges for Services</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>	<b>229,493</b>	<b>1430.0%</b>
<b>State Grants:</b>						
PAG Reimbursements	159,618	125,966	487,000	286,710	260,000	-46.6%
RTA Reimbursements	59,038	7,551	-	-	-	0.0%
<b>Total State Grants</b>	<b>218,657</b>	<b>133,517</b>	<b>487,000</b>	<b>286,710</b>	<b>260,000</b>	<b>100.0%</b>
<b>State/County Shared:</b>						
Highway User	2,667,797	2,693,145	2,376,464	2,376,464	2,480,005	4.4%
<b>Total State/County Shared</b>	<b>2,667,797</b>	<b>2,693,145</b>	<b>2,376,464</b>	<b>2,376,464</b>	<b>2,480,005</b>	<b>4.4%</b>
<b>Interest Income:</b>						
Interest - Investments	15,681	8,834	10,700	7,000	7,000	-34.6%
<b>Total Interest Income</b>	<b>15,681</b>	<b>8,834</b>	<b>10,700</b>	<b>7,000</b>	<b>7,000</b>	<b>-34.6%</b>
<b>Miscellaneous:</b>						
Miscellaneous	9,326	14,685	10,000	10,000	10,000	0.0%
Insurance Recoveries	5,152	7,828	-	15,000	-	0.0%
<b>Total Miscellaneous</b>	<b>14,478</b>	<b>22,513</b>	<b>10,000</b>	<b>25,000</b>	<b>10,000</b>	<b>0.0%</b>
<b>TOTAL HIGHWAY FUND</b>	<b>3,771,324</b>	<b>3,195,274</b>	<b>3,308,564</b>	<b>3,043,767</b>	<b>3,346,388</b>	<b>1.1%</b>
<b>Seizures &amp; Forfeitures Funds</b>						
<b>Interest Income:</b>						
Interest - Investments	5,900	5,496	3,800	-	-	-100.0%
<b>Total Interest Income</b>	<b>5,900</b>	<b>5,496</b>	<b>3,800</b>	<b>-</b>	<b>-</b>	<b>-100.0%</b>
<b>Miscellaneous:</b>						
Forfeitures	354,677	323,688	350,000	435,450	425,000	21.4%
<b>Total Miscellaneous</b>	<b>354,677</b>	<b>323,688</b>	<b>350,000</b>	<b>435,450</b>	<b>425,000</b>	<b>21.4%</b>
<b>TOTAL SEIZURES &amp; FORFEITURES FUNDS</b>	<b>360,578</b>	<b>329,184</b>	<b>353,800</b>	<b>435,450</b>	<b>425,000</b>	<b>20.1%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget      Projected		FY 2013 Budget	% to Budget
<b>Bed Tax Fund</b>						
Local Sales Tax:						
Local Sales Tax	125,711	219,939	899,626	711,016	782,283	-13.0%
<b>Total Local Sales Tax</b>	<b>125,711</b>	<b>219,939</b>	<b>899,626</b>	<b>711,016</b>	<b>782,283</b>	<b>-13.0%</b>
Interest Income:						
Interest - Investments	5,777	2,228	1,800	5,700	5,700	216.7%
<b>Total Interest Income</b>	<b>5,777</b>	<b>2,228</b>	<b>1,800</b>	<b>5,700</b>	<b>5,700</b>	<b>216.7%</b>
<b>TOTAL BED TAX FUND</b>	<b>131,489</b>	<b>222,168</b>	<b>901,426</b>	<b>716,716</b>	<b>787,983</b>	<b>-12.6%</b>
<b>Regional Transportation Authority (RTA) Fund</b>						
State Grants:						
RTA Reimbursements	-	1,256	50,000	200	-	-100.0%
<b>Total State Grants</b>	<b>-</b>	<b>1,256</b>	<b>50,000</b>	<b>200</b>	<b>-</b>	<b>-100.0%</b>
<b>TOTAL RTA FUND</b>	<b>-</b>	<b>1,256</b>	<b>50,000</b>	<b>200</b>	<b>-</b>	<b>-100.0%</b>
<b>Public Transportation Fund</b>						
Federal Grants:						
Miscellaneous Grants	-	-	-	-	-	0.0%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
State Grants:						
PAG Reimbursements	59,983	34,944	-	-	-	0.0%
RTA Reimbursements	59,162	67,647	-	-	-	0.0%
<b>Total State Grants</b>	<b>119,145</b>	<b>102,591</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
State/County Shared:						
LTAF	104,373	-	-	-	-	0.0%
<b>Total State/County Shared</b>	<b>104,373</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Charges for Services:						
Fare Box	51,817	50,254	-	-	-	0.0%
<b>Total Charges for Services</b>	<b>51,817</b>	<b>50,254</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Interest Income:						
Interest - Investments	1,208	147	-	-	-	0.0%
<b>Total Interest Income</b>	<b>1,208</b>	<b>147</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Miscellaneous:						
Miscellaneous	1	991	-	-	-	0.0%
Sale of Assets	-	-	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>1</b>	<b>991</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL PUBLIC TRANSPORTATION FUND</b>	<b>276,544</b>	<b>153,983</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Fleet Maintenance Fund</b>						
Miscellaneous:						
Insurance Recoveries	6,219	-	-	-	-	0.0%
Sale of Assets	1,290	-	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>7,509</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Charges for Services:						
Fleet Maintenance	-	-	436,271	436,271	638,787	46.4%
<b>Total Charges for Services</b>	<b>-</b>	<b>-</b>	<b>436,271</b>	<b>436,271</b>	<b>638,787</b>	<b>46.4%</b>
<b>TOTAL FLEET MAINTENANCE FUND</b>	<b>7,509</b>	<b>-</b>	<b>436,271</b>	<b>436,271</b>	<b>638,787</b>	<b>46.4%</b>
<b>Benefit Self Insurance Fund</b>						
Miscellaneous:						
Self Insurance Premiums	-	-	-	-	1,824,194	0.0%
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,824,194</b>	<b>0.0%</b>
<b>TOTAL BENEFIT SELF INSURANCE FUND</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,824,194</b>	<b>0.0%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2010 Actual	FY 2011 Actual	FY 2012		FY 2013 Budget	%
			Budget	Projected		to Budget
<b>Impound Fee Fund</b>						
Charges for Services:						
Impound Fees	55,210	41,260	50,000	45,987	47,503	-5.0%
<b>Total Charges for Services</b>	<b>55,210</b>	<b>41,260</b>	<b>50,000</b>	<b>45,987</b>	<b>47,503</b>	<b>-5.0%</b>
<b>TOTAL IMPOUND FEE FUND</b>	<b>55,210</b>	<b>41,260</b>	<b>50,000</b>	<b>45,987</b>	<b>47,503</b>	<b>-5.0%</b>
<b>Municipal Debt Service Fund</b>						
Interest Income:						
Interest	106	347	-	100	-	0.0%
<b>Total Interest Income</b>	<b>106</b>	<b>347</b>	<b>-</b>	<b>100</b>	<b>-</b>	<b>0.0%</b>
Federal Grants:						
Miscellaneous Grants	-	81,811	85,777	85,777	83,784	-2.3%
<b>Total Federal Grants</b>	<b>-</b>	<b>81,811</b>	<b>85,777</b>	<b>85,777</b>	<b>83,784</b>	<b>-2.3%</b>
Miscellaneous:						
Miscellaneous	-	-	-	206,483	100,000	0.0%
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>206,483</b>	<b>100,000</b>	<b>0.0%</b>
<b>TOTAL MUNICIPAL DEBT SERVICE FUND</b>	<b>106</b>	<b>82,157</b>	<b>85,777</b>	<b>292,360</b>	<b>183,784</b>	<b>114.3%</b>
<b>Oracle Road Debt Service Fund</b>						
Interest Income:						
Special Assessments	152,483	141,543	129,703	129,703	117,578	-9.3%
Penalties	2,340	-	-	1,598	-	0.0%
<b>Total Interest Income</b>	<b>154,823</b>	<b>141,543</b>	<b>129,703</b>	<b>131,301</b>	<b>117,578</b>	<b>-9.3%</b>
Principal Repayments:						
Principal Repayments	213,327	224,267	235,000	235,000	250,000	6.4%
<b>Total Principal Repayments</b>	<b>213,327</b>	<b>224,267</b>	<b>235,000</b>	<b>235,000</b>	<b>250,000</b>	<b>6.4%</b>
<b>TOTAL ORACLE RD DEBT SERVICE FUND</b>	<b>368,151</b>	<b>365,811</b>	<b>364,703</b>	<b>366,301</b>	<b>367,578</b>	<b>0.8%</b>
<b>Townwide Roadway Development Impact Fee Fund</b>						
Federal Grants:						
Miscellaneous Grants	-	-	500,000	-	699,000	39.8%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>699,000</b>	<b>39.8%</b>
State Grants:						
PAG Reimbursements/HELP Loans	1,178,458	4,457,079	6,200,000	4,863,000	4,657,000	-24.9%
RTA Reimbursements	17,626	331,568	1,243,000	449,909	623,000	-49.9%
<b>Total State Grants</b>	<b>1,196,084</b>	<b>4,788,647</b>	<b>7,443,000</b>	<b>5,312,909</b>	<b>5,280,000</b>	<b>-29.1%</b>
Impact Fees:						
Residential Development Impact Fees	160,054	83,509	94,714	67,648	355,151	275.0%
Commercial Development Impact Fee	180,980	179,793	318,364	179,066	58,967	-81.5%
<b>Total Impact Fees</b>	<b>341,034</b>	<b>263,302</b>	<b>413,078</b>	<b>246,714</b>	<b>414,118</b>	<b>0.3%</b>
Interest Income:						
Interest - Investments	9,322	3,182	4,000	1,600	1,600	-60.0%
<b>Total Interest Income</b>	<b>9,322</b>	<b>3,182</b>	<b>4,000</b>	<b>1,600</b>	<b>1,600</b>	<b>-60.0%</b>
Miscellaneous:						
Miscellaneous	163,817	35,687	-	1,512	-	0.0%
Real Property Rental Income	18,000	18,000	18,000	18,000	18,000	0.0%
<b>Total Miscellaneous</b>	<b>181,817</b>	<b>53,687</b>	<b>18,000</b>	<b>19,512</b>	<b>18,000</b>	<b>0.0%</b>
<b>TOTAL DEVELOPMENT IMPACT FEE FUND</b>	<b>1,728,256</b>	<b>5,108,819</b>	<b>8,378,078</b>	<b>5,580,735</b>	<b>6,412,718</b>	<b>-23.5%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2010 Actual	FY 2011 Actual	FY 2012		FY 2013 Budget	%
			Budget	Projected		to Budget
<b>Parks &amp; Recreation Development Impact Fee Fund</b>						
Impact Fees:						
Residential Development Impact Fees	162,756	117,584	127,640	127,640	92,001	-27.9%
<b>Total Impact Fees</b>	<b>162,756</b>	<b>117,584</b>	<b>127,640</b>	<b>127,640</b>	<b>92,001</b>	<b>-27.9%</b>
Interest Income:						
Interest - Investments	-	316	-	16	-	0.0%
<b>Total Interest Income</b>	<b>-</b>	<b>316</b>	<b>-</b>	<b>16</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL PARKS DEV. IMPACT FEE FUND</b>	<b>162,756</b>	<b>117,901</b>	<b>127,640</b>	<b>127,656</b>	<b>92,001</b>	<b>-27.9%</b>
<b>Library Development Impact Fee Fund</b>						
Impact Fees:						
Residential Development Impact Fees	41,869	30,152	32,831	32,831	37,461	14.1%
<b>Total Impact Fees</b>	<b>41,869</b>	<b>30,152</b>	<b>32,831</b>	<b>32,831</b>	<b>37,461</b>	<b>14.1%</b>
Interest Income:						
Interest - Investments	-	81	-	4	-	0.0%
<b>Total Interest Income</b>	<b>-</b>	<b>81</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL LIBRARY DEV. IMPACT FEE FUND</b>	<b>41,869</b>	<b>30,233</b>	<b>32,831</b>	<b>32,835</b>	<b>37,461</b>	<b>14.1%</b>
<b>Police Development Impact Fee Fund</b>						
Impact Fees:						
Residential Development Impact Fees	30,925	22,271	24,254	24,254	48,376	99.5%
Commercial Development Impact Fee	6,120	5,790	10,223	5,851	1,464	-85.7%
<b>Total Impact Fees</b>	<b>37,044</b>	<b>28,061</b>	<b>34,477</b>	<b>30,105</b>	<b>49,840</b>	<b>44.6%</b>
Interest Income:						
Interest - Investments	-	69	-	4	-	0.0%
<b>Total Interest Income</b>	<b>-</b>	<b>69</b>	<b>-</b>	<b>4</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL POLICE DEV. IMPACT FEE FUND</b>	<b>37,044</b>	<b>28,130</b>	<b>34,477</b>	<b>30,109</b>	<b>49,840</b>	<b>44.6%</b>
<b>General Government Development Impact Fee Fund</b>						
Impact Fees:						
Residential Development Impact Fees	(12,766)	16,529	18,419	18,419	-	-100.0%
Commercial Development Impact Fee	14,176	25,991	49,066	11,419	-	-100.0%
<b>Total Impact Fees</b>	<b>1,410</b>	<b>42,520</b>	<b>67,485</b>	<b>29,838</b>	<b>-</b>	<b>-100.0%</b>
Interest Income:						
Interest - Investments	-	92	-	5	-	0.0%
<b>Total Interest Income</b>	<b>-</b>	<b>92</b>	<b>-</b>	<b>5</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL GEN. GOVT. IMPACT FEE FUND</b>	<b>1,410</b>	<b>42,612</b>	<b>67,485</b>	<b>29,843</b>	<b>-</b>	<b>-100.0%</b>
<b>Steam Pump Ranch Acquisition Fund</b>						
Federal Grants:						
Miscellaneous Federal Grants	-	-	-	-	-	0.0%
<b>Total Federal Grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Other Intergovernmental:						
Pima County Bond Proceeds	45,012	243,100	-	-	-	0.0%
<b>Total Other Intergovernmental</b>	<b>45,012</b>	<b>243,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL STEAM PUMP RANCH FUND</b>	<b>45,012</b>	<b>243,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Water Utility Fund</b>						
Water Sales:						
Residential Water Sales	8,040,762	8,043,658	7,902,858	7,917,000	7,917,000	0.2%
Commercial Water Sales	902,432	921,825	890,149	947,000	947,000	6.4%



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2010	FY 2011	FY 2012		FY 2013	% to Budget
	Actual	Actual	Budget	Projected	Budget	
Irrigation Water Sales	1,166,769	1,180,178	1,090,065	1,122,300	1,122,300	3.0%
Turf Related Water Sales	1,737,900	1,799,749	1,653,808	1,624,500	1,624,500	-1.8%
Construction Water Sales	222,447	92,257	134,919	96,000	96,000	-28.8%
Other	720	814	11,000	1,000	1,000	-90.9%
<b>Total Water Sales</b>	<b>12,071,031</b>	<b>12,038,482</b>	<b>11,682,799</b>	<b>11,707,800</b>	<b>11,707,800</b>	<b>0.2%</b>
<b>Charges for Services:</b>						
Engineer Plan Review Fees	3,476	2,465	3,000	5,000	3,000	0.0%
Construction Inspection Fees	13,290	6,963	2,500	1,500	1,500	-40.0%
Misc Service Revenue	14,803	13,749	10,000	15,000	10,000	0.0%
Backflow-Install Permit Fee	1,195	3,900	2,600	2,600	2,600	0.0%
Served by Tucson	12,406	12,866	11,000	10,500	11,000	0.0%
Served by Metro	9,928	9,190	8,000	7,000	7,000	-12.5%
Sewer Fees	168,680	169,676	170,000	170,000	170,000	0.0%
Late Fees	87,776	86,785	65,000	92,500	85,000	30.8%
NSF Fees	6,222	4,445	5,000	5,200	5,000	0.0%
Rain Sensors	38	38	100	250	100	0.0%
Meter Income	20,295	19,677	13,000	36,000	20,000	53.8%
New Service Establish Fees	62,417	71,432	35,000	71,000	40,000	14.3%
Reconnect Fees	42,861	46,783	30,000	35,000	30,000	0.0%
Other	81,841	82,217	90,000	90,000	90,000	0.0%
<b>Total Charges for Services</b>	<b>525,227</b>	<b>530,186</b>	<b>445,200</b>	<b>541,550</b>	<b>475,200</b>	<b>6.7%</b>
<b>Interest Income:</b>						
Interest - Investments	27,275	22,389	16,300	125,000	75,000	360.1%
<b>Total Interest Income</b>	<b>27,275</b>	<b>22,389</b>	<b>16,300</b>	<b>125,000</b>	<b>75,000</b>	<b>360.1%</b>
<b>Miscellaneous:</b>						
Miscellaneous	1,804	5,728	-	-	-	0.0%
Insurance Recoveries	-	5,386	-	-	-	0.0%
Sale of Assets	-	-	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>1,804</b>	<b>11,113</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Other Financing Sources:</b>						
WIFA Loan Proceeds	-	-	700,000	711,000	-	-100.0%
<b>Total Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>700,000</b>	<b>711,000</b>	<b>-</b>	<b>-100.0%</b>
<b>TOTAL WATER UTILITY FUND</b>	<b>12,625,337</b>	<b>12,602,170</b>	<b>12,844,299</b>	<b>13,085,350</b>	<b>12,258,000</b>	<b>-4.6%</b>
<b>Alternative Water Resources Development Impact Fee Fund</b>						
<b>Charges for Services:</b>						
Groundwater Preservation Fee	1,769,142	2,096,093	2,423,500	2,358,000	2,456,000	1.3%
<b>Total Charges for Services</b>	<b>1,769,142</b>	<b>2,096,093</b>	<b>2,423,500</b>	<b>2,358,000</b>	<b>2,456,000</b>	<b>1.3%</b>
<b>Impact Fees:</b>						
Development Impact Fees	475,973	400,988	219,200	515,544	219,200	0.0%
<b>Total Impact Fees</b>	<b>475,973</b>	<b>400,988</b>	<b>219,200</b>	<b>515,544</b>	<b>219,200</b>	<b>0.0%</b>
<b>Interest Income:</b>						
Interest - Investments	6,388	2,320	2,684	800	800	-70.2%
<b>Total Interest Income</b>	<b>6,388</b>	<b>2,320</b>	<b>2,684</b>	<b>800</b>	<b>800</b>	<b>-70.2%</b>
<b>TOTAL AWRDIF FUND</b>	<b>2,251,503</b>	<b>2,499,401</b>	<b>2,645,384</b>	<b>2,874,344</b>	<b>2,676,000</b>	<b>1.2%</b>
<b>Potable Water System Development Impact Fee Fund</b>						
<b>Impact Fees:</b>						
Single Family Connections	196,227	154,026	89,845	159,000	89,845	0.0%
Commercial Connections	63,710	69,880	10,280	135,650	10,280	0.0%
Irrigation Connections	23,980	10,780	10,900	15,260	10,900	0.0%
Fire-Flow Connections	9,690	9,690	3,230	30,997	3,230	0.0%
<b>Total Impact Fees</b>	<b>293,607</b>	<b>244,376</b>	<b>114,255</b>	<b>340,907</b>	<b>114,255</b>	<b>0.0%</b>
<b>Interest Income:</b>						
Interest - Investments	36,666	13,737	13,323	4,500	4,500	-66.2%
<b>Total Interest Income</b>	<b>36,666</b>	<b>13,737</b>	<b>13,323</b>	<b>4,500</b>	<b>4,500</b>	<b>-66.2%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2010 Actual	FY 2011 Actual	FY 2012		FY 2013 Budget	%
			Budget	Projected		to Budget
<b>TOTAL PWSDF FUND</b>	<b>330,273</b>	<b>258,113</b>	<b>127,578</b>	<b>345,407</b>	<b>118,755</b>	<b>-6.9%</b>
<b>Stormwater Utility Fund</b>						
Federal Grants:						
Miscellaneous Federal Grants	40,676	1,086,932	380,000	253,114	67,800	-82.2%
<b>Total Federal Grants</b>	<b>40,676</b>	<b>1,086,932</b>	<b>380,000</b>	<b>253,114</b>	<b>67,800</b>	<b>-82.2%</b>
State Grants:						
Miscellaneous State Grants	141,618	366,203	575,000	538,331	450,000	-21.7%
<b>Total State Grants</b>	<b>141,618</b>	<b>366,203</b>	<b>575,000</b>	<b>538,331</b>	<b>450,000</b>	<b>-21.7%</b>
Charges for Services:						
Late Fees	1,574	1,895	1,000	1,500	1,500	50.0%
Stormwater Utility Fee	743,369	749,446	750,000	750,000	760,000	1.3%
<b>Total Charges for Services</b>	<b>744,944</b>	<b>751,341</b>	<b>751,000</b>	<b>751,500</b>	<b>761,500</b>	<b>1.4%</b>
Interest Income:						
Interest - Investments	1,210	376	500	130	500	0.0%
<b>Total Interest Income</b>	<b>1,210</b>	<b>376</b>	<b>500</b>	<b>130</b>	<b>500</b>	<b>0.0%</b>
Miscellaneous:						
Miscellaneous	705	925	-	110	-	0.0%
Miscellaneous	-	-	-	-	20,000	0.0%
<b>Total Miscellaneous</b>	<b>705</b>	<b>925</b>	<b>-</b>	<b>110</b>	<b>20,000</b>	<b>0.0%</b>
<b>TOTAL STORMWATER UTILITY FUND</b>	<b>929,153</b>	<b>2,205,776</b>	<b>1,706,500</b>	<b>1,543,185</b>	<b>1,299,800</b>	<b>-23.8%</b>
<b>Solar Photovoltaic Fund</b>						
Other Financing Sources:						
Bond Proceeds	-	2,445,000	-	-	-	0.0%
<b>Total Other Financing Sources</b>	<b>-</b>	<b>2,445,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Interest Income:						
Interest - Investments	-	152	-	-	-	0.0%
<b>Total Interest Income</b>	<b>-</b>	<b>152</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL SOLAR PHOTOVOLTAIC FUND</b>	<b>-</b>	<b>2,445,152</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Aquatics Center Project Fund</b>						
Other Financing Sources:						
Bond Proceeds	-	-	-	2,550,000	-	0.0%
<b>Total Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,550,000</b>	<b>-</b>	<b>0.0%</b>
Miscellaneous:						
Donations	-	-	-	-	300,000	0.0%
<b>Total Miscellaneous</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>300,000</b>	<b>0.0%</b>
<b>TOTAL AQUATICS CENTER PROJECT FUND</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,550,000</b>	<b>300,000</b>	<b>0.0%</b>
<b>TOTAL REVENUE - ALL FUNDS</b>	<b>\$ 48,818,423</b>	<b>\$ 53,894,212</b>	<b>\$ 56,522,831</b>	<b>\$ 55,783,656</b>	<b>\$ 57,546,384</b>	<b>1.8%</b>

*Note: Does not include Interfund Transfers or Carry-Forward Balances*



## Personnel Schedule

	FY 2010	FY 2011	FY 2012		FY 2013	+/- to Budget
	Actual		Budget	Projected	Budget	
<b>Council</b>						
Mayor	1.00	1.00	1.00	1.00	1.00	-
Council Member	6.00	6.00	6.00	6.00	6.00	-
<b>Total Council</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>
			Full-time employees:		-	
			Part-time employees:		7	
<b>Clerk</b>						
Town Clerk	1.00	1.00	1.00	1.00	1.00	-
Deputy Town Clerk	1.00	1.00	1.00	1.00	1.00	-
Assistant to the Town Clerk	1.00	1.00	1.00	1.00	1.00	-
Licensing & Customer Service Clerk	1.00	1.00	1.00	-	-	(1.00)
Office Assistant	-	0.63	0.63	1.44	1.44	0.81
Communications Intern	-	-	-	-	0.10	0.10
<b>Total Clerk</b>	<b>4.00</b>	<b>4.63</b>	<b>4.63</b>	<b>4.44</b>	<b>4.54</b>	<b>(0.09)</b>
			Full-time employees:		3	
			Part-time employees:		4	
<b>Development &amp; Infrastructure Svcs. (DIS)</b>						
Director, Dev. & Infrastructure Svcs.	-	1.00	1.00	1.00	1.00	-
Town Engineer	1.00	1.00	1.00	1.00	1.00	-
Division Manager, Permitting	-	1.00	1.00	1.00	1.00	-
Division Manager, Planning	-	1.00	1.00	1.00	1.00	-
Div Mgr, Inspection & Compliance/Bldg Official	-	1.00	1.00	1.00	1.00	-
Engineering Division Manager	1.00	1.00	1.00	1.00	1.00	-
Operations Division Manager	1.00	1.00	1.00	1.00	1.00	-
Conservation & Sustainability Administrator	-	1.00	1.00	1.00	1.00	-
Senior Civil Engineer	1.00	2.00	2.00	1.00	1.00	(1.00)
Principal Planner	-	1.00	1.00	1.00	1.00	-
Civil Engineer	3.00	3.00	3.00	3.00	3.00	-
Stormwater Engineer	1.00	1.00	1.00	1.00	1.00	-
Transit Services Administrator	1.00	1.00	1.00	1.00	1.00	-
Senior Planner	-	3.00	3.00	2.00	2.00	(1.00)
Planner	-	-	-	1.00	1.00	1.00
GIS Analyst	-	-	-	0.50	0.50	0.50
Civil Engineering Designer	2.00	2.00	2.00	1.00	1.00	(1.00)
Engineering Design Reviewer	-	1.00	1.00	1.00	1.00	-
Special Projects Coordinator	-	1.00	-	-	-	-
Plans Examiner II	-	2.00	2.00	2.00	2.00	-
Building Inspector II	-	4.00	4.00	4.00	4.00	-
Plans Examiner I	-	1.00	1.00	1.00	1.00	-
Senior Civil Engineering Tech	1.00	1.00	1.00	1.00	1.00	-
Streets & Drainage Senior Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Senior Traffic Technician	1.00	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	-	1.00	1.00	1.00	1.00	-
Construction Inspector	1.00	1.00	1.00	1.00	1.00	-
Administrative Coordinator	1.00	1.00	1.00	1.00	1.00	-
Civil Engineering Technician	1.00	1.00	1.00	1.00	1.00	-
Facilities Maintenance Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Fleet Maintenance Mechanic III	1.00	1.00	1.00	1.00	1.00	-
Pavement Management Specialist	1.00	1.00	1.00	1.00	1.00	-
Traffic Signs/Markings Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Streets & Drainage Crew Leader	2.00	2.00	2.00	2.00	2.00	-
Traffic Technician	1.00	1.00	1.00	1.00	1.00	-
Zoning Plans Examiner	-	1.00	1.00	1.00	1.00	-
Zoning Technician	-	1.00	1.00	1.00	1.00	-
Development Coordinator	-	1.00	1.00	-	-	(1.00)
Facilities Maintenance Technician	1.00	1.00	1.00	1.00	1.00	-
Fleet Maintenance Mechanic II	1.00	1.00	-	-	-	-
Heavy Equipment Operator III	1.00	1.00	1.00	1.00	1.00	-
Heavy Equipment Operator II	4.00	4.00	4.00	4.00	4.00	-
Heavy Equipment Operator I	2.00	2.00	2.00	0.96	0.96	(1.04)



## Personnel Schedule

	FY 2010	FY 2011	FY 2012		FY 2013	+/- to Budget
	Actual		Budget	Projected	Budget	
Senior Traffic Signs/Markings Worker	1.00	1.00	1.00	1.00	1.00	-
Building Permit Technician	-	2.00	2.00	2.00	2.00	-
Office Specialist/Ombudsperson	-	1.00	1.00	-	-	(1.00)
Office Specialist	1.00	1.00	2.00	1.96	1.96	(0.04)
Traffic Signs/Markings Worker	1.00	1.00	1.00	1.00	1.00	-
Lead Transit Driver	1.00	1.00	1.00	1.00	1.00	-
Transit Dispatcher	1.00	1.00	1.00	2.11	2.11	1.11
Senior Office Assistant	1.01	2.00	2.96	2.00	2.00	(0.96)
Office Assistant	-	-	-	0.96	0.96	0.96
Transit Driver	4.74	7.11	7.11	10.89	10.89	3.78
<b>Total DIS</b>	<b>43.75</b>	<b>73.11</b>	<b>73.07</b>	<b>73.38</b>	<b>73.38</b>	<b>0.31</b>
				Full-time employees:	62	
				Part-time employees:	25	
<b>Building Safety</b>						
Building Safety Director	1.00	-	-	-	-	-
Chief Building Inspector	1.00	-	-	-	-	-
Plans Examiner II	4.00	-	-	-	-	-
Building Inspector II	5.00	-	-	-	-	-
Building Permit Technician	2.00	-	-	-	-	-
Senior Office Assistant	1.00	-	-	-	-	-
<b>Total Building Safety</b>	<b>14.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Development Review</b>						
Development Review Division Manager	1.00	-	-	-	-	-
Senior Civil Engineer	1.00	-	-	-	-	-
Engineering Design Reviewer	1.00	-	-	-	-	-
Civil Engineering Tech	1.00	-	-	-	-	-
<b>Total Development Review</b>	<b>4.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Planning &amp; Zoning</b>						
Planning & Zoning Director	-	-	-	-	-	-
Assistant Planning & Zoning Director	1.00	-	-	-	-	-
Principal Planner	1.00	-	-	-	-	-
Senior Planner	3.00	-	-	-	-	-
Special Projects Coordinator	1.00	-	-	-	-	-
Planner	1.00	-	-	-	-	-
Zoning Program Supervisor	1.00	-	-	-	-	-
Zoning Inspector	1.00	-	-	-	-	-
Planning Technician	1.00	-	-	-	-	-
Development Coordinator	1.00	-	-	-	-	-
Senior Office Specialist	1.00	-	-	-	-	-
Senior Office Assistant	1.00	-	-	-	-	-
<b>Total Planning &amp; Zoning</b>	<b>13.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Finance</b>						
Finance Director	1.00	1.00	1.00	1.00	1.00	-
Procurement Administrator	1.00	1.00	1.00	1.00	1.00	-
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	-
Management & Budget Analyst	1.00	1.00	1.00	1.00	1.00	-
Senior Accountant	1.00	1.00	1.00	1.00	1.00	-
Finance Analyst	1.00	1.00	1.00	1.00	1.00	-
Accounting Clerk	1.00	1.00	1.00	1.00	1.00	-
<b>Total Finance</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>
				Full-time employees:	7	
				Part-time employees:	-	
<b>Human Resources</b>						
Human Resource Director	1.00	1.00	1.00	1.00	1.00	-
Safety & Risk Manager	1.00	1.00	1.00	1.00	1.00	-



## Personnel Schedule

	FY 2010	FY 2011	FY 2012		FY 2013	+/- to Budget
	Actual		Budget	Projected	Budget	
Employee and Org. Dev. Analyst	-	1.00	1.00	1.00	1.00	-
Human Resource Specialist	2.00	2.00	2.00	2.00	2.00	-
<b>Total Human Resources</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>
			Full-time employees:		5	
			Part-time employees:		-	
<b>Information Technology</b>						
IT Director	1.00	1.00	1.00	1.00	1.00	-
Network Administrator	1.00	1.00	1.00	1.00	1.00	-
Network Manager	1.00	1.00	-	-	-	-
Systems Analyst	1.00	1.00	1.00	1.00	1.00	-
Data Base Analyst	1.00	1.00	1.00	1.00	1.00	-
GIS Analyst	2.00	2.00	2.00	1.50	1.50	(0.50)
IT Technician	1.00	1.00	1.00	1.00	1.00	-
<b>Total Information Technology</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>6.50</b>	<b>6.50</b>	<b>(0.50)</b>
			Full-time employees:		7	
			Part-time employees:		-	
<b>Legal</b>						
Town Attorney	1.00	1.00	1.00	1.00	1.00	-
Town Prosecutor	1.00	1.00	1.00	1.00	1.00	-
Chief Civil Deputy Attorney	1.00	1.00	1.00	1.00	1.00	-
Assistant Town Prosecutor	1.00	1.00	1.00	1.00	1.00	-
Senior Paralegal	1.00	1.00	1.00	1.00	1.00	-
Paralegal II	1.00	1.00	1.00	1.00	1.00	-
Legal Secretary	1.00	1.00	1.00	1.00	1.00	-
Office Assistant	1.00	1.00	1.00	1.00	1.00	-
<b>Total Legal</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>
			Full-time employees:		8	
			Part-time employees:		-	
<b>Magistrate Court</b>						
Magistrate Judge	1.00	1.00	1.00	1.00	1.00	-
Court Administrator	1.00	1.00	1.00	1.00	1.00	-
Courtroom Clerk	1.00	1.00	1.00	1.00	1.00	-
Senior Court Clerk	3.00	3.00	3.00	3.00	3.00	-
Court Clerk	2.00	2.00	2.00	1.00	1.00	(1.00)
Balliff	1.00	1.00	1.00	1.00	1.00	-
<b>Total Magistrate Court</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>8.00</b>	<b>(1.00)</b>
			Full-time employees:		8	
			Part-time employees:		-	
<b>Manager</b>						
Town Manager	-	1.00	1.00	1.00	1.00	-
Assistant Town Manager	1.00	1.00	1.00	-	1.00	-
Assistant to the Town Manager	1.00	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	1.00	-
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Intern	0.40	-	-	-	-	-
Economic Development Manager	1.00	1.00	1.00	1.00	1.00	-
Economic Development Specialist	-	-	-	-	1.00	1.00
Economic Development Intern	0.40	0.40	-	-	-	-
Communications Administrator	1.00	-	1.00	1.00	1.00	-
Public Information Officer	1.00	-	-	-	-	-
Communications Specialist	1.00	1.00	1.00	-	-	(1.00)
Communications Intern	0.10	0.10	0.10	0.10	-	(0.10)
Constituent Services Coordinator	1.00	1.00	1.00	1.00	1.00	-
Office Specialist	-	-	-	-	1.00	1.00
<b>Total Manager</b>	<b>9.90</b>	<b>8.50</b>	<b>9.10</b>	<b>7.10</b>	<b>10.00</b>	<b>0.90</b>
			Full-time employees:		10	
			Part-time employees:		-	



## Personnel Schedule

	FY 2010	FY 2011	FY 2012		FY 2013	+/- to Budget
	Actual		Budget	Projected	Budget	
<b>Parks, Recreation, Library &amp; Cultural Rscs.</b>						
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00	-
Parks Maintenance Manager	1.00	1.00	1.00	1.00	1.00	-
Recreation Manager	1.00	1.00	1.00	1.00	1.00	-
Multimodal Planner	1.00	1.00	1.00	1.00	1.00	-
Aquatics Manager	1.00	1.00	1.00	1.00	1.00	-
Parks Maintenance Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Senior Park Maintenance Worker	2.00	2.00	2.00	2.00	2.00	-
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Senior Office Assistant	1.00	1.00	1.00	-	-	(1.00)
Assistant Recreation Manager	1.00	1.00	1.00	1.00	1.00	-
Recreation Leader	0.40	0.40	0.40	0.40	0.40	-
Assistant Aquatics Manager	-	-	-	-	1.00	1.00
Aquatics Facility Supervisor	-	-	-	-	1.36	1.36
Aquatics Shift Leader	-	-	-	-	2.72	2.72
Park Maintenance Worker	3.00	3.00	3.00	3.00	3.00	-
Park Monitor	0.70	0.70	0.70	0.70	1.23	0.53
Aquatics Facility Attendants	-	-	-	-	2.40	2.40
Recreation Aide	3.05	2.70	1.50	1.50	1.50	-
Water Safety Instructor	9.30	6.15	6.32	6.32	4.00	(2.32)
Library Services Manager	1.00	1.00	1.00	1.00	1.00	-
Librarian II	4.00	4.00	4.00	4.00	4.00	-
Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Office Assistant	-	-	-	0.48	1.00	1.00
Library Associate	4.95	4.95	4.48	4.48	4.48	-
Library Technical Assistant II	4.50	4.36	4.54	4.54	4.51	(0.03)
Library Technical Assistant I	3.05	3.05	3.00	3.00	3.08	0.08
<b>Total Parks, Rec, Library &amp; Cultural Rscs.</b>	<b>45.95</b>	<b>42.31</b>	<b>40.94</b>	<b>40.42</b>	<b>46.68</b>	<b>5.74</b>
					25	
					27	
					(not including seasonal employees)	
<b>Police</b>						
Chief of Police	1.00	1.00	1.00	1.00	1.00	-
Deputy Chief of Police	1.00	1.00	1.00	1.00	1.00	-
Commander	2.00	2.00	2.00	2.00	2.00	-
Lieutenant	5.00	5.00	5.00	5.00	5.00	-
Sergeant	13.00	13.00	13.00	13.00	13.00	-
Detective	5.00	5.00	6.00	6.00	6.00	-
Patrol Officer	49.00	49.00	49.00	49.00	52.00	3.00
Motorcycle Officer	7.00	6.00	7.00	7.00	7.00	-
School Resource Officer	7.00	7.00	7.00	7.00	7.00	-
K-9 Officer	4.00	3.00	3.00	3.00	3.00	-
DUI Officer	2.00	2.00	2.00	2.00	2.00	-
Training Officer	1.00	1.00	1.00	1.00	1.00	-
Reserve Officer	1.90	0.48	2.38	0.96	1.44	(0.94)
Communications Supervisor	1.00	1.00	1.00	1.00	1.00	-
Lead Dispatcher	3.00	3.00	3.00	3.00	3.00	-
Dispatcher	9.00	9.00	9.00	9.00	9.00	-
Records Supervisor	1.00	1.00	1.00	1.00	1.00	-
Records Specialist	6.00	5.00	5.00	5.00	5.00	-
Lead IT Forensics Technician	1.00	1.00	1.00	1.00	1.00	-
Property Forensics Technician	2.00	2.00	2.00	2.00	2.00	-
Administrative Services Manager	1.00	1.00	1.00	1.00	1.00	-
Crime Analyst	1.00	1.00	1.00	1.00	1.00	-
Emergency Response Planner	-	1.00	1.00	1.00	1.00	-
Fleet Maintenance Mechanic II	-	-	1.00	1.00	1.00	-
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Office Specialist	2.00	2.00	2.00	2.00	2.00	-
Office Assistant	1.70	1.25	1.25	1.25	1.25	-
<b>Total Police</b>	<b>128.60</b>	<b>124.73</b>	<b>129.63</b>	<b>128.21</b>	<b>131.69</b>	<b>2.06</b>
					129	
					5	



## Personnel Schedule

	FY 2010	FY 2011	FY 2012		FY 2013	+/- to Budget
	Actual		Budget	Projected	Budget	
<b>Water Utility</b>						
Water Utility Director	1.00	1.00	1.00	1.00	1.00	-
Engineering Division Manager	1.00	1.00	1.00	1.00	1.00	-
Water Utility Administrator	1.00	1.00	1.00	1.00	1.00	-
Water Production Superintendent	1.00	1.00	1.00	1.00	1.00	-
Water Distribution Superintendent	1.00	1.00	1.00	1.00	1.00	-
Water Engineer Project Manager	1.00	1.00	1.00	1.00	1.00	-
Meter Reader Supervisor	1.00	1.00	1.00	1.00	1.00	-
Engineering Design Reviewer	1.00	1.00	1.00	1.00	1.00	-
Water Conservation Specialist	1.00	1.00	1.00	1.00	1.00	-
Lead Water Utility Operator	4.00	4.00	4.00	4.00	4.00	-
Construction Inspector	2.00	2.00	2.00	2.00	2.00	-
Civil Engineer Tech	1.00	1.00	1.00	1.00	1.00	-
Water Utility Operator II	7.00	8.00	9.00	9.00	9.00	-
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Customer Service Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Utility Operator I	6.00	4.00	5.00	5.00	5.00	-
Customer Service Representative	4.00	4.00	4.00	4.00	4.00	-
<b>Total Water Utility</b>	<b>35.00</b>	<b>34.00</b>	<b>36.00</b>	<b>36.00</b>	<b>36.00</b>	<b>-</b>
			Full-time employees:		36	
			Part-time employees:		-	
<b>Total Personnel</b>	<b>341.20</b>	<b>331.28</b>	<b>336.37</b>	<b>331.05</b>	<b>343.79</b>	<b>7.42</b>
			<b>Full-time employees:</b>		<b>300.00</b>	
			<b>Part-time employees:</b>		<b>68.00</b>	



Overview

The Mayor and Council consist of seven officials elected by residents of the Town. The Mayor is directly elected by the citizens while the Vice-Mayor is selected by the Council annually. Councilmembers serve four-year overlapping terms in the manner prescribed by State Law and are charged with developing policies for the public health, safety, and welfare of Town residents.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Mayor	1.00	1.00	1.00	1.00
Councilmember	6.00	6.00	6.00	6.00
Total FTEs	7.00	7.00	7.00	7.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 77,212	\$ 76,923	\$ 76,923	\$ 78,818
O&M	117,685	143,650	141,200	145,800
Total Expenditures	\$ 194,897	\$ 220,573	\$ 218,123	\$ 224,618

**REVENUES BY FUNDING SOURCE**

Funded 100% with General Fund revenues

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>COUNCIL-PERSONNEL</b>				
REGULAR EMPLOYEES	71,579	71,304	33,184	73,087
SOCIAL SECURITY/MEDICARE	5,475	5,455	2,538	5,591
WORKERS' COMPENSATION	157	164	34	140
	<b>77,212</b>	<b>76,923</b>	<b>35,757</b>	<b>78,818</b>
<b>COUNCIL-O&amp;M</b>				
CITIZENS CORPS COUNCIL	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FUNDING OUTSIDE SOURCES	0	0	0	0
INSURANCE	17,790	18,100	2,094	18,100
MEMBERSHIPS & SUBSCRIPTIONS	56,827	62,000	59,584	61,600
MISCELLANEOUS OTHER OPERATING	10,751	8,000	3,102	8,000
NON-CAPITALIZED EQUIPMENT	0	300	0	1,000
OFFICE SUPPLIES	789	600	0	500
ORO VALLEY YOUTH COMMISSION	0	0	0	5,000
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	219	150	33	100
PRINTING & BINDING	1,634	1,000	123	1,000
TELECOMMUNICATIONS	7,423	8,500	3,146	9,000
TRAVEL & TRAINING	9,814	33,000	5,097	29,500
VOLUNTEER RECOGNITION	12,438	12,000	10,480	12,000
	<b>117,685</b>	<b>143,650</b>	<b>83,660</b>	<b>145,800</b>
<b>GRAND TOTAL</b>	<b>194,897</b>	<b>220,573</b>	<b>119,417</b>	<b>224,618</b>



## Overview

The Clerk's Office is the centralized information distribution point for our citizens, Town Council and staff. The Clerk's Office is responsible for preserving the legislative history of the Town, maintaining public records of the Town and conducting fair and impartial elections. The Clerk's Office provides staff support to Town Council; public records and information; business licensing; records management; elections; voter registration; and notary services. Functions of the Clerk's Office are performed in accordance with Arizona Revised Statutes, Oro Valley Town Code and the administrative policies and objectives of the Town.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Town Clerk	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Deputy Town Clerk	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Assistant to the Town Clerk	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Licensing & Cust Svc Clerk	1.00	1.00	-	-
Office Assistant	0.63	0.63	<b>1.44</b>	<b>1.44</b>
Communications Intern	-	-	-	<b>0.10</b>
Total FTEs	4.63	4.63	<b>4.44</b>	<b>4.54</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 341,040	\$ 303,937	<b>\$ 299,612</b>	<b>\$ 284,127</b>
O&M	34,702	152,152	<b>125,022</b>	<b>38,652</b>
Capital	-	-	<b>27,130</b>	-
Total Expenditures	<b>\$ 375,742</b>	<b>\$ 456,089</b>	<b>\$ 451,764</b>	<b>\$ 322,779</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Business Licenses & Permits	\$ 173,396	\$ 170,698	<b>\$ 170,698</b>	<b>\$ 171,140</b>
Copy Services	3,772	4,000	<b>2,500</b>	<b>2,500</b>
Total Revenues	<b>\$ 177,168</b>	<b>\$ 174,698</b>	<b>\$ 173,198</b>	<b>\$ 173,640</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TOWN CLERK-PERSONNEL</b>				
ASRS CONTRIBUTIONS	21,689	22,764	10,356	20,627
GROUP INSURANCE	42,657	39,633	19,952	23,918
OTHER EMPLOYEE BENEFITS	147	139	78	104
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	257,437	224,606	102,926	222,310
SOCIAL SECURITY/MEDICARE	18,555	16,280	7,414	16,746
WORKERS' COMPENSATION	555	515	108	422
	<b>341,040</b>	<b>303,937</b>	<b>140,835</b>	<b>284,127</b>
<b>TC-ADMIN-0&amp;M</b>				
ADVERTISING	14,482	11,500	2,801	10,000
CONTRACT PERSONNEL SERVICES	0	0	0	0
ELECTIONS	0	110,000	53	0
EQUIPMENT REPAIR & MAINTENANCE	272	785	87	785
MEMBERSHIPS & SUBSCRIPTIONS	849	835	316	835
MISCELLANEOUS OTHER OPERATING	65	100	143	100
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	3,745	2,500	788	2,500
OUTSIDE PROFESSIONAL SERVICES	2,363	9,000	2,449	8,000
POSTAGE	1,814	3,000	1,255	3,000
PRINTING & BINDING	976	1,000	316	1,500
RECORDING FEES	0	3,000	0	1,500
RENTALS	4,589	4,632	2,484	4,632
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TELECOMMUNICATIONS	603	1,000	382	1,000
TRAVEL & TRAINING	4,289	4,800	1,016	4,800
	<b>34,048</b>	<b>152,152</b>	<b>12,091</b>	<b>38,652</b>
<b>TC-LIC MGMT-O&amp;M</b>				
ADVERTISING	0	0	0	0
CONTRACT PERSONNEL SERVICES	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	0	0	0	0





# Development and Infrastructure Services Development Section

## Department Overview

The Development and Infrastructure Services (DIS) Department was established as a new department in FY 2011, consolidating three departments. It is organized into two primary areas of service: Development and Infrastructure. The Development section is organized into three functional divisions: Planning, Permitting, and Inspection and Compliance. The Planning division administers the General Plan and Zoning Code for the harmonious growth of the Town. The Permitting division coordinates all facets of plan review and permitting to assess compliance with the codes and ordinances adopted by the Town. The Inspection and Compliance Division is responsible for inspecting all new and altered commercial and residential construction within the Town to assess compliance with codes and ordinances adopted by the Town.

### PERSONNEL

FY 2011 Actual	27.00
FY 2012 Budget	27.96
<b>FY 2012 Projected</b>	<b>24.48</b>
<b>FY 2013 Budget</b>	<b>24.48</b>

### EXPENDITURES BY PROGRAM AREA

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Administration	\$ 225,845	\$ 232,442	\$ 219,556	\$ 169,193
Plan Review	576,166	623,330	501,558	499,911
Intake, Issuance & Records Mgmt	210,077	217,696	165,591	158,925
Planning	489,512	580,010	530,977	559,325
Annexation & Special Projects	113,472	-	-	-
Conservation & Sustainability	279,262	252,573	102,323	256,617
Inspection	479,858	464,249	464,567	486,960
Code Compliance	63,817	103,961	104,750	109,891
<b>Total Expenditures</b>	<b>\$ 2,438,009</b>	<b>\$ 2,474,261</b>	<b>\$ 2,089,322</b>	<b>\$ 2,240,822</b>

### REVENUES BY FUNDING SOURCE

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Residential Building Permits	\$ 426,876	\$ 352,697	\$ 375,000	\$ 632,435
Commercial Building Permits	360,645	560,499	225,000	83,394
Special Inspection Fees	4,644	3,000	4,400	4,500
Copying Fees/Code Book Sales	152	-	450	-
Zoning & Subdivision Fees	77,752	50,000	78,000	70,000
Sign Permits	37,445	33,000	37,500	38,000
Energy Efficiency & Cons Grant	164,200	150,000	-	150,000
Grading Permit Fees	10,386	7,000	10,000	7,000
Engineer Plan Review Fees	34,875	33,000	35,000	35,000
Grading Review Fees	904	500	1,000	1,000
Grading Inspection Fees	960	700	700	700
<b>Total Revenues</b>	<b>\$ 1,118,839</b>	<b>\$ 1,190,396</b>	<b>\$ 767,050</b>	<b>\$ 1,022,029</b>

# Development Section

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## Administration Program Overview

The primary function of the Development & Infrastructure Services director and the administration program is to ensure harmonious growth as well as the health, safety, and welfare of the public in the built environment. The director, with support of the Town engineer, division managers and administrators, provides leadership, direction and support to the department's staff. Responsibilities include: establishing departmental policy; leadership direction and support of the department's staff; preparation and management of the department's operating and capital budget; code interpretation and enforcement; revisions to the Town Code; Council support; Town Manager's Executive Management Team; customer service including effective public outreach and communication; and resolution of personnel and legal issues.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Director, Development Services	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist/Ombudsperson	1.00	1.00	-	-
Total FTEs	2.00	2.00	<b>1.00</b>	<b>1.00</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 199,983	\$ 202,742	\$ <b>188,075</b>	\$ <b>144,593</b>
O&M	25,862	29,700	<b>29,464</b>	<b>24,600</b>
Capital	-	-	<b>2,017</b>	-
Total Expenditures	\$ 225,845	\$ 232,442	\$ <b>219,556</b>	\$ <b>169,193</b>

# Development Section - Permitting Division

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## Plan Review Program Overview

All Plan Review is performed by the department's staff of certified plans examiners, licensed engineers and technicians. This team is responsible for the review of all commercial and residential construction plans for new and altered site work, utility infrastructure, buildings and other structures which includes the following disciplines: civil, architectural, structural, fire-resistive, life/safety, mechanical, plumbing, and electrical systems, zoning and ADA. Plan review is also provided for all development plans, preliminary and final plats, and improvement and grading plans. In addition, this team ensures implementation of the development approval decisions of the Conceptual Design Review Board and Town Council.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Division Mgr, Permitting	0.70	0.70	<b>0.70</b>	<b>0.70</b>
Senior Civil Engineer	1.00	1.00	-	-
Engineering Design Reviewer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Plans Examiner II	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Plans Examiner I	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Zoning Plans Examiner	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	-	-	<b>0.48</b>	<b>0.48</b>
Senior Office Assistant	-	0.48	-	-
Total FTEs	6.70	7.18	<b>6.18</b>	<b>6.18</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 570,919	\$ 577,505	<b>\$ 470,983</b>	<b>\$ 480,636</b>
O&M	5,247	45,825	<b>30,575</b>	<b>19,275</b>
Capital	-	-	-	-
Total Expenditures	<b>\$ 576,166</b>	<b>\$ 623,330</b>	<b>\$ 501,558</b>	<b>\$ 499,911</b>

# Development Section - Permitting Division

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## Intake, Issuance & Records Mgmt Program Overview

All permit applications are received and reviewed by the certified permit technicians to ensure all necessary documentation is included to provide a timely review. At each stage of review, they monitor, coordinate and issue comments until complete. Once review is complete, they issue the permit and coordinate inspections. They also collect and release assurances posted to ensure that development occurs in a timely manner and in compliance with approved plans. This team of technicians is also responsible for records management in compliance with the State's records retention law.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Personnel</u></b>				
Division Manager, Permitting	0.30	0.30	<b>0.30</b>	<b>0.30</b>
Development Coordinator	1.00	1.00	-	-
Building Permit Tech	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Total FTEs	3.30	3.30	<b>2.30</b>	<b>2.30</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Program Expenditures</u></b>				
Personnel	\$ 200,430	\$ 195,596	\$ 143,491	\$ 136,185
O&M	9,647	22,100	<b>22,100</b>	<b>22,740</b>
Total Expenditures	\$ 210,077	\$ 217,696	\$ 165,591	\$ 158,925

# Development Section - Planning Division

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## Planning Program Overview

The primary function of the Planning program is to assure the proper implementation of adopted plans, policies and standards. Planning provides direction and support for the Planning and Zoning Commission, Conceptual Design Review Board, and Board of Adjustment. The planning team coordinates the review of development projects by various Town departments and divisions as well as external review agencies. Planning also prepares and analyzes amendments to the General Plan, zoning code, planned area developments, and rezoning cases. Staff develops recommendations to promote the aesthetic, organized growth and development of the Town, and is responsible for the Community Academy.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Division Mgr, Planning	0.80	1.00	<b>1.00</b>	<b>1.00</b>
Senior Planner	3.00	3.00	<b>2.00</b>	<b>2.00</b>
Principal Planner	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Planner	-	-	<b>1.00</b>	<b>1.00</b>
Office Specialist	-	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Assistant	0.90	0.48	-	-
<b>Total FTEs</b>	<b>5.70</b>	<b>6.48</b>	<b>6.00</b>	<b>6.00</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 453,842	\$ 501,210	<b>\$ 452,177</b>	<b>\$ 496,900</b>
O&M	35,670	78,800	<b>78,800</b>	<b>62,425</b>
<b>Total Expenditures</b>	<b>\$ 489,512</b>	<b>\$ 580,010</b>	<b>\$ 530,977</b>	<b>\$ 559,325</b>

# Development Section - Planning Division

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## Annexations & Special Projects Program Overview

The Special Projects and Annexations program is responsible for special projects within the Town, annexation efforts, participation in economic development, public outreach, and other planning and zoning related issues. **Beginning FY 2012, duties of this program were reallocated to the Development Section's Planning program, as well as the Manager's Office.**

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Division Mgr, Planning	0.10	-	-	-
Special Projects Coordinator	1.00	-	-	-
Senior Office Assistant	0.10	-	-	-
<b>Total FTEs</b>	<b>1.20</b>	<b>-</b>	<b>-</b>	<b>-</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 112,937	\$ -	\$ -	\$ -
O&M	535	-	-	-
<b>Total Expenditures</b>	<b>\$ 113,472</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Development Section - Planning Division

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## Conservation & Sustainability Program Overview

The Office of Conservation and Sustainability is responsible for implementing conservation and environmental sustainability policies town-wide, energy efficiency programs, and seeking outside grants, appropriations and other federal funds.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Division Mgr, Planning	0.10	-	-	-
Conserv & Sustainability Administrator	1.00	1.00	1.00	1.00
Total FTEs	1.10	1.00	1.00	1.00

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 113,083	\$ 99,823	\$ 99,823	\$ 104,037
O&M	1,980	2,750	2,500	2,580
Contingency	164,200	150,000	-	150,000
Total Expenditures	\$ 279,262	\$ 252,573	\$ 102,323	\$ 256,617

# Development Section Inspection & Compliance Division

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## Inspection Program Overview

All Inspection is performed by the department's staff of certified inspectors and technicians. This team is responsible for the inspection of all commercial and residential construction plans for new and altered site work, utility infrastructure, buildings and other structures for compliance with the zoning, building and Town codes and ordinances. The following disciplines are included in the inspections: civil, architectural, structural, fire-resistive, life/safety, mechanical, plumbing, electrical systems, zoning and ADA. In addition, this team is responsible for inspection to ensure implementation of the development approval decisions of the Conceptual Design Review Board and Town Council.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Division Mgr, Inspection & Compliance	0.80	0.80	<b>0.80</b>	<b>0.80</b>
Building Inspector II	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Zoning Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Assistant	-	0.40	<b>0.40</b>	<b>0.40</b>
Total FTEs	5.80	6.20	<b>6.20</b>	<b>6.20</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 470,669	\$ 444,699	<b>\$ 449,510</b>	<b>\$ 470,210</b>
O&M	9,189	18,050	<b>13,557</b>	<b>15,550</b>
Capital	-	1,500	<b>1,500</b>	<b>1,200</b>
Total Expenditures	\$ 479,858	\$ 464,249	<b>\$ 464,567</b>	<b>\$ 486,960</b>

# Development Section Inspection & Compliance Division

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## Code Compliance Program Overview

This program is responsible for the monitoring and enforcement of the zoning, building and Town codes and ordinances for all construction, plant salvage, landscape, signage, and development performance standards. In addition, this program monitors and enforces the expiration process for all permits and permit applications. This program is supported by the technical expertise of the inspectors, plans examiners, and permit technicians.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Division Mgr, Inspection & Compliance	0.20	0.20	<b>0.20</b>	<b>0.20</b>
Code Compliance Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Assistant	-	0.60	<b>0.60</b>	<b>0.60</b>
Total FTEs	1.20	1.80	<b>1.80</b>	<b>1.80</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 61,634	\$ 101,311	\$ <b>102,514</b>	\$ <b>107,346</b>
O&M	2,182	2,650	<b>2,236</b>	<b>2,545</b>
Total Expenditures	\$ 63,817	\$ 103,961	\$ <b>104,750</b>	\$ <b>109,891</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>DIS-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	15,188	16,585	3,356	12,416
GROUP INSURANCE	16,222	8,705	1,521	11,429
OTHER EMPLOYEE BENEFITS	971	927	347	832
REGULAR EMPLOYEES	154,053	163,638	44,339	111,350
SOCIAL SECURITY/MEDICARE	11,053	12,512	3,233	8,353
WORKERS' COMPENSATION	2,497	375	79	213
	<b>199,983</b>	<b>202,742</b>	<b>52,874</b>	<b>144,593</b>
<b>DIS-ADMIN-OPERATIONS &amp; MAINT</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	2,500	130	2,000
FIELD SUPPLIES	0	300	0	150
MEMBERSHIPS & SUBSCRIPTIONS	778	1,000	1,065	200
MISCELLANEOUS OTHER OPERATING	1,294	500	145	250
NON-CAPITALIZED EQUIPMENT	0	1,000	290	500
OFFICE SUPPLIES	15,279	14,000	6,058	14,000
POSTAGE	323	200	77	200
PRINTING & BINDING	1,407	2,900	24	1,600
SOFTWARE MAINTENANCE & LICENSI	1,999	0	0	0
TELECOMMUNICATIONS	254	800	202	800
TRAVEL & TRAINING	397	2,200	1,209	1,500
UNIFORMS	200	100	0	0
	<b>21,930</b>	<b>25,500</b>	<b>9,199</b>	<b>21,200</b>
<b>DIS-ADMIN-CAPITAL OUTLAY</b>				
MINOR ASSETS	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DIS-ADMIN-OTHER FINANCING USES</b>				
CAPITAL LEASE INTEREST	1,169	1,400	259	600
CAPITAL LEASE PRINCIPAL	2,763	2,800	1,329	2,800
	<b>3,932</b>	<b>4,200</b>	<b>1,588</b>	<b>3,400</b>
<b>GRAND TOTAL</b>	<b>225,845</b>	<b>232,442</b>	<b>63,661</b>	<b>169,193</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>DIS-PLAN REVIEW-PERSONNEL</b>				
ASRS CONTRIBUTIONS	42,534	42,877	20,381	38,919
GROUP INSURANCE	59,300	56,952	26,951	46,214
REGULAR EMPLOYEES	431,644	439,051	201,794	364,434
SOCIAL SECURITY/MEDICARE	31,926	32,894	15,066	27,354
WORKERS' COMPENSATION	5,516	5,731	1,205	3,715
	<b>570,919</b>	<b>577,505</b>	<b>265,398</b>	<b>480,636</b>
<b>DIS-PLAN REVIEW-OP &amp; MAINT</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	500	0	400
MEMBERSHIPS & SUBSCRIPTIONS	464	2,275	0	1,245
MISCELLANEOUS OTHER OPERATING	288	500	0	300
NON-CAPITALIZED EQUIPMENT	232	1,150	54	900
OUTSIDE PROFESSIONAL SERVICES	0	35,000	0	10,000
POSTAGE	452	600	68	300
PRINTING & BINDING	1,334	650	48	1,650
TELECOMMUNICATIONS	623	800	402	780
TRAVEL & TRAINING	1,821	4,000	528	3,400
UNIFORMS	34	350	0	300
	<b>5,247</b>	<b>45,825</b>	<b>1,101</b>	<b>19,275</b>
<b>DIS-INTAKE,ISS,REC MGMT-PERS</b>				
ASRS CONTRIBUTIONS	15,110	15,333	5,030	11,631
GROUP INSURANCE	16,472	16,017	5,597	11,791
REGULAR EMPLOYEES	155,664	151,290	49,802	104,317
SOCIAL SECURITY/MEDICARE	11,792	11,518	3,766	7,931
WORKERS' COMPENSATION	1,393	1,438	302	515
	<b>200,430</b>	<b>195,596</b>	<b>64,497</b>	<b>136,185</b>
<b>DIS-INTAKE,ISS&amp;REC MGMT-O &amp; M</b>				
MEMBERSHIPS & SUBSCRIPTIONS	110	400	0	90
MISCELLANEOUS OTHER OPERATING	8,087	16,000	8,307	17,000
NON-CAPITALIZED EQUIPMENT	107	500	0	500
POSTAGE	284	300	136	300
PRINTING & BINDING	1,058	4,150	0	4,100
TRAVEL & TRAINING	0	600	362	600
UNIFORMS	0	150	0	150
	<b>9,647</b>	<b>22,100</b>	<b>8,806</b>	<b>22,740</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>GRAND TOTAL</b>	786,243	841,026	339,801	658,836

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>DIS-PLANNING-PERSONNEL</b>				
ASRS CONTRIBUTIONS	31,375	38,031	14,785	42,024
GROUP INSURANCE	33,597	41,503	17,642	48,976
REGULAR EMPLOYEES	349,196	391,235	146,393	376,895
SOCIAL SECURITY/MEDICARE	26,342	29,543	11,076	28,283
UNEMPLOYMENT INSURANCE	11,760	0	2,640	0
WORKERS' COMPENSATION	1,571	898	189	722
	<b>453,842</b>	<b>501,210</b>	<b>192,725</b>	<b>496,900</b>
<b>DIS-PLANNING-OPERATIONS &amp; MAINT</b>				
ADVERTISING	2,380	1,500	2,745	6,500
FIELD SUPPLIES	151	300	6	150
MEMBERSHIPS & SUBSCRIPTIONS	2,859	3,200	724	3,800
MISCELLANEOUS OTHER OPERATING	1,231	6,000	1,025	3,600
NON-CAPITALIZED EQUIPMENT	0	1,000	180	500
OUTSIDE PROFESSIONAL SERVICES	18,483	50,000	8,996	30,000
POSTAGE	4,401	7,500	2,644	7,500
PRINTING & BINDING	4,208	2,800	950	2,600
RENTALS	0	0	0	1,500
TELECOMMUNICATIONS	1,005	1,200	811	1,560
TRAVEL & TRAINING	952	5,000	759	4,550
UNIFORMS	0	300	0	165
	<b>35,670</b>	<b>78,800</b>	<b>18,839</b>	<b>62,425</b>
<b>DIS-ANNEX &amp; SP PROJ-PERSONNEL</b>				
ASRS CONTRIBUTIONS	7,613	0	5	0
GROUP INSURANCE	12,024	0	118	0
REGULAR EMPLOYEES	86,653	0	48	0
SOCIAL SECURITY/MEDICARE	6,472	0	4	0
WORKERS' COMPENSATION	174	0	0	0
	<b>112,937</b>	<b>0</b>	<b>175</b>	<b>0</b>
<b>DIS-ANNEX &amp; SP PROJECTS-O&amp;M</b>				
NON-CAPITALIZED EQUIPMENT	0	0	0	0
PRINTING & BINDING	0	0	0	0
TELECOMMUNICATIONS	525	0	0	0
TRAVEL & TRAINING	10	0	0	0
UNIFORMS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TWRB
<b>DIS-CONSERVATION&amp;SUS-PERSONNEL</b>				
ASRS CONTRIBUTIONS	535	0	0	0
GROUP INSURANCE	8,678	7,998	3,862	9,114
REGULAR EMPLOYEES	7,817	6,756	3,311	6,832
SOCIAL SECURITY/MEDICARE	89,942	78,913	38,243	81,741
WORKERS' COMPENSATION	6,441	5,975	2,696	6,193
	204	181	38	157
	<b>113,083</b>	<b>99,823</b>	<b>48,150</b>	<b>104,037</b>
<b>DIS-CONSERVATION&amp;SUSTAIN-O&amp;M</b>				
MEMBERSHIPS & SUBSCRIPTIONS	967	1,550	0	1,550
PRINTING & BINDING	0	50	14	0
TELECOMMUNICATIONS	0	600	0	480
TRAVEL & TRAINING	1,013	500	82	500
UNIFORMS	0	50	0	50
	<b>1,980</b>	<b>2,750</b>	<b>96</b>	<b>2,580</b>
<b>DIS-CONSERVATION&amp;SUSTAIN-CAP</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>DIS-CONSERVATION&amp;SUSTAIN-CONT</b>				
CONTINGENCY/RESERVE	164,200	150,000	0	150,000
	<b>164,200</b>	<b>150,000</b>	<b>0</b>	<b>150,000</b>
<b>GRAND TOTAL</b>	<b>882,246</b>	<b>832,583</b>	<b>259,984</b>	<b>815,942</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>DIS-INSPECTION-PERSONNEL</b>				
ASRS CONTRIBUTIONS	33,748	33,076	15,629	38,463
GROUP INSURANCE	62,856	56,318	26,944	56,953
REGULAR EMPLOYEES	343,681	326,356	154,738	344,958
SOCIAL SECURITY/MEDICARE	25,184	24,238	11,517	25,665
WORKERS' COMPENSATION	5,199	4,711	990	4,171
	<b>470,669</b>	<b>444,699</b>	<b>209,818</b>	<b>470,210</b>
<b>DIS-INSPECTION-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	222	900	0	0
FIELD SUPPLIES	392	2,700	52	1,315
MEMBERSHIPS & SUBSCRIPTIONS	511	1,000	120	2,985
MISCELLANEOUS OTHER OPERATING	124	500	0	300
NON-CAPITALIZED EQUIPMENT	0	1,800	198	1,000
PRINTING & BINDING	169	350	0	2,100
TELECOMMUNICATIONS	5,044	6,000	1,390	4,500
TRAVEL & TRAINING	1,831	3,400	607	2,150
UNIFORMS	896	1,400	0	1,200
	<b>9,189</b>	<b>18,050</b>	<b>2,367</b>	<b>15,550</b>
<b>DIS-INSPECTION-CAP</b>				
MINOR ASSETS	0	1,500	0	1,200
	<b>0</b>	<b>1,500</b>	<b>0</b>	<b>1,200</b>
<b>DIS-CODE COMPLIANCE-PERSONNEL</b>				
ASRS CONTRIBUTIONS	4,480	7,608	3,592	8,862
GROUP INSURANCE	6,960	12,003	5,645	12,138
REGULAR EMPLOYEES	45,428	75,064	35,560	79,481
SOCIAL SECURITY/MEDICARE	3,391	5,633	2,677	5,973
WORKERS' COMPENSATION	1,376	1,003	211	892
	<b>61,634</b>	<b>101,311</b>	<b>47,684</b>	<b>107,346</b>
<b>DIS-CODE COMPLIANCE-O&amp;M</b>				
FIELD SUPPLIES	6	200	3	200
MEMBERSHIPS & SUBSCRIPTIONS	0	100	0	35
NON-CAPITALIZED EQUIPMENT	289	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	300
POSTAGE	1,467	1,250	543	1,000
PRINTING & BINDING	24	50	0	50

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
TELECOMMUNICATIONS	303	600	153	360
TRAVEL & TRAINING	(10)	250	207	400
UNIFORMS	103	200	0	200
	<u>2,182</u>	<u>2,650</u>	<u>906</u>	<u>2,545</u>
<b>GRAND TOTAL</b>	<b>543,675</b>	<b>568,210</b>	<b>260,776</b>	<b>596,851</b>



# Development and Infrastructure Services Infrastructure Section - Highway Fund

## Overview

The Infrastructure Section of Development & Infrastructure Services is led by the Town Engineer, which is a position required by State Law. The Town Engineer maintains an active role in regional financial and legislative actions for cooperation in the development and maintenance of a quality infrastructure. The Infrastructure Section is organized into three functional divisions: Engineering, Operations, and Transit. The Engineering Division is responsible for managing the design and construction of roadway projects, issuing right-of-way permits for all activities within the Town's right-of-way, developing annual and long term schedules for surface treatments on Town streets, as well as maintaining and operating the Town's traffic intersection signals and lights. The Operations Division is responsible for the Town's Stormwater Utility, maintaining the Town's streets and drainage ways, facilities maintenance including repairs and minor renovations, and fleet maintenance for vehicles and heavy equipment.

Infrastructure Section programs supported by the Highway Fund include Administration, Transportation Engineering, Pavement Management, Street Maintenance, and Traffic Engineering.

### PERSONNEL

FY 2011 Actual	28.30
FY 2012 Budget	28.30
<b>FY 2012 Projected</b>	<b>26.24</b>
<b>FY 2013 Budget</b>	<b>26.04</b>

### EXPENDITURES BY PROGRAM AREA

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Administration	\$ 954,944	\$ 1,069,143	\$ 650,382	\$ 621,498
Transportation Engineering	984,881	1,799,590	1,783,179	1,616,873
Pavement Management	321,385	175,336	118,677	102,051
Traffic Engineering	602,510	608,455	599,855	545,402
Street Maintenance	<u>937,378</u>	<u>840,753</u>	<u>795,081</u>	<u>784,005</u>
Total Expenditures	\$ 3,801,099	\$ 4,493,277	\$ 3,947,174	\$ 3,669,829

### REVENUES BY FUNDING SOURCE

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Construction Sales Tax	\$ 291,349	\$ 367,400	\$ 290,093	\$ 316,890
Licenses & Permits	45,917	42,000	43,500	43,000
State Grants	133,517	487,000	286,710	260,000
Charges for Services	-	15,000	15,000	229,493
HURF Gas Taxes	2,693,145	2,376,464	2,376,464	2,480,005
Interest	8,834	10,700	7,000	7,000
Miscellaneous	22,513	10,000	25,000	10,000
Transfers In	<u>64,804</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	\$ 3,260,078	\$ 3,308,564	\$ 3,043,767	\$ 3,346,388

# Infrastructure Section - Highway Fund

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## Administration Program Overview

The Administration program is responsible for funding and program implementation, contract management, and obtaining reimbursement of outside funding for projects from Pima Association of Governments (PAG), the Arizona Department of Transportation (ADOT), and the Federal Emergency Management Agency (FEMA). Administrative staff responsibilities include clerical duties, maintaining the website, records management, and logistical support.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Town Engineer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Transit Administrator	0.50	0.50	<b>0.50</b>	<b>0.50</b>
GIS Analyst	-	-	<b>0.25</b>	<b>0.25</b>
Administrative Coordinator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	0.75	-	-	-
Total FTEs	3.25	2.50	<b>2.75</b>	<b>2.75</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 300,468	\$ 265,510	<b>\$ 268,945</b>	<b>\$ 294,601</b>
O&M	142,083	393,633	<b>376,437</b>	<b>316,897</b>
Capital	309,360	10,000	<b>5,000</b>	<b>10,000</b>
Transfers Out	203,033	400,000	-	-
Total Expenditures	\$ 954,944	\$ 1,069,143	<b>\$ 650,382</b>	<b>\$ 621,498</b>

# Infrastructure Section - Engineering Division

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## Transportation Engineering Program Overview

Transportation Engineering is responsible for managing the design and construction of roadway projects. While most large projects are designed by consultants, the Engineering Division has a small in-house design section for small Town projects. This program is responsible for the construction management for all the public roadway projects, large and small as well as issuing right-of-way permits for all activities within the Town's right-of-way.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Personnel</u></b>				
Engineering Division Manager	0.70	0.70	<b>0.70</b>	<b>0.70</b>
Senior Civil Engineer Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Civil Engineer	0.50	0.50	<b>0.50</b>	<b>0.50</b>
Civil Engineer	-	0.80	<b>0.80</b>	<b>1.00</b>
Civil Engineer/Project Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Civil Engineer Designer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Construction Inspector	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	-	0.75	<b>0.48</b>	<b>0.48</b>
<b>Total FTEs</b>	<b>5.20</b>	<b>6.75</b>	<b>6.48</b>	<b>6.68</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Program Expenditures</u></b>				
Personnel	\$ 443,189	\$ 540,690	<b>\$ 527,954</b>	<b>\$ 564,613</b>
O&M	8,355	58,900	<b>55,225</b>	<b>39,450</b>
Capital	533,337	1,200,000	<b>1,200,000</b>	<b>1,012,810</b>
<b>Total Expenditures</b>	<b>\$ 984,881</b>	<b>\$ 1,799,590</b>	<b>\$ 1,783,179</b>	<b>\$ 1,616,873</b>

# Infrastructure Section - Engineering Division

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## Pavement Management Program Overview

The Pavement Management program is responsible for operating the pavement management system and developing annual and long term schedules for surface treatments on Town streets.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Personnel</u></b>				
Engineering Division Manager	0.20	0.20	<b>0.20</b>	<b>0.20</b>
Civil Engineer	0.20	-	-	-
Civil Engineer Designer	1.00	1.00	-	-
Pavement Management Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
<b>Total FTEs</b>	<b>2.40</b>	<b>2.20</b>	<b>1.20</b>	<b>1.20</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Program Expenditures</u></b>				
Personnel	\$ 195,223	\$ 173,586	\$ 116,927	\$ 100,801
O&M	829	1,750	1,750	1,250
Capital	125,334	-	-	-
<b>Total Expenditures</b>	<b>\$ 321,385</b>	<b>\$ 175,336</b>	<b>\$ 118,677</b>	<b>\$ 102,051</b>

# Infrastructure Section - Operations Division

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## Street Maintenance Program Overview

The Street Maintenance program is responsible for maintaining the Town's streets and drainage ways.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Personnel</u></b>				
Operations Division Manager	0.75	0.75	<b>0.75</b>	<b>0.75</b>
Civil Engineer	0.40	-	-	-
Streets & Drainage Senior Crew Lead	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Streets & Drainage Crew Leader	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Heavy Equipment Operator III	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Heavy Equipment Operator II	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Heavy Equipment Operator I	2.00	2.00	<b>0.96</b>	<b>0.96</b>
Senior Office Assistant	0.35	0.35	<b>0.35</b>	<b>0.05</b>
<b>Total FTEs</b>	<b>11.50</b>	<b>11.10</b>	<b>10.06</b>	<b>9.76</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Program Expenditures</u></b>				
Personnel	\$ 657,021	\$ 608,253	<b>\$ 582,941</b>	<b>\$ 565,405</b>
O&M	280,357	232,500	<b>212,140</b>	<b>218,600</b>
Capital	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 937,378</b>	<b>\$ 840,753</b>	<b>\$ 795,081</b>	<b>\$ 784,005</b>

# Infrastructure Section - Engineering Division

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## Traffic Engineering Program Overview

This program is responsible for maintaining and operating the Town's traffic intersection signals and lights, pavement markings, traffic signage, and traffic studies.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Personnel</u></b>				
Engineering Division Manager	0.10	0.10	<b>0.10</b>	<b>0.10</b>
Senior Civil Engineer	0.50	0.50	<b>0.50</b>	<b>0.50</b>
Civil Engineer	0.20	-	-	-
Senior Traffic Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Traffic Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Traffic Signs/Markings Crew Leader	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Traffic Signs/Markings Worker	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Traffic Signs/Markings Worker	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Assistant	0.15	0.15	<b>0.15</b>	<b>0.05</b>
<b>Total FTEs</b>	<b>5.95</b>	<b>5.75</b>	<b>5.75</b>	<b>5.65</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Program Expenditures</u></b>				
Personnel	\$ 419,595	\$ 392,005	<b>\$ 392,005</b>	<b>\$ 406,452</b>
O&M	167,364	214,200	<b>205,600</b>	<b>136,700</b>
Capital	15,551	2,250	<b>2,250</b>	<b>2,250</b>
<b>Total Expenditures</b>	<b>\$ 602,510</b>	<b>\$ 608,455</b>	<b>\$ 599,855</b>	<b>\$ 545,402</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PW-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	23,320	21,231	10,241	25,723
GROUP INSURANCE	20,077	15,785	7,884	17,952
OTHER EMPLOYEE BENEFITS	1,127	954	590	827
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	236,554	209,478	102,146	230,698
SOCIAL SECURITY/MEDICARE	17,242	15,900	7,060	17,505
UNEMPLOYMENT INSURANCE	0	0	0	0
WORKERS' COMPENSATION	2,147	2,162	455	1,896
	<b>300,468</b>	<b>265,510</b>	<b>128,376</b>	<b>294,601</b>
<b>PW-ADMIN-O&amp;M</b>				
ADVERTISING	0	0	0	0
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	2,000	434	2,000
FLEET COSTS	0	203,033	101,517	157,247
GROUNDS REPAIR & MAINTENANCE	401	0	0	0
INSURANCE	56,121	58,000	6,734	58,000
INVESTMENT LOSS	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	197	700	804	500
MISCELLANEOUS OTHER OPERATING	2,702	3,000	0	2,000
NATURAL GAS & ELECTRICITY	20,623	28,600	9,082	24,000
NON-CAPITALIZED EQUIPMENT	0	500	0	500
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	9,041	9,000	5,060	9,000
OUTSIDE PROFESSIONAL SERVICES	2,245	5,000	1,050	0
POSTAGE	1,141	2,000	182	1,500
PRINTING & BINDING	876	1,000	0	1,000
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TELECOMMUNICATIONS	13,352	14,000	6,063	14,000
TRAVEL & TRAINING	2,107	2,800	203	1,150
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WASTE DISPOSAL FEES	7,876	13,000	2,801	9,000
WATER & SEWAGE	25,400	51,000	8,029	37,000
	<b>142,083</b>	<b>393,633</b>	<b>141,959</b>	<b>316,897</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PW-ADMIN-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
EQUIPMENT	309,360	0	0	0
MINOR ASSETS	0	10,000	0	10,000
VEHICLES	0	0	0	0
	<b>309,360</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>
<b>PW-ADMIN-OTHER FIN USES</b>				
TR TO INTERNAL SERVICE FUND	203,033	0	0	0
TRANSFER TO CAPITAL PROJ FUND	0	400,000	0	0
TRANSFER TO DEBT SERVICE FUNDS	0	0	0	0
	<b>203,033</b>	<b>400,000</b>	<b>0</b>	<b>0</b>
<b>PW-TRANSP ENG-PERSONNEL</b>				
ASRS CONTRIBUTIONS	34,352	42,589	18,403	47,314
GROUP INSURANCE	24,666	35,110	14,270	34,641
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	2,666	1,979	0	2,000
REGULAR EMPLOYEES	345,784	418,241	182,213	437,726
SOCIAL SECURITY/MEDICARE	26,034	31,843	13,648	33,304
UNEMPLOYMENT INSURANCE	0	0	0	0
WORKERS' COMPENSATION	9,688	10,928	2,297	9,628
	<b>443,189</b>	<b>540,690</b>	<b>230,831</b>	<b>564,613</b>
<b>PW-TRANSP ENG-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	916	1,000	48	1,000
MEMBERSHIPS & SUBSCRIPTIONS	722	700	0	1,250
MISCELLANEOUS OTHER OPERATING	61	0	0	0
NON-CAPITALIZED EQUIPMENT	1,940	2,000	503	2,000
OUTSIDE PROFESSIONAL SERVICES	1,400	25,000	0	20,000
STREET IMPROVEMENTS	0	25,000	0	10,000
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	1,830	4,000	236	4,000
UNIFORMS	1,485	1,200	110	1,200
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>8,355</b>	<b>58,900</b>	<b>897</b>	<b>39,450</b>

	<u>FY 2010/11 ACTUAL</u>	<u>FY 2011/12 BUDGET</u>	<u>FY 2011/12 ACTUALS THRU DEC</u>	<u>FY 2012/13 TMRB</u>
<b>PW-TRANSP ENG-CAPITAL</b>				
ARTERIAL ROADWAYS EQUIPMENT	0	0	0	0
MINOR ASSETS	0	0	0	0
SUBDIVISION STREETS VEHICLES	533,337	1,200,000	112,422	1,012,810
	<u>533,337</u>	<u>1,200,000</u>	<u>112,422</u>	<u>1,012,810</u>
<b>PW-PAVE MGMT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	13,903	12,681	3,868	7,863
GROUP INSURANCE	20,937	17,593	7,713	13,540
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	141,021	125,117	38,294	70,522
SOCIAL SECURITY/MEDICARE	10,523	9,373	2,833	5,197
UNEMPLOYMENT INSURANCE	0	0	0	0
WORKERS' COMPENSATION	8,839	8,822	2,409	3,679
	<u>195,223</u>	<u>173,586</u>	<u>55,117</u>	<u>100,801</u>
<b>PW-PAVE MGMT-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	6	250	162	250
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	511	500	0	500
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TRAVEL & TRAINING	311	1,000	0	500
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<u>829</u>	<u>1,750</u>	<u>162</u>	<u>1,250</u>
<b>PW-PAVE MGMT-CAPITAL</b>				
ARTERIAL ROADWAYS EQUIPMENT	128	0	0	0
MINOR ASSETS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SUBDIVISION STREETS	125,206	0	0	0
VEHICLES	0	0	0	0
	<b>125,334</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PW-ST MAINT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	45,504	43,284	20,262	42,146
GROUP INSURANCE	84,495	77,357	36,813	67,941
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	1,722	6,927	980	7,000
REGULAR EMPLOYEES	459,852	420,151	201,138	395,591
SOCIAL SECURITY/MEDICARE	34,426	31,924	15,338	30,071
UNEMPLOYMENT INSURANCE	0	0	0	0
WORKERS' COMPENSATION	31,021	28,610	6,014	22,656
	<b>657,021</b>	<b>608,253</b>	<b>280,545</b>	<b>565,405</b>
<b>PW-ST MAINT-O&amp;M</b>				
BLUESTAKE	0	500	0	0
BUILDING REPAIR & MAINTENANCE	228	500	0	0
EQUIPMENT REPAIR & MAINTENANCE	52,167	2,000	1,037	2,000
FIELD SUPPLIES	55,048	60,000	26,621	60,000
GASOLINE & OIL	35,079	0	0	0
GROUNDS REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	60	0	40	100
MISCELLANEOUS OTHER OPERATING	2,775	2,000	692	2,000
NON-CAPITALIZED EQUIPMENT	652	2,000	904	2,000
OFFICE SUPPLIES	8,303	8,000	1,846	6,000
OUTSIDE PROFESSIONAL SERVICES	21,915	20,000	7,812	20,000
RENTALS	6,526	6,000	2,651	5,000
SAFETY COMPLIANCE	3,988	3,000	346	1,500
STREET IMPROVEMENTS	0	0	0	0
STREET MAINTENANCE	83,940	116,000	7,529	110,000
TRAVEL & TRAINING	882	2,500	221	1,000
UNIFORMS	8,796	10,000	3,588	9,000
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>280,357</b>	<b>232,500</b>	<b>53,288</b>	<b>218,600</b>
<b>PW-TRAFF ENG-PERSONNEL</b>				
ASRS CONTRIBUTIONS	30,589	29,261	14,122	33,763
GROUP INSURANCE	39,774	35,912	17,310	32,362
OTHER EMPLOYEE BENEFITS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	0	2,474	463	2,500
REGULAR EMPLOYEES	310,274	286,239	139,359	300,311
SOCIAL SECURITY/MEDICARE	23,006	21,754	10,440	22,919
WORKERS' COMPENSATION	15,952	16,365	3,440	14,597
	<b>419,595</b>	<b>392,005</b>	<b>185,134</b>	<b>406,452</b>
<b>PW-TRAFF ENG-O&amp;M</b>				
BLUESTAKE	0	0	0	0
BUILDING REPAIR & MAINTENANCE	0	0	0	0
ELECTRICITY-STREET LIGHTS	23,014	32,000	6,580	20,000
EQUIPMENT REPAIR & MAINTENANCE	707	350	218	350
FIELD SUPPLIES	31,112	36,000	9,594	36,000
GASOLINE & OIL	3	0	0	0
GROUNDS REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	230	250	0	250
MISCELLANEOUS OTHER OPERATING	27	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	58,768	85,000	0	30,000
RENTALS	2,321	0	0	0
SAFETY COMPLIANCE	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
STREET IMPROVEMENTS	0	0	0	0
STREET MAINTENANCE	0	0	0	0
TRAFFIC SIGNAL ELECTRICITY	29,389	36,000	10,317	27,000
TRAFFIC SIGNAL MAINTENANCE	19,110	20,000	4,833	20,000
TRAVEL & TRAINING	1,841	3,500	83	2,000
UNIFORMS	843	1,100	569	1,100
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>167,364</b>	<b>214,200</b>	<b>32,193</b>	<b>136,700</b>
<b>PW-TRAFF ENG-CAPITAL</b>				
ARTERIAL ROADWAYS	0	0	0	0
EQUIPMENT	15,551	0	0	0
MINOR ASSETS	0	2,250	0	2,250
SUBDIVISION STREETS	0	0	0	0
VEHICLES	0	0	0	0
	<b>15,551</b>	<b>2,250</b>	<b>0</b>	<b>2,250</b>
<b>GRAND TOTAL</b>	<b>3,801,099</b>	<b>4,493,277</b>	<b>1,220,924</b>	<b>3,669,829</b>



# DIS - Infrastructure Section - Operations Division Custodial & Facility Maintenance

## Overview

Facilities Maintenance provides building maintenance repairs, minor renovations, project management, contract administration, energy management and HVAC services for the Town's facilities. This program is responsible for the maintenance of 15 Town buildings and structures totaling approximately 84,900 square feet of building space.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Facilities Maint Crew Leader	1.00	1.00	1.00	1.00
Facilities Maint Tech	1.00	1.00	1.00	1.00
Civil Engineer	0.20	0.20	0.20	-
Senior Office Assistant	0.15	0.15	0.15	0.15
Total FTEs	2.35	2.35	2.35	2.15

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 133,006	\$ 132,367	\$ 132,367	\$ 117,203
O&M	177,759	171,300	171,300	182,500
Capital	-	-	-	-
Total Expenditures	\$ 310,765	\$ 303,667	\$ 303,667	\$ 299,703

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>CUST/FAC-PERSONNEL</b>				
ASRS CONTRIBUTIONS	9,626	9,849	4,592	9,553
GROUP INSURANCE	18,047	17,660	9,815	15,403
OTHER EMPLOYEE BENEFITS	0	12	0	5
OVERTIME PAY	170	0	242	0
REGULAR EMPLOYEES	97,471	97,180	45,228	85,674
SOCIAL SECURITY/MEDICARE	7,292	7,248	3,371	6,404
WORKERS' COMPENSATION	401	418	88	164
	<b>133,006</b>	<b>132,367</b>	<b>63,336</b>	<b>117,203</b>
<b>CUST/FAC-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	31,127	36,500	14,482	36,500
EQUIPMENT REPAIR & MAINTENANCE	1,355	1,000	184	500
FIELD SUPPLIES	19,227	20,000	6,071	20,000
MISCELLANEOUS OTHER OPERATING	522	1,000	0	0
OUTSIDE PROFESSIONAL SERVICES	123,374	109,600	63,958	122,600
TELECOMMUNICATIONS	970	1,200	520	1,200
TRAVEL & TRAINING	0	800	0	500
UNIFORMS	1,184	1,200	656	1,200
	<b>177,759</b>	<b>171,300</b>	<b>85,871</b>	<b>182,500</b>
<b>GRAND TOTAL</b>	<b>310,765</b>	<b>303,667</b>	<b>149,207</b>	<b>299,703</b>



# DIS - Infrastructure Section - Operations Division Fleet Maintenance

## Overview

The Fleet Maintenance program area is set up as an internal service fund. Each Town department that maintains a fleet of vehicles and/or equipment contributes to this fund based on their respective fleet size and related costs. The Fleet Maintenance program area is responsible for the preventative maintenance and repair of the Town's fleet of vehicles and heavy equipment. This is accomplished through the combination of service contracts and staff. (To note, beginning FY 2012, the Police Department's fleet maintenance costs are budgeted directly in the Police Department).

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Fleet Maintenance Mechanic III	1.00	1.00	1.00	1.00
Fleet Maintenance Mechanic II	1.00	-	-	-
Senior Office Assistant	0.35	<b>0.35</b>	<b>0.35</b>	<b>0.15</b>
<b>Total FTEs</b>	<b>2.35</b>	<b>1.35</b>	<b>1.35</b>	<b>1.15</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 145,840	\$ 78,621	\$ 78,621	\$ 72,437
O&M	729,128	357,650	<b>357,650</b>	<b>566,350</b>
<b>Total Expenditures</b>	<b>\$ 874,968</b>	<b>\$ 436,271</b>	<b>\$ 436,271</b>	<b>\$ 638,787</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Transfer from General Fund	\$ 452,612	\$ -	\$ -	\$ -
Transfer from Special Revenue Funds	283,033	-	-	-
Transfer from Enterprise Funds	139,323	-	-	-
Charges for Services	-	436,271	<b>436,271</b>	<b>638,787</b> *
Miscellaneous	-	-	-	-
<b>Total Revenues</b>	<b>\$ 874,968</b>	<b>\$ 436,271</b>	<b>\$ 436,271</b>	<b>\$ 638,787</b>

\* General Fund (Non-Police Dept portion) \$ 263,331 (includes \$193,650 for Transit)  
 Highway Fund \$ 157,247  
 Water Utility Fund \$ 135,603  
 Stormwater Utility Fund \$ 82,606

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>FLEET MAINT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	10,303	5,859	2,885	5,956
GROUP INSURANCE	20,445	8,803	4,628	7,513
OTHER EMPLOYEE BENEFITS	0	47	0	40
OVERTIME PAY	6,140	0	114	0
REGULAR EMPLOYEES	98,374	57,815	28,448	53,417
SOCIAL SECURITY/MEDICARE	7,512	4,347	2,125	4,024
WORKERS' COMPENSATION	3,066	1,750	368	1,487
	<b>145,840</b>	<b>78,621</b>	<b>38,567</b>	<b>72,437</b>
<b>FLEET MAINT-OPERATIONS &amp; MAINT</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	62,000	37,212	62,000
FIELD SUPPLIES	9,304	4,000	1,987	4,000
GASOLINE & OIL	457,381	225,000	87,172	356,190
MISCELLANEOUS OTHER OPERATING	2,166	0	0	0
OFFICE SUPPLIES	0	0	0	0
SAFETY COMPLIANCE	532	350	40	250
TELECOMMUNICATIONS	1,101	350	252	350
TRAVEL & TRAINING	683	350	448	500
UNIFORMS	1,669	600	629	600
VEHICLE REPAIR & MAINTENANCE	256,269	65,000	30,596	142,460
WASTE DISPOSAL FEES	24	0	145	0
	<b>729,128</b>	<b>357,650</b>	<b>158,481</b>	<b>566,350</b>
<b>FLEET MAINT-CAPITAL OUTLAY</b>				
MINOR ASSETS	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>874,968</b>	<b>436,271</b>	<b>197,049</b>	<b>638,787</b>



# Infrastructure Section - Operations Division Stormwater Utility

## Overview

The Stormwater Utility is managed through the Operations Division of Development & Infrastructure Services. The Utility is responsible for meeting all quality and quantity issues including the Town's Stormwater Management Plan, Floodplain and Erosion Hazard Management, and supporting all other Town programs that are impacted by storm events. The Utility also coordinates with Federal, State and local government agencies related to the Town's Stormwater program.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Stormwater Engineer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Operations Division Manager	0.25	0.25	<b>0.25</b>	<b>0.25</b>
Civil Engineer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Civil Engineering Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
GIS Analyst	-	-	<b>0.25</b>	<b>0.25</b>
Senior Office Assistant	-	-	-	<b>0.60</b>
Office Specialist	0.25	0.25	<b>0.25</b>	-
Total FTEs	3.50	3.50	<b>3.75</b>	<b>4.10</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 275,264	\$ 271,973	<b>\$ 258,772</b>	<b>\$ 304,200</b>
O&M	260,348	408,750	<b>375,040</b>	<b>564,249</b>
Capital	1,343,479	1,075,500	<b>627,207</b>	<b>697,000</b>
Other Financing Uses	108,804	-	-	-
Total Expenditures	<b>\$ 1,987,896</b>	<b>\$ 1,756,223</b>	<b>\$ 1,261,019</b>	<b>\$ 1,565,449</b>

*Does not include non-cash outlays for depreciation*

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Federal Grants	\$ 1,086,932	\$ 380,000	<b>\$ 253,114</b>	<b>\$ 67,800</b>
State Grants	366,203	575,000	<b>538,331</b>	<b>450,000</b>
Charges for Services	751,341	751,000	<b>751,500</b>	<b>761,500</b>
Miscellaneous	925	-	<b>110</b>	<b>20,000</b>
Interest	376	500	<b>130</b>	<b>500</b>
Total Revenues	<b>\$ 2,205,776</b>	<b>\$ 1,706,500</b>	<b>\$ 1,543,185</b>	<b>\$ 1,299,800</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>STWTR-PERSONNEL</b>				
ASRS CONTRIBUTIONS	20,993	21,468	8,574	25,086
GROUP INSURANCE	21,501	19,455	13,806	34,692
OTHER EMPLOYEE BENEFITS	95	121	35	134
OVERTIME PAY	610	0	0	0
REGULAR EMPLOYEES	213,149	211,817	84,890	224,985
SOCIAL SECURITY/MEDICARE	15,934	16,000	6,345	16,805
WORKERS' COMPENSATION	2,983	3,112	654	2,498
	<b>275,264</b>	<b>271,973</b>	<b>114,303</b>	<b>304,200</b>
<b>STWTR-O&amp;M</b>				
ADVERTISING	1,042	2,000	121	1,200
BAD DEBT EXPENSE	958	1,500	565	1,500
BLUESTAKE	0	0	0	0
DEPRECIATION	60,351	0	0	65,000
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	1,464	4,000	790	3,000
FLEET COSTS	0	44,000	22,000	82,606
GASOLINE & OIL	0	0	0	0
INVESTMENT LOSS	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	1,450	1,500	1,000	6,500
MISCELLANEOUS OTHER OPERATING	6,141	4,000	108	3,000
NON-CAPITALIZED EQUIPMENT	153	500	0	500
OFFICE SUPPLIES	1,415	1,500	714	1,500
OUTSIDE PROFESSIONAL SERVICES	148,899	170,000	70,980	412,493
POSTAGE	550	500	188	500
PRINTING & BINDING	1,327	1,000	489	1,000
RENTALS	891	1,800	553	1,800
SAFETY COMPLIANCE	0	0	0	500
SOFTWARE MAINTENANCE & LICENSI	640	0	0	2,000
STORMWATER MAINTENANCE	20,676	129,000	5,870	40,000
TELECOMMUNICATIONS	1,218	1,500	596	1,200
TRAVEL & TRAINING	4,292	4,000	1,845	4,000
UNIFORMS	532	950	128	950
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>251,999</b>	<b>367,750</b>	<b>105,946</b>	<b>629,249</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>STWTR-CAPITAL</b>				
EQUIPMENT	2,887	123,000	53,014	0
MINOR ASSETS	0	2,500	0	0
TOWNWIDE DRAINAGE PROJECTS	3,507	950,000	91,693	550,000
VEHICLES	0	0	0	0
	<b>6,394</b>	<b>1,075,500</b>	<b>144,707</b>	<b>550,000</b>
<b>STWTR-OTHER FINANCING USES</b>				
CAPITAL LEASE INTEREST	0	3,000	1,781	0
CAPITAL LEASE PRINCIPAL	0	38,000	0	0
TR TO INTERNAL SERVICE FUND	44,000	0	0	0
TRANSFER TO CAPITAL PROJ FUND	0	0	0	0
TRANSFER TO DEBT SERVICE FUNDS	0	0	0	0
TRANSFER TO SPECIAL REV FUNDS	64,804	0	0	0
	<b>108,804</b>	<b>41,000</b>	<b>1,781</b>	<b>0</b>
<b>STWTR-CAPITAL</b>				
EQUIPMENT	0	0	0	100,000
VEHICLES	0	0	0	47,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>147,000</b>
<b>STWTR-O&amp;M</b>				
FIELD SUPPLIES	1,419	0	728	0
OUTSIDE PROF SVCS	6,930	0	578	0
	<b>8,349</b>	<b>0</b>	<b>1,306</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>650,811</b>	<b>1,756,223</b>	<b>368,042</b>	<b>1,630,449</b>



# Development & Infrastructure Services Transit Division

## Overview

The Transit Services division facilitates partnerships and coordinates transportation services among public and private agencies serving Oro Valley to improve mobility for community residents. The division develops long term partnerships with the Regional Transportation Authority (RTA) to improve the transportation network maximizing transportation options available in the communities at the least possible cost. The Transit Services division is proud to directly operate for the RTA the Sun Shuttle Dial-a-Ride service for the region in Oro Valley and surrounding areas. We are committed to providing the highest quality level of various transit alternatives and planning for the future.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Transit Services Administrator	0.50	0.50	<b>0.50</b>	<b>0.50</b>
Dispatcher	1.00	1.00	<b>2.11</b>	<b>2.11</b>
Lead Transit Driver	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Driver	7.11	7.11	<b>10.89</b>	<b>10.89</b>
Office Assistant	-	-	<b>0.96</b>	<b>0.96</b>
Total FTEs	9.61	9.61	<b>15.45</b>	<b>15.45</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES *</u></b>				
Personnel	\$ 354,172	\$ 414,251	\$ 480,401	\$ 605,720
O&M	24,098	156,620	<b>168,763</b>	<b>246,800</b>
Capital	13,819	41,880	<b>26,880</b>	<b>410,706</b>
Transfers Out	80,000	-	-	-
Total Expenditures	\$ 472,089	\$ 612,751	\$ 676,044	\$ 1,263,226

\* Includes RTA Fund

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE *</u></b>				
LTAf	\$ 34,944	\$ -	\$ -	\$ -
RTA Reimbursement	67,647	50,000	<b>291,293</b>	<b>789,042</b>
Federal Grants	-	-	-	<b>300,000</b>
Fare Box	50,254	39,500	<b>54,000</b>	<b>34,765</b>
Interest	147	-	-	-
Miscellaneous	991	22,500	<b>22,500</b>	<b>9,000</b>
Bed Tax Fund Subsidy	-	450,926	<b>258,426</b>	-
General Fund Subsidy	167,132	49,825	<b>49,825</b>	<b>130,418</b>
Total Revenues	\$ 321,115	\$ 612,751	\$ 676,044	\$ 1,263,225

\*Includes RTA Fund

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TRANSIT-PERSONNEL (PUBLIC TRANSPORTATION FUND)</b>				
ASRS CONTRIBUTIONS	22,739	0	0	0
GROUP INSURANCE	41,089	0	0	0
OTHER EMPLOYEE BENEFITS	295	0	69	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	259,978	0	0	0
SOCIAL SECURITY/MEDICARE	19,011	0	0	0
WORKERS' COMPENSATION	11,060	0	0	0
	<b>354,172</b>	<b>0</b>	<b>69</b>	<b>0</b>
<b>TRANSIT-ADMIN-O&amp;M (PUBLIC TRANSPORTATION FUND)</b>				
ADA ELIGIBILITY DETERMINATIONS	0	0	0	0
ADVERTISING	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	82	0	0	0
INSURANCE	7,060	0	0	0
INVESTMENT LOSS	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	500	0	0	0
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	3,794	0	0	0
OUTSIDE PROFESSIONAL SERVICES	2,130	0	0	0
POSTAGE	59	0	0	0
PRINTING & BINDING	2,303	0	0	0
SAFETY COMPLIANCE	96	0	0	0
SUN TRAN SERVICES	0	0	0	0
TELECOMMUNICATIONS	3,691	0	0	0
TRAVEL & TRAINING	630	0	0	0
UNIFORMS	2,497	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>22,842</b>	<b>0</b>	<b>0</b>	<b>0</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TRANSIT-ADMIN-CAPITAL (PUBLIC TRANSPORTATION FUND)</b>				
EQUIPMENT	0	0	0	0
MINOR ASSETS	775	0	0	0
VEHICLES	13,044	0	0	0
	<u>13,819</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TRANSIT-ADMIN-OTHER FIN USES (PUBLIC TRANSPORTATION FUND)</b>				
TR TO INTERNAL SERVICE FUND	80,000	0	0	0
	<u>80,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>GRAND TOTAL</b>	<b>470,833</b>	<b>0</b>	<b>69</b>	<b>0</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TRANSIT-GEN FUND-PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	23,734	10,647	28,905
GROUP INSURANCE	0	39,936	18,661	39,882
OTHER EMPLOYEE BENEFITS	0	276	69	310
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	0	311,989	131,970	481,139
SOCIAL SECURITY/MEDICARE	0	23,254	9,874	36,205
WORKERS' COMPENSATION	0	15,062	3,166	19,279
	<b>0</b>	<b>414,251</b>	<b>174,388</b>	<b>605,720</b>
<b>TRANSIT-GEN FUND-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	434	4,000
FIELD SUPPLIES	0	100	0	250
FLEET COSTS	0	91,000	45,500	193,650
INSURANCE	0	9,000	1,075	13,000
MEMBERSHIPS & SUBSCRIPTIONS	0	500	500	500
NATURAL GAS & ELECTRICITY	0	0	0	150
OFFICE SUPPLIES	0	4,500	1,735	8,000
OUTSIDE PROFESSIONAL SERVICES	0	2,000	265	2,250
POSTAGE	0	200	1	750
PRINTING & BINDING	0	3,500	1,646	4,200
SAFETY COMPLIANCE	0	100	0	250
TELECOMMUNICATIONS	0	4,500	1,630	9,000
TRAVEL & TRAINING	0	4,000	31	2,000
UNIFORMS	0	2,220	519	6,800
WATER & SEWAGE	0	0	0	2,000
	<b>0</b>	<b>121,620</b>	<b>53,338</b>	<b>246,800</b>
<b>TRANSIT-GEN FUND-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	47,850
MINOR ASSETS	0	0	0	15,350
VEHICLES	0	26,880	0	347,506
	<b>0</b>	<b>26,880</b>	<b>0</b>	<b>410,706</b>
<b>GRAND TOTAL</b>	<b>0</b>	<b>562,751</b>	<b>227,726</b>	<b>1,263,226</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>RTA-OPERATIONS &amp; MAINTENANCE</b>				
BUILDING REPAIR & MAINTENANCE	0	32,850	0	0
NATURAL GAS & ELECTRICITY	114	150	48	0
WATER & SEWAGE	1,142	2,000	58	0
	<b>1,256</b>	<b>35,000</b>	<b>106</b>	<b>0</b>
<b>RTA-CAPITAL</b>				
ARTERIAL ROADWAYS	0	0	0	0
BUILDINGS & IMPROVEMENTS	0	15,000	0	0
	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>1,256</b>	<b>50,000</b>	<b>106</b>	<b>0</b>



## *Department Overview*

The Finance Department is responsible for Town financial activities, including accounting, payroll and accounts payable processing, budget development, coordination and analysis, financial statement preparation, audit coordination, debt management, managerial reporting, sales tax compliance, and participation in a variety of other administrative and special projects. The Department also coordinates the development of the Town's Capital Improvement Program, assists with the Town's risk management program and acts as the purchasing oversight agent for the Town.

### **PERSONNEL**

FY 2011 Actual	7.00
FY 2012 Budget	7.00
<b>FY 2012 Projected</b>	<b>7.00</b>
<b>FY 2013 Budget</b>	<b>7.00</b>

### **EXPENDITURES BY PROGRAM AREA**

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Finance Administration	\$ 159,929	\$ 159,387	\$ 158,087	\$ 163,218
Accounting	294,295	294,487	282,713	301,334
Budgeting	156,263	154,963	153,963	162,899
Procurement	<u>112,412</u>	<u>113,362</u>	<u>111,162</u>	<u>116,660</u>
Total Expenditures	\$ 722,898	\$ 722,199	\$ 705,925	\$ 744,111

### **REVENUES BY FUNDING SOURCE**

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Sales Tax Audit Recovery Fees	\$ 95,409	\$ 100,000	\$ 100,000	\$ 100,000
Total Revenues	\$ 95,409	\$ 100,000	\$ 100,000	\$ 100,000

## Administration Program Overview

The Administration section of the Finance Department provides leadership and resources to support all divisions within the Finance Department, oversees the debt management activities of the Town, and administers the Town's investment program. This section also participates in a variety of other administrative and special projects requested by Town management and the Mayor and Council.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Finance Director	1.00	1.00	1.00	1.00
Total FTEs	1.00	1.00	1.00	1.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 153,053	\$ 148,187	\$ 148,187	\$ 152,918
O&M	6,876	11,200	9,900	10,300
Capital	-	-	-	-
Total Expenditures	\$ 159,929	\$ 159,387	\$ 158,087	\$ 163,218

**Accounting Program Overview**

The Accounting section of the Finance Department maintains efficient accounting systems and controls and performs the following activities: payroll and accounts payable processing, accounts receivable, annual audit coordination and financial statement preparation.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Accounting Supervisor	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Total FTEs	3.00	3.00	3.00	3.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 211,086	\$ 210,487	\$ 199,713	\$ 217,634
O&M	83,210	84,000	83,000	83,700
Capital	-	-	-	-
Total Expenditures	\$ 294,295	\$ 294,487	\$ 282,713	\$ 301,334

## Budgeting Program Overview

The Budgeting section of the Finance Department is responsible for preparation and monitoring of the budget Town's annual budget. Duties of this section include: revenue and expenditure analysis, forecasting and modeling, capital improvement plan compilation, performing cost/benefit analyses, and preparing special financial studies and reports.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Personnel</u></b>				
Budget & Management Analyst	1.00	1.00	1.00	1.00
Financial Analyst	1.00	1.00	1.00	1.00
Total FTEs	2.00	2.00	2.00	2.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>Program Expenditures</u></b>				
Personnel	\$ 151,227	\$ 148,813	148,813	156,749
O&M	5,035	6,150	5,150	6,150
Total Expenditures	\$ 156,263	\$ 154,963	\$ 153,963	\$ 162,899

**Procurement Program Overview**

The Procurement division administers the timely procurement of supplies, services and construction needed by Town departments in accordance with the Town Code, Standard Operating Procedure, and all other federal, state and local laws, policies and procedures. One of the primary purposes of this function is to maximize the buying power of the Town and minimize inefficiencies in the purchasing process.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Procurement Administrator	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total FTEs	1.00	1.00	1.00	1.00

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 109,202	\$ 108,752	\$ 108,752	\$ 112,180
O&M	<u>3,209</u>	<u>4,610</u>	<u>2,410</u>	<u>4,480</u>
Total Expenditures	\$ 112,412	\$ 113,362	\$ 111,162	\$ 116,660

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>FN-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	12,269	12,115	5,618	13,662
GROUP INSURANCE	7,439	6,934	3,334	6,939
OTHER EMPLOYEE BENEFITS	243	243	113	243
REGULAR EMPLOYEES	124,450	119,538	55,628	122,526
SOCIAL SECURITY/MEDICARE	8,078	9,083	3,495	9,313
UNEMPLOYMENT INSURANCE	311	0	0	0
WORKERS' COMPENSATION	263	274	58	235
	<b>153,053</b>	<b>148,187</b>	<b>68,246</b>	<b>152,918</b>
<b>FN-ADMIN-O&amp;M</b>				
CONTRACT PERSONNEL SERVICES	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	735	500	285	700
MISCELLANEOUS OTHER OPERATING	233	500	450	500
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	1,177	3,000	597	2,500
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	1,054	3,500	29	3,000
PRINTING & BINDING	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TELECOMMUNICATIONS	1,613	1,700	663	1,600
TRAVEL & TRAINING	2,065	2,000	403	2,000
	<b>6,876</b>	<b>11,200</b>	<b>2,426</b>	<b>10,300</b>
<b>FN-ACCOUNTING-PERSONNEL</b>				
ASRS CONTRIBUTIONS	16,571	16,970	6,527	18,542
GROUP INSURANCE	13,563	12,890	5,641	19,925
OTHER EMPLOYEE BENEFITS	0	0	0	0
REGULAR EMPLOYEES	168,084	167,440	67,556	166,296
SOCIAL SECURITY/MEDICARE	12,499	12,803	5,062	12,552
WORKERS' COMPENSATION	368	384	81	319
	<b>211,086</b>	<b>210,487</b>	<b>84,867</b>	<b>217,634</b>
<b>FN-ACCOUNTING-O&amp;M</b>				
CONTRACT PERSONNEL SERVICES	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	632	1,000	495	700
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OFFICE SUPPLIES	898	0	796	0
OUTSIDE PROFESSIONAL SERVICES	78,760	80,000	40,706	80,000
POSTAGE	1,480	0	1,050	0
PRINTING & BINDING	835	1,000	0	1,000
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TRAVEL & TRAINING	605	2,000	165	2,000
	<b>83,210</b>	<b>84,000</b>	<b>43,212</b>	<b>83,700</b>
<b>FN-BUDGET-PERSONNEL</b>				
ASRS CONTRIBUTIONS	11,193	11,464	5,316	12,927
GROUP INSURANCE	17,881	15,491	8,726	19,037
OTHER EMPLOYEE BENEFITS	0	0	0	0
REGULAR EMPLOYEES	113,538	113,112	52,636	115,940
SOCIAL SECURITY/MEDICARE	8,366	8,486	3,901	8,623
WORKERS' COMPENSATION	249	260	55	222
	<b>151,227</b>	<b>148,813</b>	<b>70,634</b>	<b>156,749</b>
<b>FN-BUDGET-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	60	150	60	150
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	3,698	4,000	1,872	4,000
TRAVEL & TRAINING	1,278	2,000	523	2,000
	<b>5,035</b>	<b>6,150</b>	<b>2,455</b>	<b>6,150</b>
<b>FN-PROCUREMENT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	8,568	8,774	4,069	9,894
GROUP INSURANCE	6,968	6,642	3,112	6,648
OTHER EMPLOYEE BENEFITS	0	0	0	0
REGULAR EMPLOYEES	86,908	86,570	40,290	88,734
SOCIAL SECURITY/MEDICARE	6,569	6,567	3,065	6,734
WORKERS' COMPENSATION	191	199	42	170
	<b>109,202</b>	<b>108,752</b>	<b>50,578</b>	<b>112,180</b>
<b>FN-PROCUREMENT-O&amp;M</b>				
CONTRACT PERSONNEL SERVICES	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	990	1,460	200	980
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	400	0	400
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	2,219	2,750	23	3,100
	<b>3,209</b>	<b>4,610</b>	<b>223</b>	<b>4,480</b>
<b>GRAND TOTAL</b>	<b>722,898</b>	<b>722,199</b>	<b>322,642</b>	<b>744,111</b>



# General Administration

## Overview

The General Administration budget accounts for certain overhead costs such as utility expenses and general liability insurance. It also allocates monetary transfers to subsidize various funds, i.e. debt service and capital projects.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ 1,370,398	\$ 2,091,767	\$ 1,655,949	\$ 1,631,681
Capital	922,136	50,000	6,900	30,000
Council-Designated Reserve	80,956	-	67,000	583,413
Transfers Out	<u>631,294</u>	<u>223,352</u>	<u>251,975</u>	<u>135,324</u>
Total Expenditures	\$ 3,004,784	\$ 2,365,119	\$ 1,981,824	\$ 2,380,418

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>GA-O&amp;M</b>				
ANNEXATION EXPENSES	60	15,000	0	10,000
BUILDING REPAIR & MAINTENANCE	345	0	0	0
CUSTODY PRISONERS	147,293	150,000	56,702	150,000
EMPLOYEE HOLIDAY PARTY	5,194	0	0	5,000
EQUIPMENT REPAIR & MAINTENANCE	7,321	5,000	4,140	8,600
FINGER PRINTING	1,224	0	664	0
FLEET COSTS	0	93,915	46,958	69,681
FUNDING OUTSIDE SOURCES	0	0	0	0
GASOLINE & OIL	0	0	0	0
INSURANCE	(61,258)	100,000	27,492	80,000
INVESTMENT LOSS	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	2,710	3,000	2,609	3,000
MISCELLANEOUS OTHER OPERATING	26,758	25,500	9,346	19,000
NATURAL GAS & ELECTRICITY	72,038	47,007	27,626	48,000
OFFICE SUPPLIES	5,930	10,000	1,198	3,000
ORG SUPPORT SERVICES	0	23,000	0	5,000
OUTSIDE PROFESSIONAL SERVICES	38,956	35,300	57,446	23,300
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	3,896	4,000	1,457	2,900
SAFETY COMPLIANCE	0	0	0	0
TRAVEL & TRAINING	19,033	10,000	2,745	7,000
VEHICLE REPAIR & MAINTENANCE	411	0	0	0
VENTANA REBATE	0	409,545	0	0
WASTE DISPOSAL FEES	3,603	5,000	1,579	3,200
WATER & SEWAGE	5,282	7,000	2,600	7,000
	<b>278,796</b>	<b>943,267</b>	<b>242,562</b>	<b>444,681</b>
<b>GA-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
EQUIPMENT	914,520	50,000	92	30,000
MINOR ASSETS	7,616	0	6,800	0
VEHICLES	0	0	0	0
	<b>922,136</b>	<b>50,000</b>	<b>6,892</b>	<b>30,000</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>GA-OTHER FIN USES</b>				
CAPITAL LEASE INTEREST	385	500	7	0
CAPITAL LEASE PRINCIPAL	7,744	8,000	680	0
TR TO INTERNAL SERVICE FUND	452,612	0	0	0
TRANSFER TO CAPITAL PROJ FUND	11,550	0	0	0
TRANSFER TO DEBT SERVICE FUNDS	0	223,352	0	135,324
TRANSFER TO ENTERPRISE FUND	0	0	0	0
TRANSFER TO SPECIAL REV FUNDS	167,132	0	0	0
	<b>639,423</b>	<b>231,852</b>	<b>687</b>	<b>135,324</b>
<b>GA-CONTINGENCY</b>				
CONTINGENCY/RESERVE COUNCIL-DESIG RESERVE	80,956	0	0	583,413
	<b>80,956</b>	<b>0</b>	<b>0</b>	<b>583,413</b>
<b>GA-O&amp;M</b>				
RETAIL SALES TAX REBATE	329,190	360,000	167,837	393,000
RETAIL SALES TAX REBATE	45,440	45,000	21,941	34,000
RETAIL SALES TAX REBATE	708,842	735,000	359,498	760,000
	<b>1,083,472</b>	<b>1,140,000</b>	<b>549,276</b>	<b>1,187,000</b>
<b>GRAND TOTAL</b>	<b>3,004,784</b>	<b>2,365,119</b>	<b>799,417</b>	<b>2,380,418</b>



# Human Resources

## Department Overview

The Human Resources Department includes three divisions, providing a full range of services for Town employees. The Administration Division provides policy guidance including compliance, performance and compensation management plus training and development; the Personnel Services Division provides staff planning, recruiting, employee relations, and benefits programs services; the Safety and Risk Management Division provides safety and risk management services.

### PERSONNEL

FY 2011 Actual	5.00
FY 2012 Budget	5.00
<b>FY 2012 Projected</b>	<b>5.00</b>
<b>FY 2013 Budget</b>	<b>5.00</b>

### EXPENDITURES BY PROGRAM AREA

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
Human Resources Administration	\$ 233,162	\$ 247,366	<b>\$ 246,471</b>	<b>\$ 253,361</b>
Personnel Services	130,366	131,472	<b>131,688</b>	<b>136,566</b>
Safety & Risk Management	<u>106,645</u>	<u>103,811</u>	<u><b>103,121</b></u>	<u><b>106,229</b></u>
Total Expenditures	\$ 470,174	\$ 482,649	<b>\$ 481,280</b>	<b>\$ 496,156</b>

### REVENUES BY FUNDING SOURCE

Funded 100% with General Fund revenues

# Human Resources

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## Administration Program Overview

The Administration division partners with Town management in developing organization improvements; develops and implements policies and procedures; designs and administers annual compensation and classifications plans; administers the performance management process; creates and updates job descriptions; provides or coordinates ongoing training and development opportunities; administers tuition reimbursement; provides orientation programs; and partners with management to develop succession plans or performance improvement plans.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Human Resource Director	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Employee & Org. Dev. Analyst	<u>1.00</u>	<u>1.00</u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>
Total FTEs	2.00	2.00	<b>2.00</b>	<b>2.00</b>

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	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 179,243	\$ 198,091	<b>\$ 198,091</b>	<b>\$ 213,586</b>
O&M	53,144	49,275	<b>48,380</b>	<b>39,775</b>
Capital	<u>775</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 233,162	\$ 247,366	<b>\$ 246,471</b>	<b>\$ 253,361</b>

# Human Resources

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## Personnel Services Program Overview

This division partners with supervisors to plan staffing needs; advertises for open positions; assists in applicant selection; schedules and conducts interviews; coordinates background checks; communicates with applicants and newly selected staff members; consults with supervisors on employee relations and grievance resolution; manages disciplinary procedures; coordinates the employee assistance program; negotiates with public service employee representatives; oversees the Human Resources module of the MUNIS Enterprise Resource Planning (ERP) system, administers the workers compensation program, and coordinates employee recognition and special events. The division also negotiates and administers employee benefits; Consolidated Omnibus Budget Reconciliation Act (COBRA) health coverage administration; leave administration including Family and Medical Leave Act (FMLA), annual leave, accrual, sick time used, donation of leave time, etc.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Human Resource Specialist	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Total FTEs	2.00	2.00	2.00	2.00

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	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 108,619	\$ 107,097	\$ 107,097	\$ 110,266
O&M	<u>21,746</u>	<u>24,375</u>	<u>24,591</u>	<u>26,300</u>
Total Expenditures	\$ 130,366	\$ 131,472	\$ 131,688	\$ 136,566

# Human Resources

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## Safety & Risk Management Program Overview

The Safety & Risk Management division administers Town-wide drug testing as required; ensures Arizona Division of Occupational Safety and Health (ADOSH) compliance; and oversees risk management and workplace safety training.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Safety & Risk Manager	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total FTEs	1.00	1.00	1.00	1.00

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	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 101,282	\$ 100,546	\$ 100,546	\$ 103,654
O&M	<u>5,363</u>	<u>3,265</u>	<u>2,575</u>	<u>2,575</u>
Total Expenditures	\$ 106,645	\$ 103,811	\$ 103,121	\$ 106,229

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>HR-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	14,116	16,047	7,442	18,618
GROUP INSURANCE	10,765	11,128	6,264	14,870
OTHER EMPLOYEE BENEFITS	165	173	87	173
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	143,170	158,330	73,684	166,978
SOCIAL SECURITY/MEDICARE	10,685	12,050	5,450	12,627
WORKERS' COMPENSATION	342	363	76	320
	<b>179,243</b>	<b>198,091</b>	<b>93,004</b>	<b>213,586</b>
<b>HR-ADMIN-O&amp;M</b>				
CONTRACT PERSONNEL SERVICES	0	1,000	596	500
EMPLOYEE HOLIDAY PARTY	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	627	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	1,092	495	250	495
MISCELLANEOUS OTHER OPERATING	15	0	0	0
NON-CAPITALIZED EQUIPMENT	1,641	0	0	0
OFFICE SUPPLIES	7,682	3,500	1,681	3,500
OUTSIDE PROFESSIONAL SERVICES	12,176	14,000	5,229	5,000
POSTAGE	501	900	99	500
PRINTING & BINDING	103	800	6	800
SPECIAL FUNCTIONS	257	0	54	0
TELECOMMUNICATIONS	254	780	332	780
TRAVEL & TRAINING	4,166	2,800	1,595	3,200
TUITION REIMBURSEMENTS	24,633	25,000	14,061	25,000
	<b>53,144</b>	<b>49,275</b>	<b>23,902</b>	<b>39,775</b>
<b>HR-ADMIN-CAPITAL</b>				
MINOR ASSETS	775	0	0	0
	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HR-PERSONNEL SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	7,858	8,109	3,761	9,145
GROUP INSURANCE	14,986	12,774	6,665	12,779
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	79,706	80,013	37,237	82,014
SOCIAL SECURITY/MEDICARE	5,893	6,017	2,746	6,171
WORKERS' COMPENSATION	176	184	39	157

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>HR-PERSONNEL SERV-O&amp;M</b>	<b>108,619</b>	<b>107,097</b>	<b>50,448</b>	<b>110,266</b>
EMPLOYEE SERVICE AWARDS	6,746	10,000	260	10,000
MEMBERSHIPS & SUBSCRIPTIONS	845	175	391	300
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RECRUITMENT-ADVERTISING	13,270	13,000	1,404	13,000
TRAVEL & TRAINING	886	1,200	67	3,000
	<b>21,746</b>	<b>24,375</b>	<b>2,122</b>	<b>26,300</b>
<b>HR-PERSONNEL SERV-CAPITAL</b>				
MINOR ASSETS	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>HR-SAFETY &amp; RISK MGMT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	7,796	7,954	3,688	8,969
GROUP INSURANCE	8,386	8,019	3,769	8,024
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	79,082	78,478	36,520	80,440
SOCIAL SECURITY/MEDICARE	5,845	5,915	2,701	6,067
WORKERS' COMPENSATION	173	180	38	154
	<b>101,282</b>	<b>100,546</b>	<b>46,715</b>	<b>103,654</b>
<b>HR-SAFETY &amp; RISK MGMT-O&amp;M</b>				
EMPLOYEE SERVICE AWARDS	2,567	0	253	0
MEMBERSHIPS & SUBSCRIPTIONS	730	885	0	895
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	118	0	216	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
TELECOMMUNICATIONS	436	480	239	480
TRAVEL & TRAINING	1,512	1,900	553	1,200
	<b>5,363</b>	<b>3,265</b>	<b>1,260</b>	<b>2,575</b>
<b>HR-SAFETY &amp; RISK MGMT-CAPITAL</b>				
MINOR ASSETS	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
470,174	482,649	217,451	496,156
<b>GRAND TOTAL</b>			



# Information Technology

## *Department Overview*

The mission of the Information Technology Department is to effectively deploy and manage information services and telecommunications technologies and to assist Town departments individually and collectively in achieving their business goals.

### **PERSONNEL**

FY 2011 Actual	8.00
FY 2012 Budget	7.00
<b>FY 2012 Projected</b>	<b>6.50</b>
<b>FY 2013 Budget</b>	<b>6.50</b>

### **EXPENDITURES BY PROGRAM AREA**

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
Administration	\$ 348,928	\$ 375,859	\$ 373,634	\$ 397,405
GIS Services	145,507	148,599	123,731	122,625
Technical Services	305,675	424,560	421,553	360,615
Business Applications & Development	166,302	166,186	170,086	180,338
Telecommunications	<u>107,329</u>	<u>120,500</u>	<u>133,150</u>	<u>152,650</u>
<b>Total Expenditures</b>	<b>\$ 1,073,741</b>	<b>\$ 1,235,704</b>	<b>\$ 1,222,154</b>	<b>\$ 1,213,633</b>

### **REVENUES BY FUNDING SOURCE**

Funded 100% with General Fund revenues

## Administration Program Overview

The Administration program manages all of Information Technology's logistics including procurements, budget information and operations, and management and oversight.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
IT Director	1.00	1.00	1.00	1.00
Total FTEs	1.00	1.00	1.00	1.00

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 121,077	\$ 120,759	\$ 120,759	\$ 124,430
O&M	227,851	255,100	252,875	272,975
Total Expenditures	\$ 348,928	\$ 375,859	\$ 373,634	\$ 397,405

## GIS Services Program Overview

The GIS division is responsible for providing complete, accurate and current GIS maps, analysis, proposals, and presentations to support the operations used by each department.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
GIS Analyst	2.00	2.00	1.50	1.50
Total FTEs	2.00	2.00	1.50	1.50

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 141,793	\$ 141,349	\$ 118,281	\$ 116,175
O&M	3,714	7,250	5,450	6,450
Total Expenditures	\$ 145,507	\$ 148,599	\$ 123,731	\$ 122,625

## Technical Services Program Overview

The Technical Services division provides management and security of the Town's computer networks, desktop and network Technology acquisition, support, and training.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Network Administrator	1.00	1.00	1.00	1.00
Network Manager	1.00	-	-	-
IT Technician	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total FTEs	3.00	2.00	2.00	2.00

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 253,305	\$ 154,803	\$ 154,803	\$ 159,365
O&M	52,370	56,850	54,750	50,250
Capital	<u>-</u>	<u>212,907</u>	<u>212,000</u>	<u>151,000</u>
Total Expenditures	\$ 305,675	\$ 424,560	\$ 421,553	\$ 360,615

## Business Application & Development Program Overview

The Business Application & Development division is responsible for application development and support, database management, project management, web site management and oversight, and development of Electronic Government (E-Gov) and future E-commerce applications.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Systems Analyst	1.00	1.00	1.00	1.00
Database Analyst	1.00	1.00	1.00	1.00
Total FTEs	2.00	2.00	2.00	2.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 156,682	\$ 156,136	\$ 156,136	\$ 161,088
O&M	9,619	10,050	13,950	19,250
Capital	-	-	-	-
Total Expenditures	\$ 166,302	\$ 166,186	\$ 170,086	\$ 180,338

## Telecommunications Program Overview

The telecommunications division is responsible for the management of all voice and data systems including the Town's PBX (private branch exchange) phone system, voice mail, long distance, Internet access, wireless and point-to-point communication.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ 107,329	\$ 120,500	\$ 133,150	\$ 152,650
Capital	-	-	-	-
Total Expenditures	\$ 107,329	\$ 120,500	\$ 133,150	\$ 152,650

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>IT-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	9,165	9,387	4,353	10,586
GROUP INSURANCE	11,704	11,377	5,274	11,383
OTHER EMPLOYEE BENEFITS	277	243	113	243
REGULAR EMPLOYEES	92,969	92,622	43,100	94,938
SOCIAL SECURITY/MEDICARE	6,758	6,918	3,154	7,098
WORKERS' COMPENSATION	203	212	45	182
	<b>121,077</b>	<b>120,759</b>	<b>56,038</b>	<b>124,430</b>
<b>IT-ADMIN-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	16	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	24	700	0	500
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	1,755	1,000	587	1,000
OUTSIDE PROFESSIONAL SERVICES	950	0	0	0
POSTAGE	140	50	54	200
SOFTWARE MAINTENANCE & LICENSING	224,802	249,950	213,973	267,875
TRAVEL & TRAINING	165	3,400	149	3,400
	<b>227,851</b>	<b>255,100</b>	<b>214,763</b>	<b>272,975</b>
<b>IT-GIS-PERSONNEL</b>				
ASRS CONTRIBUTIONS	11,121	11,396	4,951	10,118
GROUP INSURANCE	9,037	8,654	3,731	8,235
OTHER EMPLOYEE BENEFITS	0	0	0	0
REGULAR EMPLOYEES	112,808	112,445	50,441	90,749
SOCIAL SECURITY/MEDICARE	8,579	8,596	3,851	6,899
WORKERS' COMPENSATION	247	258	54	174
	<b>141,793</b>	<b>141,349</b>	<b>63,028</b>	<b>116,175</b>
<b>IT-GIS-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	250	450	0	450
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	0	2,000	0	2,000

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	2	0	1	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TRAVEL & TRAINING	3,462	4,800	81	4,000
	<b>3,714</b>	<b>7,250</b>	<b>83</b>	<b>6,450</b>
<b>IT-TECH SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	11,480	0	45	0
ASRS CONTRIBUTIONS	11,388	11,664	5,410	13,153
GROUP INSURANCE	24,276	19,241	9,183	19,250
HOLIDAY PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	188,855	115,086	53,841	117,964
SOCIAL SECURITY/MEDICARE	14,207	8,548	4,065	8,772
UNIFORM ALLOWANCE	1,200	0	600	0
WORKERS' COMPENSATION	411	264	56	226
	<b>251,817</b>	<b>154,803</b>	<b>73,199</b>	<b>159,365</b>
<b>IT-TECH SERV-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	36,276	38,000	18,162	37,000
MEMBERSHIPS & SUBSCRIPTIONS	90	250	0	250
NON-CAPITALIZED EQUIPMENT	9,207	12,000	1,301	7,200
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	2,362	1,800	0	1,800
POSTAGE	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TELECOMMUNICATIONS	351	0	510	0
TRAVEL & TRAINING	3,593	4,800	0	4,000
UNIFORMS	492	0	0	0
	<b>52,370</b>	<b>56,850</b>	<b>19,973</b>	<b>50,250</b>
<b>IT-TECH SERV-CAPITAL</b>				
EQUIPMENT	0	0	11,314	18,000
MINOR ASSETS	0	0	0	0
	<b>0</b>	<b>0</b>	<b>11,314</b>	<b>18,000</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>IT-BUS APPL &amp; DEV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	12,381	12,678	5,880	14,296
GROUP INSURANCE	9,009	8,511	4,021	8,519
OTHER EMPLOYEE BENEFITS	0	0	0	0
REGULAR EMPLOYEES	125,583	125,091	58,221	128,218
SOCIAL SECURITY/MEDICARE	9,434	9,569	4,366	9,809
WORKERS' COMPENSATION	275	287	60	246
	<b>156,682</b>	<b>156,136</b>	<b>72,548</b>	<b>161,088</b>
<b>IT-BUS APPL &amp; DEVELOP-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	290	250	21	250
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	0	0	299	0
OUTSIDE PROFESSIONAL SERVICES	7,111	5,000	2,659	15,000
POSTAGE	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TRAVEL & TRAINING	2,218	4,800	1,537	4,000
	<b>9,619</b>	<b>10,050</b>	<b>4,516</b>	<b>19,250</b>
<b>IT-TELECOMM-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	8,058	34,000	22,414	34,000
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TELECOMMUNICATIONS	99,271	86,500	39,172	118,650
	<b>107,329</b>	<b>120,500</b>	<b>61,586</b>	<b>152,650</b>
<b>IT-TECH SERV-PERSONNEL</b>				
APSRs CONTRIBUTIONS	0	0	0	0
APSRs CONTRIBUTIONS	37	0	0	0
APSRs CONTRIBUTIONS	146	0	0	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	48	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	234	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	935	0	0	0
SOCIAL SEC/MEDICARE	0	0	0	0
SOCIAL SEC/MEDICARE	18	0	0	0
SOCIAL SEC/MEDICARE	71	0	0	0
	<u>1,488</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>IT-TECH SERV-CAPITAL</b>				
EQUIPMENT	0	212,907	1,642	49,000
MINOR ASSETS	0	0	0	84,000
	<u>0</u>	<u>212,907</u>	<u>1,642</u>	<u>133,000</u>
<b>GRAND TOTAL</b>	<b>1,073,741</b>	<b>1,235,704</b>	<b>578,690</b>	<b>1,213,633</b>



*Department Overview*

The Legal Department is organized into two divisions, Civil and Prosecution, under supervision of the Town Attorney. The Legal Department provides two very different types of legal services to the Town: handling civil matters, including managing legal services by outside counsel; and prosecuting misdemeanor crimes and traffic violations within the Town.

**PERSONNEL**

FY 2011 Actual	8.00
FY 2012 Budget	8.00
<b>FY 2012 Projected</b>	<b>8.00</b>
<b>FY 2013 Budget</b>	<b>8.00</b>

**EXPENDITURES BY PROGRAM AREA**

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
Civil	\$ 362,083	\$ 445,509	\$ 395,659	\$ 412,213
Prosecution	<u>376,886</u>	<u>396,323</u>	<u>387,723</u>	<u>404,346</u>
Total Expenditures	\$ 738,969	\$ 841,832	\$ 783,382	\$ 816,559

**REVENUES BY FUNDING SOURCE**

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
State Grants	\$ 9,026	\$ 15,000	\$ 15,000	\$ 15,000
Total Revenues	\$ 9,026	\$ 15,000	\$ 15,000	\$ 15,000

**Civil Program Overview**

The Civil Division is analogous to the General Counsel's office of a corporation. The Town itself is the client, with the Council and Manager the primary "control group." They set the overall direction of legal services in accordance with goals and objectives set by the Council as the governing board and the Manager as Council's chief administrative officer.

The Division drafts and/or reviews all Town contracts, resolutions and ordinances, policies and procedures; advises officials and employees about regulatory compliance and risk management issues associated with the matter for which they are responsible; advises officials and employees and assists them in complying with administrative requirements such as open meeting, public records and conflict of interest laws. The Civil Division handles code enforcement matters and a variety of negotiations arising out of contract and litigation matters.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Town Attorney	1.00	1.00	1.00	1.00
Chief Civil Deputy Attorney	1.00	1.00	1.00	1.00
Paralegal II	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Total FTEs	4.00	4.00	4.00	4.00

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 344,196	\$ 344,895	\$ 344,895	\$ 355,899
O&M	17,887	100,614	50,764	56,314
Capital	-	-	-	-
Total Expenditures	\$ 362,083	\$ 445,509	\$ 395,659	\$ 412,213

**Prosecution Program Overview**

The Prosecution Division prosecutes or otherwise handles misdemeanor crimes and traffic violations within the Town.

The Prosecution Division also provides legal advice and training to the Oro Valley Police Department in handling criminal investigations of matters that will be prosecuted by the County or Arizona Attorney General.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Town Prosecutor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Assistant Town Prosecutor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Paralegal	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Legal Secretary	<u>1.00</u>	<u>1.00</u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>
Total FTEs	4.00	4.00	<b>4.00</b>	<b>4.00</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 348,234	\$ 345,659	<b>\$ 345,659</b>	<b>\$ 356,482</b>
O&M	18,810	35,664	<b>27,064</b>	<b>32,864</b>
Capital	<u>9,841</u>	<u>15,000</u>	<u><b>15,000</b></u>	<u><b>15,000</b></u>
Total Expenditures	\$ 376,886	\$ 396,323	<b>\$ 387,723</b>	<b>\$ 404,346</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>LG-CIVIL-PERSONNEL</b>				
ASRS CONTRIBUTIONS	27,182	28,115	13,039	31,704
GROUP INSURANCE	17,137	17,606	6,627	17,623
OTHER EMPLOYEE BENEFITS	277	139	139	139
REGULAR EMPLOYEES	275,720	277,410	129,098	284,345
SOCIAL SECURITY/MEDICARE	20,937	21,112	9,896	21,649
UNEMPLOYMENT INSURANCE	1,220	0	1,532	0
WORKERS' COMPENSATION	1,724	513	108	439
	<b>344,196</b>	<b>344,895</b>	<b>160,438</b>	<b>355,899</b>
<b>LG-CIVIL-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	2,136	3,056	1,056	3,056
MEMBERSHIPS & SUBSCRIPTIONS	10,844	14,958	4,937	14,958
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	1,236	3,400	292	2,000
OUTSIDE PROFESSIONAL SERVICES	858	72,000	16	30,000
POSTAGE	965	1,300	428	1,300
PRINTING & BINDING	74	1,300	0	700
TELECOMMUNICATIONS	117	0	153	0
TRAVEL & TRAINING	1,655	4,600	819	4,300
	<b>17,887</b>	<b>100,614</b>	<b>7,701</b>	<b>56,314</b>
<b>LG-CIVIL-CAPITAL</b>				
EQUIPMENT	0	0	0	0
MINOR ASSETS	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>LG-PROSECUTION-PERSONNEL</b>				
ASRS CONTRIBUTIONS	26,996	27,647	12,822	31,177
GROUP INSURANCE	26,371	23,890	14,245	23,910
OTHER EMPLOYEE BENEFITS	0	139	0	139
REGULAR EMPLOYEES	273,837	272,792	126,951	279,612
SOCIAL SECURITY/MEDICARE	20,561	20,701	9,549	21,225
WORKERS' COMPENSATION	470	490	103	419
	<b>348,234</b>	<b>345,659</b>	<b>163,670</b>	<b>356,482</b>
<b>LG-PROSECUTION-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	2,180	4,856	1,056	4,356
MEMBERSHIPS & SUBSCRIPTIONS	10,698	14,858	5,002	14,858

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
NON-CAPITALIZED EQUIPMENT	0	250	0	250
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	2,097	3,600	671	2,600
OUTSIDE PROFESSIONAL SERVICES	2,161	5,000	0	5,000
POSTAGE	965	1,500	428	1,200
PRINTING & BINDING	529	3,000	617	3,000
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	181	2,600	2	1,600
	<b>18,810</b>	<b>35,664</b>	<b>7,775</b>	<b>32,864</b>
<b>LG-PROSECUTION-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
EQUIPMENT	9,841	15,000	1,500	15,000
MINOR ASSETS	0	0	0	0
	<b>9,841</b>	<b>15,000</b>	<b>1,500</b>	<b>15,000</b>
<b>GRAND TOTAL</b>	<b>738,969</b>	<b>841,832</b>	<b>341,084</b>	<b>816,559</b>



# Magistrate Court

## Department Overview

Services rendered by Magistrate Court include the processing and adjudication of all cases filed in the court, including the trial or other disposition of misdemeanor criminal cases, criminal traffic cases, town code violations and civil traffic cases; collection of fines, surcharges, restitution and other fees; issuing injunctions against harassment and domestic violence orders of protection, taking applications for and issuing marriage licenses, and performing weddings. Services rendered by the Court are governed by rules set by the Arizona Supreme Court and guided by statutes enacted by the Arizona Legislature.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Magistrate Judge	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00
Courtroom Clerk	1.00	1.00	1.00	1.00
Senior Court Clerk	3.00	3.00	3.00	3.00
Court Clerk	2.00	2.00	1.00	1.00
Bailiff	1.00	1.00	1.00	1.00
<b>Total FTEs</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>8.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 627,907	\$ 648,455	\$ 626,130	\$ 635,469
O&M	105,637	133,170	125,723	122,160
<b>Total Expenditures</b>	<b>\$ 733,544</b>	<b>\$ 781,625</b>	<b>\$ 751,853</b>	<b>\$ 757,629</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Court Costs	\$ 171,523	\$ 230,000	\$ 178,860	\$ 200,000
Public Defender Fees	4,687	4,000	3,000	4,000
Fines	195,993	190,000	190,000	190,000
<b>Total Revenues</b>	<b>\$ 372,202</b>	<b>\$ 424,000</b>	<b>\$ 371,860</b>	<b>\$ 394,000</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>MAGISTRATE COURT-PERSONNEL</b>				
APRS CONTRIBUTIONS	6,833	0	2,530	0
ASRS CONTRIBUTIONS	42,162	48,710	20,329	52,251
GROUP INSURANCE	59,780	60,818	21,409	57,767
OTHER EMPLOYEE BENEFITS	286	312	130	277
OVERTIME PAY	4,896	3,000	96	3,075
REGULAR EMPLOYEES	474,430	493,610	209,874	481,544
SOCIAL SECURITY/MEDICARE	34,912	37,442	15,119	36,513
UNEMPLOYMENT INSURANCE	0	0	0	0
UNIFORM ALLOWANCE	1,265	1,200	600	1,200
WORKERS' COMPENSATION	2,552	3,363	707	2,842
	<b>627,116</b>	<b>648,455</b>	<b>270,793</b>	<b>635,469</b>
<b>CT-ADMIN-O&amp;M</b>				
CONTRACT PERSONNEL SERVICES	1,248	1,300	3	0
COURT APPOINTED ATTORNEY FEES	47,957	60,000	11,760	55,000
EQUIPMENT REPAIR & MAINTENANCE	392	1,000	61	1,000
GASOLINE & OIL	0	0	0	0
INSURANCE	16,331	15,370	1,811	15,370
JURY FEES	780	2,000	300	2,000
MEMBERSHIPS & SUBSCRIPTIONS	3,359	3,500	2,112	3,700
MISCELLANEOUS OTHER OPERATING	12	100	68	100
NON-CAPITALIZED EQUIPMENT	0	2,750	740	1,000
OFFICE SUPPLIES	4,599	4,700	1,690	4,700
OUTSIDE PROFESSIONAL SERVICES	9,918	12,500	4,426	15,500
POSTAGE	2,730	4,000	946	4,000
PRINTING & BINDING	2,367	3,500	1,299	3,500
RENTALS	11,216	11,350	5,623	11,650
SOFTWARE MAINTENANCE & LICENSI	1,269	5,000	0	0
TELECOMMUNICATIONS	1,144	2,600	485	1,140
TRAVEL & TRAINING	2,313	3,500	360	3,500
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>105,637</b>	<b>133,170</b>	<b>31,681</b>	<b>122,160</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>MAGISTRATE COURT-PERSONNEL</b>				
APRS CONTRIBUTIONS	55	0	0	0
ASRS CONTRIBUTIONS	24	0	0	0
GROUP INSURANCE	16	0	0	0
GROUP INSURANCE	52	0	0	0
OVERTIME PAY	244	0	0	0
OVERTIME PAY	354	0	0	0
SOCIAL SEC/MEDICARE	18	0	0	0
SOCIAL SEC/MEDICARE	26	0	0	0
	<b>791</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>733,544</b>	<b>781,625</b>	<b>302,475</b>	<b>757,629</b>



## Overview

The Town Manager is responsible for the proper management and administration of the Town and serves as the Chief Administrative Officer of the government under the control and direction of the Town Council. The Town Manager is further responsible for intergovernmental programs, communications, and for coordination of the administrative functions of the various departments, divisions, boards, and services of the Town government. The Town of Oro Valley is made up of the following departments: Clerk; Human Resources; Finance; Legal; Police Department; Water Utility; Development and Infrastructure Services; Parks, Recreation, Library, and Cultural Resources; Information Technology, and Magistrate Court.

### PERSONNEL

FY 2011 Actual	8.50
FY 2012 Budget	9.10
<b>FY 2012 Projected</b>	<b>7.10</b>
<b>FY 2013 Budget</b>	<b>7.00</b>

### EXPENDITURES BY PROGRAM AREA

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
Town Management	\$ 484,282	\$ 507,544	\$ 385,669	\$ 506,034
Council Support & Constituency	92,496	92,226	91,476	-
Communications & Community Rel.	249,159	176,185	128,945	222,614
Economic Development	451,653	337,193	335,033	-
<b>Total Expenditures</b>	<b>\$ 1,277,590</b>	<b>\$ 1,113,148</b>	<b>\$ 941,123</b>	<b>\$ 728,648</b>

### REVENUES BY FUNDING SOURCE

Funded 100% with General Fund and Bed Tax Fund revenues

**Town Management Program Overview**

The Town Manager’s office is responsible for the fiscal health of the Town government, and for direction and coordination of the administrative functions of the various departments, divisions, boards, and services of the Town Government. The Town Manager’s office provides staff support to the Town Council, handles press and media relations, promotes the Town’s legislative agenda through intergovernmental programs, seeks opportunities for partnerships and financial assistance at the county, state and federal levels through grants, legislation and federal appropriation requests. The Town Manager’s office also maintains citizen and community relations, as well as Oro Valley representation on regional boards and quasi-governmental councils to keep our needs considered in regional decision-making.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Town Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Assistant Town Manager	1.00	1.00	-	<b>1.00</b>
Assistant to the Town Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Executive Assistant	0.75	0.75	<b>0.75</b>	<b>0.75</b>
Senior Office Specialist	0.25	0.25	<b>0.25</b>	<b>0.25</b>
Total FTEs	4.00	4.00	<b>3.00</b>	<b>4.00</b>

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 458,360	\$ 476,245	\$ <b>367,869</b>	\$ <b>484,760</b>
O&M	25,982	31,299	<b>17,800</b>	<b>21,274</b>
Contingency	(60)	-	-	-
Total Expenditures	\$ 484,282	\$ 507,544	\$ <b>385,669</b>	\$ <b>506,034</b>

**Council Support & Constituency Program Overview**

The Council Support & Constituent Services Division provides administrative support to the Town Council through a one-stop constituent "office" (Constituent Services Office) where concerns, complaints, inquiries, referrals and information requests are addressed with stellar customer service and a common sense approach. The Constituent Services Coordinator (CSC) facilitates public education efforts, coordinates departmental responses, and ensures that constituent voices and perspectives are consistently captured and transmitted to Town leadership. The Constituent Services Office also conducts the Council on Your Corner program and provides outreach to homeowner associations. Constituent issues are tracked to monitor changing community needs and desires, allowing the Town Manager's office to adjust policies and budget options in order to better serve town residents. **Beginning FY 2013, this org has been combined with Communications & Community Relations, now called Communications & Constituent Services.**

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Constituent Services Coordinator	1.00	1.00	<b>1.00</b>	-
Senior Office Specialist	0.25	0.25	<b>0.25</b>	-
Executive Assistant	<u>0.25</u>	<u>0.25</u>	<u><b>0.25</b></u>	-
Total FTEs	1.50	1.50	<b>1.50</b>	-

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 92,176	\$ 91,476	\$ <b>91,476</b>	\$ -
O&M	<u>320</u>	<u>750</u>	<u>-</u>	-
Total Expenditures	\$ 92,496	\$ 92,226	\$ <b>91,476</b>	\$ -

**Communications & Constituent Services Program Overview**

The Communications & Constituent Services Division manages and facilitates all media relations on behalf of the organization. The Communications Administrator is responsible for the oversight of communication, branding, marketing related programs, activities and project management. In addition, the division plans, develops and produces publications and services designed to facilitate communication between Town leadership and residents in order to keep residents informed about Town services, activities and programs. Staff also provides administrative support to the Town leadership through the Constituent Services Office (CSO) where concerns, complaints, inquiries, referrals and information requests are addressed with excellent customer service and a common sense approach. The Constituent Services Coordinator facilitates public education efforts, coordinates departmental responses, and ensures that constituent voices and perspectives are consistently captured and transmitted to Town leadership. The CSO also conducts the Council on Your Corner program as well as outreach activities to homeowner associations. Constituent issues are tracked to monitor changing community needs and desires, allowing the Town leadership to adjust policies and budget options in order to better serve Town residents.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>Personnel</u></b>				
Communications Administrator	-	1.00	<b>1.00</b>	<b>1.00</b>
Communications Specialist	1.00	1.00	-	-
Constituent Services Coordinator	-	-	-	<b>1.00</b>
Communications Intern	0.10	0.10	<b>0.10</b>	-
Executive Assistant	-	-	-	<b>0.25</b>
Senior Office Specialist	<u>0.50</u>	<u>0.50</u>	<u><b>0.50</b></u>	<u><b>0.75</b></u>
Total FTEs	1.60	2.60	<b>1.60</b>	<b>3.00</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>Program Expenditures</u></b>				
Personnel	\$ 238,029	\$ 159,685	\$ <b>117,373</b>	\$ <b>209,809</b>
O&M	<u>11,130</u>	<u>16,500</u>	<u><b>11,572</b></u>	<u><b>12,805</b></u>
Total Expenditures	\$ 249,159	\$ 176,185	\$ <b>128,945</b>	\$ <b>222,614</b>

**Economic Development Division Overview**

The Economic Development Division provides services such as business recruitment and retention, relocation assistance, liaison to regional tourism and economic development organizations, development project team leadership, and economic analysis and projections. The economic development manager adheres to the 2007 Community Economic Development Strategy (CEDS), which indicated that the residents of Oro Valley are interested in expansion, diversification, and development of local business. **Beginning FY 2013, please see separate template for the Bed Tax Fund.**

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Economic Development Manager	1.00	1.00	<b>1.00</b>	-
Intern	<u>0.40</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total FTEs	1.40	1.00	<b>1.00</b>	-

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
<b><u>General Fund</u></b>				
Personnel	\$ 75,369	\$ 93,962	\$ <b>93,962</b>	\$ -
O&M	<u>5,276</u>	<u>7,250</u>	<u><b>6,867</b></u>	<u>-</u>
Total	\$ 80,646	\$ 101,212	\$ <b>100,829</b>	\$ -
<b><u>Bed Tax Fund</u></b>				
Personnel	\$ 6,624	\$ -	\$ -	\$ -
O&M	<u>364,384</u>	<u>235,981</u>	<u><b>234,204</b></u>	<u>-</u>
Total	\$ 371,007	\$ 235,981	\$ <b>234,204</b>	\$ -

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TM-TOWN MANAGEMENT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	34,897	38,885	11,774	43,849
GROUP INSURANCE	23,832	23,315	7,797	16,575
OTHER EMPLOYEE BENEFITS	269	312	104	243
REGULAR EMPLOYEES	372,543	383,669	116,571	393,260
SOCIAL SECURITY/MEDICARE	25,976	29,184	7,203	30,080
UNEMPLOYMENT INSURANCE	0	0	0	0
WORKERS' COMPENSATION	843	880	185	753
	<b>458,360</b>	<b>476,245</b>	<b>143,633</b>	<b>484,760</b>
<b>TM-TOWN MANAGEMENT-O&amp;M</b>				
ADVERTISING	0	0	0	0
CONTRACT PERSONNEL SERVICES	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	3,411	4,199	1,762	2,324
MISCELLANEOUS OTHER OPERATING	6,316	5,000	772	2,500
NON-CAPITALIZED EQUIPMENT	801	1,000	331	500
OFFICE SUPPLIES	3,262	3,200	791	1,600
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	196	200	38	100
PRINTING & BINDING	969	500	239	500
PUBLIC INFORMATION SERVICES	0	0	0	0
TELECOMMUNICATIONS	3,026	3,500	703	2,400
TRAVEL & TRAINING	8,002	13,700	2,453	11,350
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>25,982</b>	<b>31,299</b>	<b>7,089</b>	<b>21,274</b>
<b>TM-TOWN MANAGEMENT-CONTINGENCY</b>				
CONTINGENCY/RESERVE	(60)	0	0	0
	<b>(60)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TM-SUPP&amp;CONS-PERSONNEL</b>				
ASRS CONTRIBUTIONS	7,574	7,745	3,592	0
GROUP INSURANCE	1,584	1,292	652	0
OTHER EMPLOYEE BENEFITS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
REGULAR EMPLOYEES	76,825	76,418	35,562	0
SOCIAL SECURITY/MEDICARE	6,026	5,846	2,674	0
WORKERS' COMPENSATION	168	175	37	0
	<u>92,176</u>	<u>91,476</u>	<u>42,516</u>	<u>0</u>
<b>TM-SUPP&amp;CONS-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	114	250	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	157	250	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
PUBLIC INFORMATION SERVICES	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	49	250	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<u>320</u>	<u>750</u>	<u>0</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASRS CONTRIBUTIONS	16,038	12,763	3,680	19,121
GROUP INSURANCE	17,537	8,808	1,740	5,754
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	189,165	128,037	36,651	171,486
SOCIAL SECURITY/MEDICARE	14,123	9,788	2,831	13,119
UNIFORM ALLOWANCE	0	0	0	0
WORKERS' COMPENSATION	477	289	61	329
	<u>237,341</u>	<u>159,685</u>	<u>44,962</u>	<u>209,809</u>

**TM-COMM & CONST SVCS-PERSONNEL**

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASRS CONTRIBUTIONS	16,038	12,763	3,680	19,121
GROUP INSURANCE	17,537	8,808	1,740	5,754
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	189,165	128,037	36,651	171,486
SOCIAL SECURITY/MEDICARE	14,123	9,788	2,831	13,119
UNIFORM ALLOWANCE	0	0	0	0
WORKERS' COMPENSATION	477	289	61	329
	<u>237,341</u>	<u>159,685</u>	<u>44,962</u>	<u>209,809</u>
<b>TM-COMM &amp; CONST SVCS-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	500	215	500
MEMBERSHIPS & SUBSCRIPTIONS	994	800	0	375
MISCELLANEOUS OTHER OPERATING	459	400	211	400
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	777	1,000	1,375	500
OUTSIDE PROFESSIONAL SERVICES	1,760	0	72	0
POSTAGE	0	250	11	50
PRINTING & BINDING	1,499	1,050	24	750
PUBLIC INFORMATION SERVICES	2,587	2,400	904	2,400
SPECIAL EVENTS	1,118	6,000	1,603	4,000
TELECOMMUNICATIONS	1,157	2,000	360	1,080

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
TRAVEL & TRAINING	779	2,100	217	2,750
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>11,130</b>	<b>16,500</b>	<b>4,993</b>	<b>12,805</b>
<b>ED-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	5,942	7,701	3,571	0
GROUP INSURANCE	4,417	4,292	1,996	0
OTHER EMPLOYEE BENEFITS	35	0	17	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	60,259	75,982	35,361	0
SOCIAL SECURITY/MEDICARE	4,605	5,813	2,718	0
WORKERS' COMPENSATION	111	174	37	0
	<b>75,369</b>	<b>93,962</b>	<b>43,701</b>	<b>0</b>
<b>ED-ADMIN-O&amp;M</b>				
MEMBERSHIPS & SUBSCRIPTIONS	1,972	2,000	1,643	0
MISCELLANEOUS OTHER OPERATING	5	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	0	250	8	0
POSTAGE	448	1,000	305	0
PRINTING & BINDING	24	100	0	0
TELECOMMUNICATIONS	892	900	378	0
TRAVEL & TRAINING	1,935	3,000	495	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>5,276</b>	<b>7,250</b>	<b>2,829</b>	<b>0</b>
<b>BED TAX-ED-O&amp;M</b>				
INVESTMENT LOSS	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	991	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TOURISM & ECONOMIC DEVELOPMENT	218	0	0	0
TRAVEL & TRAINING	0	0	0	0
	<b>1,209</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>BED TAX-ED-PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	52	0	6	0
OTHER EMPLOYEE BENEFITS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
REGULAR EMPLOYEES	6,104	0	0	
SOCIAL SECURITY/MEDICARE	467	0	0	
WORKERS' COMPENSATION	0	0	0	
	<b>6,624</b>	<b>0</b>	<b>6</b>	
<b>BED TAX-ED-O&amp;M</b>				
TOURISM & ECON DEV	34,582	60,000	20,744	
TOURISM & ECON DEV	213,271	60,000	28,223	
TOURISM & ECON DEV	115,321	115,981	28,995	
	<b>363,175</b>	<b>235,981</b>	<b>77,962</b>	
<b>TM-COMM &amp; CONST SVCS-PERSONNEL</b>				
ASRS CONTRIBUTIONS	4	0	0	0
ASRS CONTRIBUTIONS	11	0	0	0
ASRS CONTRIBUTIONS	39	0	0	0
GROUP INSURANCE	3	0	0	0
GROUP INSURANCE	8	0	0	0
GROUP INSURANCE	25	0	0	0
OVERTIME PAY	44	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	111	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	400	0	0	0
OVERTIME PAY	0	0	0	0
SOCIAL SEC/MEDICARE	3	0	0	0
SOCIAL SEC/MEDICARE	8	0	0	0
SOCIAL SEC/MEDICARE	0	0	0	0
SOCIAL SEC/MEDICARE	30	0	0	0
	<b>687</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>1,277,590</b>	<b>1,113,148</b>	<b>367,691</b>	<b>728,648</b>



# Bed Tax Fund

## Bed Tax Fund Overview

The Bed Tax Fund covers all economic development-related costs and activities. Examples include funding of Tucson Regional Economic Opportunities (TREGO) and the Metropolitan Tucson Convention and Visitors Bureau (MTCVB). The FY 2013 Recommended Budget includes funding for operational costs associated with the Aquatics Center expansion, as well as funding for Northern Pima County Chamber of Commerce. **See the Manager program template for data prior to FY 2013.**

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Economic Development Mgr.	-	-	-	1.00
Economic Development Spec.	-	-	-	1.00
Office Specialist	-	-	-	1.00
<b>Total FTEs</b>	-	-	-	<b>3.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ -	\$ -	\$ -	\$ 231,126
O&M	-	-	-	240,536
Capital	-	-	-	-
Other Financing Uses	-	-	-	194,810
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 666,472</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Bed Taxes	\$ -	\$ -	\$ -	\$ 782,283
Interest Income	-	-	-	5,700
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 787,983</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>BED TAX-ED-O&amp;M</b>				
INVESTMENT LOSS				170,981
MEMBERSHIPS & SUBSCRIPTIONS				2,505
OFFICE SUPPLIES				250
OUTSIDE PROFESSIONAL SERVICES				0
POSTAGE				800
PRINTING & BINDING				100
TELECOMMUNICATIONS				900
TOURISM & ECONOMIC DEVELOPMENT				0
TRAVEL & TRAINING				5,000
				<u>180,536</u>
<b>BED TAX-ED-PERSONNEL</b>				
ASRS CONTRIBUTIONS				19,773
GROUP INSURANCE				20,177
OTHER EMPLOYEE BENEFITS				104
REGULAR EMPLOYEES				177,340
SOCIAL SECURITY/MEDICARE				13,392
WORKERS' COMPENSATION				340
				<u>231,126</u>
<b>BED TAX - OTHER FINANCING USES</b>				
TRANSFER TO CAPITAL PROJ FUND				0
TRANSFER TO GENERAL FUND				194,810
TRANSFER TO SPECIAL REV FUNDS				0
				<u>194,810</u>
<b>BED TAX-ED-O&amp;M</b>				
TOURISM & ECON DEV				60,000
ED MARKETING				0
TOURISM & ECON DEV				0
HILTON REIMBURSE				0
TOURISM & ECON DEV				0
COMM FUNDING				0
				<u>60,000</u>
<b>GRAND TOTAL</b>				<b>666,472</b>



# Parks, Recreation, Library & Cultural Resources

## Department Overview

This Department represents a consolidation of the Oro Valley Public Library, Parks & Recreation, and the cultural resource components previously nestled in various Town departments. Municipal services are provided in six areas, including parks, recreation, trails, aquatics, library, and cultural and historic resources. This department is further responsible to provide staff support to the Parks and Recreation Advisory Board, the Historic Preservation Commission, the OVPL Family Advisory Board, the OVPL Teen Advisory Board, and the Friends of the Oro Valley Public Library. The Cultural Resources Division is responsible for the management of all Town historic and cultural properties, such as Steam Pump Ranch. Additionally, this Division is responsible for implementation and follow-through of master plans for Town historic sites and cultural resources.

### PERSONNEL

FY 2011 Actual	42.31
FY 2012 Budget	40.94
<b>FY 2012 Projected</b>	<b>40.42</b>
<b>FY 2013 Budget</b>	<b>46.68</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>EXPENDITURES BY PROGRAM AREA</u></b>				
Parks & Rec Administration	\$ 288,204	\$ 284,018	\$ 270,469	\$ 261,156
Parks	686,798	577,289	578,938	728,204
Recreation	286,696	274,824	296,194	232,714
Trails	66,744	65,815	64,910	68,224
Aquatics	460,754	431,965	413,968	600,447
Library	1,145,086	1,115,815	1,137,926	583,413
Cultural Resources	853,612	126,976	134,606	286,142
<b>Total Expenditures</b>	<b>\$ 3,787,894</b>	<b>\$ 2,876,702</b>	<b>\$ 2,897,011</b>	<b>\$ 2,760,300</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Charges for Services	\$ 334,834	\$ 322,750	\$ 305,000	\$ 295,000
Other Intergovernmental	622,075	591,160	591,160	583,413
State Grants	15,560	25,000	25,000	120,000
Pima County Bond Proceeds	243,100	-	-	-
<b>Total Revenues</b>	<b>\$ 1,215,569</b>	<b>\$ 938,910</b>	<b>\$ 921,160</b>	<b>\$ 998,413</b>



# Parks & Recreation

## Overview

These divisions provide municipal Parks and Recreation services to the residents of Oro Valley, including park facilities, recreational programs, reservation services, trails, special events, and all related maintenance functions.

### PERSONNEL

FY 2011 Actual	22.65
FY 2012 Budget	21.62
<b>FY 2012 Projected</b>	<b>21.10</b>
<b>FY 2013 Budget</b>	<b>27.26</b>

### EXPENDITURES BY PROGRAM AREA

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
Administration	\$ 288,204	\$ 284,018	\$ 270,469	\$ 261,156
Parks	686,798	577,289	578,938	728,204
Recreation	286,696	274,824	296,194	232,714
Trails	66,744	65,815	64,910	68,224
Aquatics	460,754	431,965	413,968	600,447
<b>Total Expenditures</b>	<b>\$ 1,789,197</b>	<b>\$ 1,633,911</b>	<b>\$ 1,624,479</b>	<b>\$ 1,890,745</b>

### REVENUES BY FUNDING SOURCE

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
Swimming Pool User Fees	\$ 126,290	\$ 113,000	\$ 85,000	\$ 130,000
Electricity User Fees	55,201	-	50,000	55,000
Miscellaneous User Fees	153,343	209,750	170,000	80,000
JDK Park Contribution	30,000	30,000	30,000	30,000
State Grants	-	25,000	25,000	45,000
<b>Total Revenues</b>	<b>\$ 364,834</b>	<b>\$ 377,750</b>	<b>\$ 360,000</b>	<b>\$ 340,000</b>

# Parks & Recreation

## Administration Division Overview

The Parks and Recreation Administration Division is responsible for program registrations, processing fees and making deposits, coordinating facility reservations, responding to all phone, walk-in and email inquiries, and clerical and organizational staff support. Additionally, this Division provides administrative support to the Parks and Recreation Advisory Board.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
PRL&CR Director	0.90	0.90	<b>0.90</b>	<b>0.90</b>
Senior Office Specialist	0.90	0.90	<b>0.90</b>	<b>0.90</b>
Senior Office Assistant	1.00	1.00	-	-
Office Assistant	-	-	<b>0.48</b>	<b>1.00</b>
Total FTEs	2.80	2.80	<b>2.28</b>	<b>2.80</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 221,070	\$ 212,955	\$ <b>200,527</b>	\$ <b>193,394</b>
O&M	67,135	71,063	<b>69,942</b>	<b>67,762</b>
Capital	-	-	-	-
Total Expenditures	\$ 288,204	\$ 284,018	\$ <b>270,469</b>	\$ <b>261,156</b>

# Parks & Recreation

## Parks Division Overview

The Parks Division is responsible for building maintenance, janitorial services, turf management, landscape maintenance and property upkeep for all parks, natural trails, and bicycle/pedestrian oasis facilities. Parks is also responsible for the landscape maintenance at Town Hall, including the Police Department and Library. Parks oversees all parks construction projects, including new construction, renovations and repairs.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Parks Maintenance Manager	0.80	0.80	<b>0.80</b>	<b>0.85</b>
Parks Maintenance Crew Lead	0.80	0.80	<b>0.80</b>	<b>1.00</b>
Sr Parks Maintenance Worker	1.80	1.80	<b>1.80</b>	<b>2.80</b>
Parks Maintenance Worker	2.80	2.80	<b>2.80</b>	<b>1.50</b>
Park Monitor/Janitor	0.70	0.70	<b>0.70</b>	<b>1.23</b>
Total FTEs	6.90	6.90	<b>6.90</b>	<b>7.38</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 367,124	\$ 321,922	\$ <b>321,922</b>	\$ <b>375,939</b>
O&M	319,674	230,367	<b>232,016</b>	<b>248,265</b>
Capital	-	25,000	<b>25,000</b>	<b>59,000</b>
Contingency	-	-	-	<b>45,000</b>
Total Expenditures	\$ 686,798	\$ 577,289	\$ <b>578,938</b>	\$ <b>728,204</b>

# Parks & Recreation

## Recreation Division Overview

The Recreation Division is responsible for providing recreational programs, activities, classes, hikes, and special events for all ages, as well as ball field management and contracts . Programs are provided at parks, public and private schools, and at the Rec Room - a 1,370 sq. ft. storefront space on the southwest corner of La Canada Drive and Naranja Drive.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Recreation Manager	0.90	0.90	<b>0.90</b>	<b>0.90</b>
Assistant Recreation Manager	0.90	0.90	<b>0.90</b>	<b>0.90</b>
Recreation Leader	0.40	0.40	<b>0.40</b>	<b>0.40</b>
Recreation Aide	<u>2.70</u>	<u>1.50</u>	<u><b>1.50</b></u>	<u><b>1.50</b></u>
Total FTEs	4.90	3.70	<b>3.70</b>	<b>3.70</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 135,851	\$ 147,314	\$ <b>151,589</b>	\$ <b>152,260</b>
O&M	<u>150,845</u>	<u>127,510</u>	<u><b>144,605</b></u>	<u><b>80,454</b></u>
Total Expenditures	\$ 286,696	\$ 274,824	\$ <b>296,194</b>	\$ <b>232,714</b>

## Trails Division Overview

The Trails Division is responsible for insuring that the Town's Trails Plan, as well as the Pedestrian & Bicycle Plan, is implemented and followed. This Division writes all Parks & Recreation grant applications, handles trail issues, manages the Adopt-a-Trail program, and provides public information, safety and instructional programs. Additionally, Trails performs development review to ensure that all "bike, ped & trails" issues are properly addressed when development occurs.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Multimodal Planner	0.90	0.90	0.90	0.90
Total FTEs	0.90	0.90	0.90	0.90

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	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 64,401	\$ 63,475	\$ 63,475	\$ 65,695
O&M	2,343	2,340	1,435	2,529
Total Expenditures	\$ 66,744	\$ 65,815	\$ 64,910	\$ 68,224

## Aquatics Division Overview

The Aquatics Division is responsible for the safe operation, maintenance and management of the Oro Valley Municipal Pool. This facility includes an Olympic sized swimming pool, a wading pool, canteen, office and bath house. The pool is open year-round and hosts over 120,000 visitors per year. **An expansion of this facility will be undertaken during the summer and fall of 2012. See the Aquatics Center Project Fund.**

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Aquatics Manager	1.00	1.00	1.00	1.00
Assistant Aquatics Manager	-	-	-	1.00
Facility Supervisor	-	-	-	1.36
Shift Leader	-	-	-	2.72
Facility Attendants	-	-	-	2.40
Water Safety Instructor	6.15	6.32	6.32	4.00
<b>Total FTEs</b>	<b>7.15</b>	<b>7.32</b>	<b>7.32</b>	<b>12.48</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 245,595	\$ 239,586	\$ 218,228	\$ 333,547
O&M	215,159	174,879	177,985	266,900
Capital	-	17,500	17,755	-
<b>Total Expenditures</b>	<b>\$ 460,754</b>	<b>\$ 431,965</b>	<b>\$ 413,968</b>	<b>\$ 600,447</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	16,242	16,483	7,383	15,532
GROUP INSURANCE	21,419	20,471	9,051	14,428
OTHER EMPLOYEE BENEFITS	633	756	303	727
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	169,777	162,637	73,983	151,022
SOCIAL SECURITY/MEDICARE	12,639	12,235	5,544	11,396
UNEMPLOYMENT INSURANCE	0	0	0	0
WORKERS' COMPENSATION	360	373	78	289
	<b>221,070</b>	<b>212,955</b>	<b>96,342</b>	<b>193,394</b>
<b>PR-ADMIN-O&amp;M</b>				
ADVERTISING	0	0	0	0
CONTRACT PERSONNEL SERVICES	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	1,981	1,620	1,276	1,460
FIELD SUPPLIES	0	0	0	0
GASOLINE & OIL	3,072	3,000	1,499	3,000
GREATER OV ARTS COUNCIL AGREE	0	0	0	0
INSURANCE	28,061	32,000	3,735	32,000
MEMBERSHIPS & SUBSCRIPTIONS	1,353	860	30	600
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	14	1,000	259	1,000
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	4,614	5,000	2,676	5,000
OUTSIDE PROFESSIONAL SERVICES	2,474	3,200	528	2,500
PARKS & RECR. ADVISORY BOARD	1,146	1,000	265	1,000
POSTAGE	345	100	359	300
PRINTING & BINDING	285	350	24	250
RENTALS	1,920	1,900	153	1,900
SPECIAL EVENTS	6,234	8,300	809	6,000
TELECOMMUNICATIONS	826	600	332	600
TRAVEL & TRAINING	3,837	1,500	766	1,520
UNEMPLOYMENT INSURANCE	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WASTE DISPOSAL FEES	2,242	1,900	906	1,900
	<b>58,402</b>	<b>62,330</b>	<b>13,616</b>	<b>59,030</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR-ADMIN-OTHER FINANCING USES</b>				
CAPITAL LEASE INTEREST	0	2,131	1,693	0
CAPITAL LEASE PRINCIPAL	0	6,602	7,039	0
INTEREST PAYMENTS	2,131	0	0	1,693
PRINCIPAL PAYMENTS	6,602	0	0	7,039
	<b>8,732</b>	<b>8,733</b>	<b>8,732</b>	<b>8,732</b>
<b>PR-JDK-PERSONNEL</b>				
ASRS CONTRIBUTIONS	10,953	9,811	5,053	11,425
GROUP INSURANCE	17,914	17,420	8,269	15,278
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	9,294	0	3,346	7,100
REGULAR EMPLOYEES	101,795	96,803	46,690	100,088
SOCIAL SECURITY/MEDICARE	8,274	7,238	3,810	8,074
WORKERS' COMPENSATION	2,828	2,926	615	2,705
	<b>151,058</b>	<b>134,198</b>	<b>67,784</b>	<b>144,670</b>
<b>PR-JDK-O&amp;M</b>				
EQUIPMENT	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	120	1,000	60	0
FIELD SUPPLIES	18,521	19,500	11,923	16,000
GASOLINE & OIL	104	0	0	0
GROUPS REPAIR & MAINTENANCE	3,727	1,500	1,932	2,500
MEMBERSHIPS & SUBSCRIPTIONS	485	465	0	465
MISCELLANEOUS OTHER OPERATING	176	0	65	0
NATURAL GAS & ELECTRICITY	28,375	15,755	13,653	24,000
NON-CAPITALIZED EQUIPMENT	669	1,000	1,126	1,000
OUTSIDE PROFESSIONAL SERVICES	9,666	7,000	4,500	7,000
RENTALS	3,635	4,000	1,116	3,000
TELECOMMUNICATIONS	3,168	4,000	1,915	3,500
TRAVEL & TRAINING	3,278	1,500	1,105	1,750
UNIFORMS	3,057	3,250	2,161	3,000
VEHICLE REPAIR & MAINTENANCE	1,924	0	54	0
WASTE DISPOSAL FEES	10,208	5,300	4,088	4,200
WATER & SEWAGE	101,238	57,000	55,272	66,000
	<b>188,352</b>	<b>121,270</b>	<b>98,969</b>	<b>132,415</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR-JDK-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
EQUIPMENT	0	25,000	6,800	0
MINOR ASSETS	0	0	0	7,000
VEHICLES	0	0	0	0
	<u>0</u>	<u>25,000</u>	<u>6,800</u>	<u>7,000</u>
<b>PR-JDK-CAPITAL</b>				
VEHICLES	0	0	0	22,000
CAPITAL ASSET REPLACEMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>22,000</u>
<b>REC IN LIEU FEE FUND-CAPITAL</b>				
EQUIPMENT	0	0	0	30,000
	<u>0</u>	<u>0</u>	<u>0</u>	<u>30,000</u>
<b>PR-CDO-PERSONNEL</b>				
ASRS CONTRIBUTIONS	10,054	8,705	4,615	10,017
GROUP INSURANCE	13,673	12,552	6,207	13,395
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	8,626	0	2,587	6,225
REGULAR EMPLOYEES	93,362	85,887	43,101	87,754
SOCIAL SECURITY/MEDICARE	7,689	6,489	3,477	7,079
WORKERS' COMPENSATION	3,009	2,596	546	2,372
	<u>136,414</u>	<u>116,229</u>	<u>60,532</u>	<u>126,842</u>
<b>PR-CDO-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	460	1,000	267	0
FIELD SUPPLIES	18,042	18,500	7,995	16,000
GASOLINE & OIL	0	0	0	0
GROUPS REPAIR & MAINTENANCE	5,633	1,500	1,065	1,500
MEMBERSHIPS & SUBSCRIPTIONS	250	250	0	250
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NATURAL GAS & ELECTRICITY	25,306	15,497	8,555	15,500
NON-CAPITALIZED EQUIPMENT	2,568	750	523	750
OUTSIDE PROFESSIONAL SERVICES	8,578	7,000	6,449	6,000
RENTALS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
TELECOMMUNICATIONS	3,411	3,700	1,460	3,000
TRAVEL & TRAINING	596	650	150	650
UNIFORMS	2,932	3,250	2,482	3,000
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WASTE DISPOSAL FEES	5,408	4,500	2,292	2,700
WATER & SEWAGE	53,088	48,000	38,986	46,000
	<b>126,273</b>	<b>104,597</b>	<b>70,223</b>	<b>95,350</b>
<b>PR-LAMBERT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	1,377	1,267	638	1,408
GROUP INSURANCE	1,936	1,848	862	1,883
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	1,183	0	417	875
REGULAR EMPLOYEES	12,785	12,506	5,901	12,335
SOCIAL SECURITY/MEDICARE	1,052	942	476	995
WORKERS' COMPENSATION	365	378	79	333
	<b>18,699</b>	<b>16,941</b>	<b>8,374</b>	<b>17,829</b>
<b>PR-LAMBERT-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	425	500	698	500
GASOLINE & OIL	0	0	0	0
GROUNDS REPAIR & MAINTENANCE	0	500	590	500
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
RENTALS	0	0	0	0
TELECOMMUNICATIONS	53	0	0	0
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	0	0	20	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WASTE DISPOSAL FEES	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>478</b>	<b>1,000</b>	<b>1,308</b>	<b>1,000</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR-GEN PARK-PERSONNEL</b>				
ASRS CONTRIBUTIONS	4,374	3,949	2,005	4,827
GROUP INSURANCE	7,757	7,539	3,502	6,455
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	3,680	0	1,160	3,000
REGULAR EMPLOYEES	40,687	38,968	18,687	42,291
SOCIAL SECURITY/MEDICARE	3,317	2,920	1,483	3,412
WORKERS' COMPENSATION	1,139	1,178	248	1,143
	<b>60,954</b>	<b>54,554</b>	<b>27,083</b>	<b>61,128</b>
<b>PR-GEN PARKS-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	273	0	22	0
FIELD SUPPLIES	1,423	1,700	946	1,250
GASOLINE & OIL	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	508	0	0	0
OUTSIDE PROFESSIONAL SERVICES	1,227	0	0	1,250
RENTALS	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	125	500	0	500
UNIFORMS	1,015	1,300	352	750
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>4,571</b>	<b>3,500</b>	<b>1,319</b>	<b>3,750</b>
<b>PR-GEN PARK-CONTINGENCY</b>				
CONTINGENCY/RESERVE	0	0	0	45,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,000</b>
<b>PR - HONEYBEE - PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	0	0	2,011
GROUP INSURANCE	0	0	0	2,690
OVERTIME PAY	0	0	0	1,250
REGULAR EMPLOYEES	0	0	0	17,621
SOCIAL SECURITY/MEDICARE	0	0	0	1,422
WORKERS' COMPENSATION	0	0	0	476
	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,470</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR - HONEYBEE - O&amp;M</b>				
FIELD SUPPLIES	0	0	0	4,000
GROUNDS REPAIR & MAINTENANCE	0	0	0	7,500
NATURAL GAS & ELECTRICITY	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	1,500
WASTE DISPOSAL FEES	0	0	0	2,500
WATER & SEWAGE	0	0	0	250
	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,750</b>
<b>PR-REC-PROGRAMS-PERSONNEL</b>				
ASRS CONTRIBUTIONS	5,207	5,201	2,465	7,493
GROUP INSURANCE	6,368	5,720	2,779	6,842
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	605	0	22	0
REGULAR EMPLOYEES	82,830	96,681	40,442	108,386
SOCIAL SECURITY/MEDICARE	6,325	7,393	3,165	8,286
WORKERS' COMPENSATION	3,639	2,922	614	2,736
	<b>104,974</b>	<b>117,917</b>	<b>49,487</b>	<b>133,743</b>
<b>PR-REC-PROGRAMS-O&amp;M</b>				
ADVERTISING	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	892	400	350	400
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	5,318	0	0	5,000
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	17	0	0	0
RECREATION PROGRAMS	4,777	1,100	713	2,350
RENTALS	0	0	0	0
TELECOMMUNICATIONS	1,896	2,000	1,209	2,000
TRAVEL & TRAINING	2,267	3,500	2,580	4,000
UNIFORMS	542	600	349	600
	<b>15,708</b>	<b>7,600</b>	<b>5,201</b>	<b>14,350</b>
<b>PR-REC-PROGRAMS-O&amp;M</b>				
RECREATION PROGRAMS YOUTH PROGRAMS	1,871	5,000	496	4,000
RECREATION PROGRAMS HOOPS	1,711	600	0	0
RECREATION PROGRAMS JUNIOR GOLF	1,364	4,660	832	3,500
RECREATION PROGRAMS HIKING	14	100	0	100
	<b>4,960</b>	<b>10,360</b>	<b>1,328</b>	<b>7,600</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR-REC-PROGRAMS-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
MINOR ASSETS	0	0	0	0
VEHICLES	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PR-REC-CONT PROG-PERSONNEL</b>				
ASRS CONTRIBUTIONS	2,326	2,299	1,077	1,037
GROUP INSURANCE	2,065	1,998	917	947
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	605	0	13	0
REGULAR EMPLOYEES	23,437	22,682	10,645	15,007
SOCIAL SECURITY/MEDICARE	1,783	1,732	799	1,147
WORKERS' COMPENSATION	662	686	144	379
	<u>30,877</u>	<u>29,397</u>	<u>13,595</u>	<u>18,517</u>
<b>PR-REC-CONT PROG-O&amp;M</b>				
ADVERTISING	16	0	0	0
CONTRACT PERSONNEL SERVICES	21,785	0	0	50,000
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	202	800	400	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	31,856	33,750	18,645	8,504
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RECREATION PROGRAMS	0	0	0	0
RENTALS	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	0	0	0	0
	<u>53,860</u>	<u>34,550</u>	<u>19,045</u>	<u>58,504</u>
<b>PR-REC-CONT PROG-O&amp;M</b>				
ADVERTISING	1,880	0	0	0
CONTRACT PERS SVCS	74,436	75,000	47,605	0
CONTRACTED PROG				
CONTRACTED PROG				
	<u>76,317</u>	<u>75,000</u>	<u>47,605</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR-TRAILS-PERSONNEL</b>				
ASRS CONTRIBUTIONS	4,686	4,737	2,215	5,387
GROUP INSURANCE	7,328	7,092	3,313	7,156
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	47,527	46,737	21,933	48,315
SOCIAL SECURITY/MEDICARE	3,494	3,496	1,626	3,618
WORKERS' COMPENSATION	1,366	1,413	297	1,219
	<b>64,401</b>	<b>63,475</b>	<b>29,385</b>	<b>65,695</b>
<b>PR-TRAILS-O&amp;M</b>				
ADVERTISING	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	0	0	0	0
GROUNDS REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	547	665	65	1,229
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RECREATION PROGRAMS	398	250	0	0
RENTALS	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	1,240	1,425	1,122	1,300
UNIFORMS	0	0	0	0
	<b>2,185</b>	<b>2,340</b>	<b>1,187</b>	<b>2,529</b>
<b>PR-TRAILS-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
MINOR ASSETS	0	0	0	0
VEHICLES	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PR-TRAIL-PRG&amp;MAINT-O&amp;M</b>				
RECREATION PROGRAMS	159	0	0	0
	<u>159</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PR-AQUATICS-PERSONNEL</b>				
ASRS CONTRIBUTIONS	6,067	14,094	2,009	17,580
GROUP INSURANCE	5,035	4,173	1,924	16,312
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	4,773	4,958	1,036	0
REGULAR EMPLOYEES	206,817	194,445	100,786	273,777
SOCIAL SECURITY/MEDICARE	16,201	15,254	7,910	18,784
WORKERS' COMPENSATION	6,701	6,662	1,401	7,094
	<u>245,595</u>	<u>239,586</u>	<u>115,066</u>	<u>333,547</u>
<b>PR-AQUATICS-O&amp;M</b>				
ADVERTISING	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	6,895	0	0	0
FIELD SUPPLIES	62,846	54,000	29,175	98,000
MEMBERSHIPS & SUBSCRIPTIONS	158	295	0	590
MISCELLANEOUS OTHER OPERATING	10	0	0	0
NATURAL GAS & ELECTRICITY	109,107	66,894	32,172	98,000
NON-CAPITALIZED EQUIPMENT	0	1,000	0	1,000
OFFICE SUPPLIES	109	0	0	0
OUTSIDE PROFESSIONAL SERVICES	11,108	14,500	11,718	14,500
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RECREATION PROGRAMS	1,157	3,550	2,046	7,750
RENTALS	0	0	0	0
TELECOMMUNICATIONS	1,795	2,340	1,046	4,560
TRAVEL & TRAINING	9,122	9,800	4,882	10,000
UNIFORMS	1,022	2,500	822	5,500
WATER & SEWAGE	11,830	20,000	6,972	27,000
	<u>215,159</u>	<u>174,879</u>	<u>88,834</u>	<u>266,900</u>
<b>PR-AQUATICS-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
EQUIPMENT	0	17,500	17,755	0
MINOR ASSETS	0	0	0	0
VEHICLES	0	0	0	0
	<u>0</u>	<u>17,500</u>	<u>17,755</u>	<u>0</u>

<u>FY 2010/11</u> ACTUAL	<u>FY 2011/12</u> BUDGET	<u>FY 2011/12</u> ACTUALS THRU DEC	<u>FY 2012/13</u> TMRB
1,789,197	1,633,911	849,569	1,890,745
<b>GRAND TOTAL</b>			



# Library

## Overview

The Oro Valley Public Library is a 25,000 square foot facility and currently operates 50 hours per week. Through December 31, 2012, the Town will operate and maintain the Oro Valley Public Library as an affiliate of the Pima County Public Library system. Effective January 1, 2013, the library will change to branch status, and operations will be assumed by Pima County.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Library Services Manager	1.00	1.00	1.00	1.00
Librarian II	4.00	4.00	4.00	4.00
Library Associate	4.95	4.48	4.48	4.48
Library Technical Assistant II	4.36	4.54	4.51	4.51
Library Technical Assistant I	3.05	3.00	3.08	3.08
Office Specialist	1.00	1.00	1.00	1.00
<b>Total FTEs</b>	<b>18.36</b>	<b>18.02</b>	<b>18.07</b>	<b>18.07</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 815,058	\$ 804,627	\$ 802,833	\$ 417,363
O&M	330,028	311,188	335,093	166,050
Capital	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,145,086</b>	<b>\$ 1,115,815</b>	<b>\$ 1,137,926</b>	<b>\$ 583,413</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Library District Reimbursement	\$ 592,075	\$ 561,160	\$ 561,160	\$ 583,413
State Grants	15,560	-	-	-
<b>Total Revenues</b>	<b>\$ 607,635</b>	<b>\$ 561,160</b>	<b>\$ 561,160</b>	<b>\$ 583,413</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>LIBRARY-PERSONNEL</b>				
ASRS CONTRIBUTIONS	52,951	53,344	25,178	30,395
GROUP INSURANCE	75,545	80,044	35,395	39,477
OTHER EMPLOYEE BENEFITS	675	549	277	277
REGULAR EMPLOYEES	636,817	622,389	293,595	322,371
SOCIAL SECURITY/MEDICARE	47,657	46,873	22,301	24,225
WORKERS' COMPENSATION	1,413	1,428	300	618
	<b>815,058</b>	<b>804,627</b>	<b>377,047</b>	<b>417,363</b>
<b>LB-ADMIN-O&amp;M</b>				
ADVERTISING	0	0	0	0
BUILDING REPAIR & MAINTENANCE	2,661	2,000	1,289	1,000
COLLECTION MATERIALS & SUBS	141,752	175,000	45,747	87,500
EQUIPMENT REPAIR & MAINTENANCE	316	0	0	1,000
GASOLINE & OIL	0	0	0	0
GROUNDS REPAIR & MAINTENANCE	0	0	0	0
INSURANCE	2,245	2,000	226	1,000
MEMBERSHIPS & SUBSCRIPTIONS	421	250	255	250
MISCELLANEOUS OTHER OPERATING	7	1,000	464	500
NATURAL GAS & ELECTRICITY	91,003	55,013	39,732	35,000
NON-CAPITALIZED EQUIPMENT	(1,519)	0	0	0
OFFICE SUPPLIES	9,667	10,000	4,508	5,000
OUTSIDE PROFESSIONAL SERVICES	66,984	53,625	13,526	27,500
POSTAGE	1,581	1,000	582	600
PRINTING & BINDING	439	200	213	150
PROGRAM SUPPLIES	205	500	308	500
RENTALS	2,420	2,400	1,448	1,500
SOFTWARE MAINTENANCE & LICENSI	167	0	0	0
TELECOMMUNICATIONS	1,012	800	462	800
TRAVEL & TRAINING	2,221	2,500	214	1,250
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
VOLUNTEER RECOGNITION	0	0	0	0
WASTE DISPOSAL FEES	1,802	2,000	799	1,000
WATER & SEWAGE	2,585	2,900	1,236	1,500
	<b>325,967</b>	<b>311,188</b>	<b>111,009</b>	<b>166,050</b>





# Cultural Resources

## Administration Program Overview

Cultural Resources Administration provides administrative oversight for the division, staff support for the Historic Preservation Commission, and handles all public inquiries. Additionally, Administration writes and manages grants, coordinates with other Town divisions and departments, and facilitates partnerships with outside agencies.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
PRL&CR Director	0.10	0.10	<b>0.10</b>	<b>0.10</b>
Multimodal Planner	0.10	0.10	<b>0.10</b>	<b>0.10</b>
Senior Office Specialist	0.10	0.10	<b>0.10</b>	<b>0.10</b>
Total FTEs	0.30	0.30	<b>0.30</b>	<b>0.30</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 26,384	\$ 26,520	\$ <b>26,520</b>	\$ <b>27,307</b>
O&M	-	2,000	<b>2,000</b>	-
Capital	-	-	-	-
Total Expenditures	\$ 26,384	\$ 28,520	\$ <b>28,520</b>	\$ <b>27,307</b>



# Cultural Resources

## Naranja Park Program Overview

This program area provides for the maintenance and management of this 213-acre passive park. Additionally, the Town has received donated funding for the park's future development.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Parks Maintenance Manager	0.10	0.10	0.10	0.05
Parks Maintenance Crew Lead	0.10	0.10	0.10	-
Senior Parks Maintenance Worker	0.10	0.10	0.10	0.20
Parks Maintenance Worker	0.10	0.10	0.10	-
Total FTEs	0.40	0.40	0.40	0.25

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 18,803	\$ 21,935	\$ 21,935	\$ 14,192
O&M	2,208	1,920	3,500	5,500
Capital	-	-	-	-
Contingency	-	-	-	75,000
Total Expenditures	\$ 21,011	\$ 23,855	\$ 25,435	\$ 94,692

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
State Grants	\$ -	\$ -	\$ -	\$ 75,000
Total Revenues	\$ -	\$ -	\$ -	\$ 75,000



# Cultural Resources

## Steam Pump Program Overview

Expenditures for Steam Pump Ranch consist of maintenance as well as building and infrastructure assessment of the historic site and related staff costs. The project represents Oro Valley's efforts to preserve the history and culture of the Town. Funding for Steam Pump Ranch is provided by Pima County bond proceeds, grants, Town general funds, and recreation in-lieu fees.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Parks Maintenance Manager	0.10	0.10	0.10	0.10
Parks Maintenance Crew Lead	0.10	0.10	0.10	-
Senior Parks Maintenance Worker	0.10	0.10	0.10	-
Parks Maintenance Worker	0.10	0.10	0.10	0.50
Recreation Manager	0.10	0.10	0.10	0.10
Assistance Recreation Manager	0.10	0.10	0.10	0.10
<b>Total FTEs</b>	<b>0.60</b>	<b>0.60</b>	<b>0.60</b>	<b>0.80</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 36,264	\$ 33,601	\$ 33,601	\$ 37,455
O&M	19,761	41,000	47,050	26,500
Capital	383,192	-	-	100,188
Other Financing Uses	367,000	-	-	-
<b>Total Expenditures</b>	<b>\$ 806,217</b>	<b>\$ 74,601</b>	<b>\$ 80,651</b>	<b>\$ 164,143</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Federal Grants	\$ -	\$ -	\$ -	\$ -
Pima County Bond Proceeds	243,100	-	-	-
Other Financing Sources	-	-	-	-
<b>Total Revenues</b>	<b>\$ 243,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>CULTURAL RES-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	1,998	2,061	956	2,324
GROUP INSURANCE	2,425	2,399	1,098	2,402
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	20,267	20,338	9,465	20,847
SOCIAL SECURITY/MEDICARE	1,509	1,529	701	1,569
WORKERS' COMPENSATION	185	193	41	165
	<b>26,384</b>	<b>26,520</b>	<b>12,260</b>	<b>27,307</b>
<b>CULTURAL RES-ADMIN-O&amp;M</b>				
SPECIAL EVENTS	0	2,000	0	0
	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>
<b>CULTURAL RES-NARANJA-PERSONNEL</b>				
ASRS CONTRIBUTIONS	1,377	1,631	638	1,108
GROUP INSURANCE	1,940	2,518	866	2,163
OVERTIME PAY	1,183	0	417	0
REGULAR EMPLOYEES	12,785	16,089	5,901	9,936
SOCIAL SECURITY/MEDICARE	1,052	1,211	476	734
WORKERS' COMPENSATION	466	486	102	251
	<b>18,803</b>	<b>21,935</b>	<b>8,400</b>	<b>14,192</b>
<b>CULTURAL RES-NARANJA-O&amp;M</b>				
FIELD SUPPLIES	0	0	0	2,000
WASTE DISPOSAL FEES	2,208	1,920	1,320	3,500
	<b>2,208</b>	<b>1,920</b>	<b>1,320</b>	<b>5,500</b>
<b>CULTURAL RES-NARANJA-CONT</b>				
CONTINGENCY/RESERVE	0	0	0	75,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>CULTURE RES-STMPUMP-PERSONNEL</b>				
ASRS CONTRIBUTIONS	2,696	2,536	1,262	3,099
GROUP INSURANCE	3,435	3,388	1,554	3,745
OVERTIME PAY	2,141	0	726	0
REGULAR EMPLOYEES	25,208	25,027	11,771	27,793
SOCIAL SECURITY/MEDICARE	2,059	1,894	938	2,117
UNIFORM ALLOWANCE	0	0	0	0
WORKERS' COMPENSATION	725	756	159	701
	<b>36,264</b>	<b>33,601</b>	<b>16,411</b>	<b>37,455</b>
<b>CULTURAL RES-STMPUMP-O&amp;M</b>				
<b>(GENERAL FUND)</b>				
FIELD SUPPLIES	0	1,000	2,243	1,000
GROUNDS REPAIR & MAINTENANCE	0	4,000	2,343	3,000
MISCELLANEOUS OTHER OPERATING	0	2,300	1,013	2,000
NATURAL GAS & ELECTRICITY	0	1,200	606	2,000
OUTSIDE PROFESSIONAL SERVICES	0	26,000	23,163	10,000
RENTALS	0	0	0	1,500
SPECIAL EVENTS	0	1,000	0	2,000
WASTE DISPOSAL FEES	0	3,000	4,226	2,000
WATER & SEWAGE	0	2,500	1,028	3,000
	<b>0</b>	<b>41,000</b>	<b>34,623</b>	<b>26,500</b>
<b>STEAM PUMP FUND-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	476	0	0	0
GASOLINE & OIL	0	0	0	0
GROUNDS REPAIR & MAINTENANCE	5,687	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	5,368	0	0	0
NATURAL GAS & ELECTRICITY	973	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	1,143	0	0	0
RENTALS	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
WASTE DISPOSAL FEES	3,735	0	0	0
WATER & SEWAGE	2,378	0	0	0
	<u>19,761</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>STEAM PUMP FUND-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	383,192	0	0	0
VEHICLES	0	0	0	0
	<u>383,192</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>STEAM PUMP FUND-OTHER FINANCING USE</b>				
TRANSFER TO GENERAL FUND	367,000	0	0	0
	<u>367,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>REC IN LIEU FEE FUND-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	100,188
	<u>0</u>	<u>0</u>	<u>0</u>	<u>100,188</u>
<b>GRAND TOTAL</b>	<b>853,611</b>	<b>126,976</b>	<b>73,014</b>	<b>286,142</b>



## Department Overview

The Oro Valley Police Department (OVPD) is a proud member of the Oro Valley Township and is committed to providing needed public safety services to ensure a safe environment. This is accomplished through collaborative partnerships between our organization, our citizens, business owners/managers, schools, community organizations, media, and other government partners. OVPD members seek the highest amount of professional development with one S.E.R.V.I.C.E. vision in mind:

**Seek Excellence Remain Vigilant Involve Community Enforcement**

### PERSONNEL

FY 2011 Actual	125.73
FY 2012 Budget	129.63
<b>FY 2012 Projected</b>	<b>128.21</b>
<b>FY 2013 Budget</b>	<b>128.69</b>

### EXPENDITURES BY PROGRAM AREA

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Administration	\$ 985,521	\$ 999,545	\$ 891,686	\$ 991,892
Support Services	4,346,710	4,798,188	4,818,332	5,248,979
Field Services	5,824,475	5,952,970	5,797,471	6,110,524
Training & Reserves	217,960	303,390	220,388	255,828
Professional Standards	<u>113,894</u>	<u>105,500</u>	<u>99,182</u>	<u>108,183</u>
Total Expenditures	\$ 11,488,560	\$ 12,159,593	\$ 11,827,059	\$ 12,715,406

### REVENUES BY FUNDING SOURCE

	FY 2011 <u>Actual</u>	FY 2012 <u>Budget</u>	FY 2012 <u>Projected</u>	FY 2013 <u>Budget</u>
Federal Grants	\$ 432,174	\$ 655,533	\$ 444,244	\$ 558,000
State Grants	308,241	248,500	191,258	65,000
Report Copying	27,820	20,000	2,900	2,900
Impound Processing	55,210	50,000	45,987	47,503
Other	<u>8,076</u>	<u>8,000</u>	<u>27,500</u>	<u>27,500</u>
Total Revenues	\$ 831,520	\$ 982,033	\$ 711,889	\$ 700,903

Administration Program Overview

Oro Valley Police Department (OVPD) is a true community policing organization and understands community policing is a "way of life" for an organization. In Oro Valley, community policing is considered a core value that underlies all programs and initiatives. The Police Department Administration embodies this philosophy and guides all staff towards embracing this philosophy throughout the entire organization.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Police Chief	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Deputy Police Chief	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lieutenant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Administrative Services Mgr	<u>1.00</u>	<u>1.00</u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>
Total FTEs	4.00	4.00	<b>4.00</b>	<b>4.00</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 530,960	\$ 525,037	\$ <b>525,037</b>	\$ <b>541,387</b>
O&M	454,560	474,508	<b>366,649</b>	<b>450,505</b>
Capital	-	-	-	-
Contingency	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 985,521	\$ 999,545	\$ <b>891,686</b>	\$ <b>991,892</b>

### Training & Reserves Program Overview

Training & Reserves is tasked to ensure that members provide the most efficient and effective public safety service to the community in support of a community policing philosophy. Personnel are trained to deliver a high level of service that not only meets community expectations but also allows our staff to maintain professional certifications. Training & Reserves focuses on developing the skills, abilities, knowledge, and talents of the OVPD to maintain professional and expert service. Training & Reserves is also responsible for new-hire recruit officer orientation. This orientation is provided to prepare new officers for the stresses of attending a police academy along with orienting them to Oro Valley.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Reserve Officer	0.48	2.38	<b>0.96</b>	<b>1.44</b>
Training Officer	<u>1.00</u>	<u>1.00</u>	<u><b>1.00</b></u>	<u><b>1.00</b></u>
Total FTEs	1.48	3.38	<b>1.96</b>	<b>2.44</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 131,074	\$ 209,533	\$ <b>140,996</b>	\$ <b>168,993</b>
O&M	86,886	93,857	<b>79,392</b>	<b>86,835</b>
Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 217,960	\$ 303,390	\$ <b>220,388</b>	\$ <b>255,828</b>

**Professional Standards Program Overview**

It is the policy of the OVPD to thoroughly investigate all complaints against its employees in order to preserve public confidence in our willingness to oversee and control the actions of our employees. The Office of Professional Standards (O.P.S.) is managed by a sergeant who oversees and investigates citizens complaints and internally ordered inspections. O.P.S. also maintains records of Use of Force incidences, vehicle pursuits and policy revisions. Finally, O.P.S. conducts the hiring process and background investigations for interested Police department applicants.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	1.00	1.00
Total FTEs	1.00	1.00	1.00	1.00

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 104,574	\$ 100,000	\$ 99,027	\$ 103,683
O&M	9,320	5,500	155	4,500
Total Expenditures	\$ 113,894	\$ 105,500	\$ 99,182	\$ 108,183

Support Services Program Overview

The Support Services Division (SSD) provides the necessary support and enhancement to the Field Services Division and Administration. SSD personnel are specially trained in law enforcement functions specific to the organization and community, which enhance our ability to provide service. SSD must consistently evaluate the service efforts of the Department and make changes based upon these efforts. This is accomplished through technology, expertise, resource allocation, intelligence gathering, and education.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Commander	1.00	1.00	1.00	1.00
Lieutenant	2.00	2.00	2.00	2.00
Office Specialist	1.00	1.00	1.00	1.00
Total FTEs	4.00	4.00	4.00	4.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 437,969	\$ 431,314	\$ 431,491	\$ 456,497
O&M	5,505	4,300	4,394	400
Total Expenditures	\$ 443,474	\$ 435,614	\$ 435,885	\$ 456,897

**Criminal Investigations Unit Program Overview**

The Criminal Investigations Unit (CIU) is the primary investigative arm of the Police Department and is responsible for investigating all major crimes that occur in Oro Valley. These crimes are coordinated into two separate categories:

Crimes against Person(s): Homicide, Sexual Assault, Aggravated Assault, etc.

Crimes against Property: Burglary, Larceny, Auto-Theft, etc.

Detectives are cross-trained to investigate the various types of crimes committed in Oro Valley and many of them network with Task Force groups outside Oro Valley to enhance service within our community.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	1.00	1.00
Detective	5.00	5.00	5.00	5.00
Crime Analyst	1.00	1.00	1.00	1.00
Total FTEs	7.00	7.00	7.00	7.00

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 635,880	\$ 622,925	\$ 634,649	\$ 671,983
O&M	10,734	13,725	13,725	10,525
Total Expenditures	\$ 646,614	\$ 636,650	\$ 648,374	\$ 682,508

School Resource Officer Unit Program Overview

The School Resource Officer (SRO) program is designed upon the "Basic Triad Concept" of being a **Law Enforcement Officer, Teacher, and Counselor** to the School Community. This "Community" includes; the school administration, faculty staff, parents, students, *and* the schools surrounding the Oro Valley community. An SRO provides this service in many ways while always taking a personal interest in student's lives, activities, and problems. Officers are assigned to: Canyon del Oro High School, Ironwood Ridge High School, Copper Creek Elementary, Painted Sky Elementary, and Wilson K-8.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	1.00	1.00
SRO Officer	7.00	7.00	7.00	7.00
Total FTEs	8.00	8.00	8.00	8.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 696,517	\$ 690,990	\$ 708,781	\$ 753,143
O&M	1,594	-	112	125
Total Expenditures	\$ 698,110	\$ 690,990	\$ 708,893	\$ 753,268

**Task Force Operations Program Overview**

The OVPD is actively involved in multi-jurisdictional joint task forces across Southern Arizona.

**Counter Narcotics Alliance (CNA)** is a multi- jurisdictional drug task force that consists of 18 participating agencies to include local law enforcement, prosecuting agencies, the Arizona High Intensity Drug Trafficking Area (AZHIDTA), and the Davis Monthan Air Force Base (DMAFB) operating in the Pima County metro area. Each agency compliments the task force with staffing and administrative processes.

**Drug Enforcement Agency (DEA)** has numerous multi- jurisdictional task force groups that include federal agents, prosecuting agencies, and state and local law enforcement agencies. Each task force takes a different segment of the trafficking, production and use of drug related crime to combat this national epidemic.

**Joint Terrorism Task Force (JTTF)** are small cells of highly trained, locally based investigators, analysts, linguists, SWAT experts, and other specialists from dozens of U.S. law enforcement and intelligence agencies. It is a multi-agency effort led by the Justice Department and FBI designed to combine the resources of federal, state, and local law enforcement.

The **Gang and Immigration Intelligence Team Enforcement Mission (GIITEM)** is a multi-jurisdictional task force that focuses on street gang crime as well as U.S. border and immigration crimes. GIITEM strives to accomplish its mission through a task force concept involving personnel from tribal, federal, state, county, and city law enforcement agencies.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Officer	7.00	7.00	<b>7.00</b>	<b>6.00</b>
Total FTEs	8.00	8.00	<b>8.00</b>	<b>7.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 739,368	\$ 748,372	\$ 717,036	\$ 667,778
O&M	-	-	-	-
Capital	95,076	103,617	<b>62,451</b>	<b>88,800</b>
Total Expenditures	\$ 834,443	\$ 851,989	\$ 779,487	\$ 756,578

**Community Resources Program Overview**

The Community Resource Unit (CRU) is dedicated to preventing crime through public education and offers a wide range of presentations and programs.

**Neighborhood Watch Program**

Consists of a cohesive body of concerned citizens addressing issues that affect their neighborhood. OVPD has two officers who organize, train, and provide valuable information to these neighborhoods in order to reduce and prevent crime. Neighborhood Watch provides communities a direct liaison with the OVPD and quarterly newsletters are distributed.

**Crime Free Multi-Housing Program**

This program is similar to Neighborhood Watch but for apartment complexes. It encourages neighbors to interact with one another but also holds apartment managers to strict criteria when signing new leasers.

**Citizen Volunteer Assistants Program (C.V.A.P.)**

This program provides the opportunity for citizens to serve their community by assisting the Police department. The volunteers become an extra set of eyes and ears and assist in many different areas. Volunteers patrol residential neighborhoods, business complexes, shopping centers and assist with scene security at accidents or crime scenes.

**Explorers Program**

Consists of young men and women, ages 14 to 21, who are interested in a career in law enforcement. Police Officers are the Explorer Advisors and assist in weekly instruction and training. Explorers dedicate themselves to community service and help the Crime Prevention Unit during special events.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	1.00	1.00
Officer	1.00	1.00	1.00	2.00
Total FTEs	2.00	2.00	2.00	3.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 208,717	\$ 176,214	\$ 174,235	\$ 273,261
O&M	41,843	34,483	36,570	38,375
Capital	-	-	-	-
Total Expenditures	\$ 250,560	\$ 210,697	\$ 210,805	\$ 311,636

Communications Program Overview

The Communications Center is the primary answering point for all 9-1-1 emergency calls in Oro Valley. The center operates 24 hours a day, 7 days a week. Public Safety Communications is skilled emergency service work that involves receiving emergency and non-emergency requests for police assistance, determining the nature and the urgency of calls, initiating police or other emergency service personnel action and maintaining close contact with field units to monitor response and needed support requirements.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Communications Supervisor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lead Dispatcher	3.00	3.00	<b>3.00</b>	<b>3.00</b>
Dispatcher	<u>9.00</u>	<u>9.00</u>	<u><b>9.00</b></u>	<u><b>9.00</b></u>
Total FTEs	13.00	13.00	<b>13.00</b>	<b>13.00</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 789,016	\$ 814,174	\$ <b>790,084</b>	\$ <b>825,329</b>
O&M	<u>4,719</u>	<u>3,350</u>	<u><b>3,400</b></u>	<u><b>3,350</b></u>
Total Expenditures	\$ 793,735	\$ 817,524	\$ <b>793,484</b>	\$ <b>828,679</b>

Records Program Overview

The Records Unit is responsible for processing, distributing, and maintaining all public law enforcement records generated by OVPD. The Records Unit adheres to the release policy mandated by State Law. The Unit is also responsible for the handling of impound releases of vehicles, verifying the required documentation through the Motor Vehicle Division, preparing the proper paperwork, and collecting the necessary fees.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Records Supervisor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Records Specialist	5.00	5.00	<b>5.00</b>	<b>5.00</b>
Office Assistant	1.25	1.25	<b>1.25</b>	<b>1.25</b>
Total FTEs	7.25	7.25	<b>7.25</b>	<b>7.25</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 418,755	\$ 344,477	\$ <b>345,245</b>	\$ <b>358,112</b>
O&M	6,085	1,950	<b>2,650</b>	<b>2,650</b>
Total Expenditures	\$ 424,840	\$ 346,427	\$ <b>347,895</b>	\$ <b>360,762</b>

Information Technology Program Overview

The Information Technology Unit (ITU) provides support service to the department and is responsible for planning, acquiring, implementing and developing information technology solutions to facilitate the department's mission. The ITU also evaluates and acquires emerging technologies, information systems and networks that have law enforcement applications. **In FY 2011, ITU program costs were budgeted in the Town's Information Technology Department.**

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Detective/IT Manager	-	1.00	1.00	1.00
Total FTEs	-	1.00	1.00	1.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ -	\$ 94,172	\$ 95,393	\$ 99,163
O&M	-	7,925	11,625	21,625
Capital	-	-	-	-
Total Expenditures	\$ -	\$ 102,097	\$ 107,018	\$ 120,788

Fleet Maintenance Program Overview

Fleet Maintenance assists with the procurement, outfitting, assigning and maintenance of all vehicles in the OVPD fleet. Fleet Maintenance ensures that all warranty work is performed and the fleet is maintained to manufacturer specifications at the most competitive rates available. It is further tasked with preventative safety equipment maintenance. **In FY 2011, fleet maintenance costs for all departments were budgeted in a separate Fleet Maintenance Internal Service Fund. Beginning FY 2012, the Police Department's fleet maintenance costs are budgeted in the Police Department.**

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Fleet Maintenance Mechanic II	-	1.00	1.00	1.00
Total FTEs	-	1.00	1.00	1.00

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ -	\$ 59,150	\$ 59,338	\$ 61,169
O&M	-	407,500	430,005	494,870
Capital	-	17,093	70,000	183,093
Total Expenditures	\$ -	\$ 483,743	\$ 559,343	\$ 739,132

Property/I.D. Program Overview

The Property and ID Unit is staffed with skilled technicians that locate, collect, secure and preserve a variety of critical, physical and sometimes fragile evidence at crime scenes. Technicians must write accurate narratives, follow up on collected evidence for scientific analysis, liaison with other agencies for complete related casework, and prepare testimony for court proceedings.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Lead IT Forensic Tech	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Property/ID Technician	<u>2.00</u>	<u>2.00</u>	<b><u>2.00</u></b>	<b><u>2.00</u></b>
Total FTEs	3.00	3.00	<b>3.00</b>	<b>3.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 216,431	\$ 191,107	\$ <b>193,198</b>	\$ <b>204,781</b>
O&M	<u>38,504</u>	<u>31,350</u>	<b><u>33,950</u></b>	<b><u>33,950</u></b>
Total Expenditures	\$ 254,934	\$ 222,457	\$ <b>227,148</b>	\$ <b>238,731</b>

**Field Services Division Overview**

The Field Services Division (FSD) is the largest Division of the Police Department and is comprised of officers and supervisors who provide the "front line" service to the community. FSD must continually monitor crime trends, deployment methods, beat structure, business and neighborhood issues and response times to ensure that the Department is providing the most efficient and effective services.

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PERSONNEL</u></b>				
Commander	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lieutenant	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Emergency Response Planner	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	6.00	6.00	<b>6.00</b>	<b>6.00</b>

	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2012 Projected</u>	<u>FY 2013 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 560,250	\$ 551,460	\$ <b>555,333</b>	\$ <b>582,316</b>
O&M	860	2,150	<b>2,150</b>	<b>1,500</b>
Total Expenditures	\$ 561,110	\$ 553,610	\$ <b>557,483</b>	\$ <b>583,816</b>

Patrol Program Overview

The Patrol Division consists of six squads that focus on providing 24 hours, 7 days a week police service to the citizens and visitors of Oro Valley. The Town is divided into four geographical patrol areas that officers are assigned to patrol. Deployment of patrol is based on call loads, crime statistics, and neighborhood issues. The Patrol Division emphasizes a focus on Community Policing. Patrol Officers develop partnerships within the community to promote the prevention of crime and create a safe environment to enhance the quality of life and gain public trust. Analyzing statistics, crime trends and identifying specific problem areas allow the officers to approach each issue in a proactive manner and solve issues before they become problems. Incorporated within the Patrol Division are the K-9 Unit and DUI Unit.

**K-9**

Four K-9 teams (handler/canine) are deployed throughout the week. Three of the teams are "dual purpose" and are trained in two specific areas; patrol/handler protection, and narcotics detection. The remaining team is trained to detect explosives and accelerant components used to make explosive devices. Three separate canine breeds are used: German Shepard, Belgium Malinois, and Golden Retriever.

**DUI**

The DUI Unit is comprised of two officers dedicated solely to actively seeking impaired drivers. Patrol Officers who have developed special skills in the area of drug recognition and phlebotomy supplement them in their task. In total, OVPD maintains six Drug Recognition Experts (DRE's) and seven phlebotomists. DUI Officers assume the lead investigative role in impairment investigations initiated by Patrol Officers and are well versed in the field of impaired driver investigations. The OVPD is a participant in the Southern Arizona DUI Task Force and participates in at least 13 DUI checkpoint deployments each year.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	6.00	6.00	<b>6.00</b>	<b>6.00</b>
Lead Officer	6.00	6.00	<b>6.00</b>	<b>6.00</b>
K-9 Officer	3.00	3.00	<b>3.00</b>	<b>3.00</b>
DUI Officer	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Officer	29.00	29.00	<b>29.00</b>	<b>30.00</b>
Total FTEs	46.00	46.00	<b>46.00</b>	<b>47.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 3,935,872	\$ 4,009,346	<b>\$ 3,852,445</b>	<b>\$ 4,177,045</b>
O&M	10,415	13,395	<b>11,425</b>	<b>15,655</b>
Capital	-	-	-	-
Total Expenditures	\$ 3,946,287	\$ 4,022,741	<b>\$ 3,863,870</b>	<b>\$ 4,192,700</b>

Motor/Traffic Unit Program Overview

The goals of the Oro Valley Motor Unit are: to respond to citizens traffic concerns; be highly visible to the public and; enforce traffic laws. By staying proactive and achieving these goals, the Motor Unit is able to deter criminal behavior from residing in or targeting Oro Valley. The three measures deploying the Motor Unit are: highest collision intersections, special events, and citizen traffic concerns.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	1.00	1.00
Lead Officer	1.00	1.00	1.00	1.00
Officer/Special Events Coord.	1.00	1.00	1.00	-
Motorcycle Officer	6.00	7.00	7.00	7.00
Total FTEs	9.00	10.00	10.00	9.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 813,244	\$ 881,101	\$ 881,101	\$ 824,893
O&M	13,057	16,500	16,000	16,000
Capital	-	-	-	-
Total Expenditures	\$ 826,301	\$ 897,601	\$ 897,101	\$ 840,893

Community Action Team Program Overview

C.A.T. serves as one of the OVPD most pro-active and successful community policing initiatives. The primary premise of C.A.T. is to focus on the "root-causes" of problems and identify which crimes lead to secondary crimes and how they are associated. C.A.T. members spend a great deal of time gathering information on specific issues through various connections with other law enforcement organizations and the public. These "partnerships" foster trust between the community and our organization and has been paramount in our ability to combat crime.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	1.00	1.00
Lead Officer	1.00	1.00	1.00	1.00
Officer	4.00	3.00	3.00	3.00
Total FTEs	6.00	5.00	5.00	5.00

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 490,723	\$ 479,017	\$ 479,017	\$ 492,815
O&M	53	-	-	300
Total Expenditures	\$ 490,776	\$ 479,017	\$ 479,017	\$ 493,115

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-ADMIN-PERSONNEL</b>				
APRS CONTRIBUTIONS	33,164	33,396	21,425	39,704
ASRS CONTRIBUTIONS	18,690	18,939	8,876	21,582
GROUP INSURANCE	32,347	29,215	12,336	23,234
HOLIDAY PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	4,456	4,524	2,202	4,508
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	397,281	391,624	184,183	405,656
SOCIAL SECURITY/MEDICARE	27,620	29,760	11,322	30,978
UNIFORM ALLOWANCE	3,600	3,562	1,800	3,600
WORKERS' COMPENSATION	13,637	14,017	2,947	12,125
	<b>530,795</b>	<b>525,037</b>	<b>245,092</b>	<b>541,387</b>
<b>PD-ADMIN-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	5,138	15,667	16,605	20,300
CITIZENS CORPS COUNCIL	940	800	159	1,000
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	5,119	5,500	1,015	5,500
FIELD SUPPLIES	3,534	5,133	535	3,000
GASOLINE & OIL	0	0	0	0
INSURANCE	182,956	186,000	21,737	175,000
MEMBERSHIPS & SUBSCRIPTIONS	7,185	5,500	4,875	7,200
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	79,651	55,530	11,815	25,000
NON-CAPITALIZED EQUIPMENT	17,306	16,000	10,327	22,000
OFFICE LEASE	10	0	19	0
OFFICE SUPPLIES	23,499	22,250	7,709	20,000
OUTSIDE PROFESSIONAL SERVICE	9,712	13,230	1,571	13,460
POSTAGE	3,284	3,200	1,353	3,200
PRINTING & BINDING	8,189	8,700	2,838	8,500
RENTALS	13,945	23,278	10,539	25,395
SOFTWARE MAINTENANCE & LICEI	109	0	50	0
TELECOMMUNICATIONS	84,284	73,800	43,319	87,900
TRAVEL & TRAINING	7,764	35,200	11,415	28,550
UNIFORMS	179	500	190	500
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	3,438	4,220	1,792	4,000
	<b>456,241</b>	<b>474,508</b>	<b>147,863</b>	<b>450,505</b>

PD-TRAIN&RES-PERSONNEL

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	9,806	10,250	4,740	11,984
ASRS CONTRIBUTIONS	0	0	0	0
ASSIGNMENT PAY	2,088	2,058	968	2,080
GROUP INSURANCE	7,786	6,692	3,463	6,771
HOLIDAY PAY	0	0	0	0
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	990	0	0
REGULAR EMPLOYEES	94,530	168,209	39,751	132,049
SHIFT DIFFERENTIAL PAY	101	148	41	150
SOCIAL SECURITY/MEDICARE	7,529	13,057	3,162	10,218
UNIFORM ALLOWANCE	2,400	1,187	600	1,200
WORKERS' COMPENSATION	6,833	6,942	1,459	4,541
	<b>131,074</b>	<b>209,533</b>	<b>54,186</b>	<b>168,993</b>
<b>PD-TRAIN&amp;RES-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	415	500	477	500
CITIZENS ACADEMY	1,870	2,000	1,240	2,800
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	0	0	0
FIELD SUPPLIES	25,416	35,000	11,059	27,000
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	65	0	35	35
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	55,151	500	49	500
OFFICE SUPPLIES	6	55,857	27,101	56,000
OUTSIDE PROFESSIONAL SERVICE	29	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	3,414	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	521	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>86,886</b>	<b>93,857</b>	<b>39,962</b>	<b>86,835</b>
<b>PD-PROF STDS-PERSONNEL</b>				
APRS CONTRIBUTIONS	11,527	11,737	5,542	13,808
ASRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	6,840	6,751	3,132	6,831

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ON CALL PAY	3,111	0	1,293	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	2,474	0	1,785
REGULAR EMPLOYEES	70,528	69,487	32,684	71,976
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	5,376	5,450	2,602	5,588
UNIFORM ALLOWANCE	1,200	1,187	600	1,200
WORKERS' COMPENSATION	2,831	2,914	613	2,495
	<b>101,414</b>	<b>100,000</b>	<b>46,465</b>	<b>103,683</b>
<b>PD-PROF STDS-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	0	0	0
FIELD SUPPLIES	291	400	0	400
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	100	25	0
MISCELLANEOUS OTHER OPERATI	0	0	0	100
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	3,653	5,000	102	4,000
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	1,781	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>5,725</b>	<b>5,500</b>	<b>127</b>	<b>4,500</b>
<b>PD-SUPP SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	35,130	31,193	18,597	37,085
ASRS CONTRIBUTIONS	10,317	13,451	6,304	15,328
GROUP INSURANCE	25,958	22,888	11,172	29,492
HOLIDAY PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	326,857	323,969	152,353	335,577
SOCIAL SECURITY/MEDICARE	25,047	24,563	11,737	25,305
UNIFORM ALLOWANCE	3,600	3,562	1,800	3,600

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
WORKERS' COMPENSATION	11,059	11,688	2,457	10,110
	<u>437,969</u>	<u>431,314</u>	<u>204,421</u>	<u>456,497</u>
<b>PD-SUPP SERV-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	0	0	0
FIELD SUPPLIES	0	0	94	100
GASOLINE & OIL	0	0	0	0
GROUP INSURANCE	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	50	300	50	300
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	87	0	0	0
OUTSIDE PROFESSIONAL SERVICE	150	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	2,932	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<u>3,218</u>	<u>300</u>	<u>144</u>	<u>400</u>
<b>PD-SUPP SERV-O&amp;M</b>				
FIELD SUPPLIES	481	2,000	595	0
GASOLINE & OIL	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATI	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	1,032	1,000	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	285	0	0	0
UNIFORMS	489	1,000	928	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<u>2,287</u>	<u>4,000</u>	<u>1,523</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	48,300	54,041	26,014	67,302
ASRS CONTRIBUTIONS	12,454	12,500	5,903	14,244
GROUP INSURANCE	43,154	44,022	18,991	44,535
HOLIDAY PAY	0	0	64	0
ON CALL PAY	8,382	7,916	3,291	8,000
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	16,822	0	33,939
REGULAR EMPLOYEES	430,899	429,928	197,800	445,332
SHIFT DIFFERENTIAL PAY	26	0	31	0
SOCIAL SECURITY/MEDICARE	33,391	34,363	15,426	36,859
UNIFORM ALLOWANCE	6,396	7,125	3,000	7,200
WORKERS' COMPENSATION	16,288	16,208	3,407	14,572
	<b>599,291</b>	<b>622,925</b>	<b>273,928</b>	<b>671,983</b>
<b>PD-INVEST-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	101	0	0	0
FIELD SUPPLIES	128	0	0	0
GASOLINE & OIL	0	0	0	0
GROUP INSURANCE	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	521	625	450	425
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	223	100	0	100
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	8	0	0	0
OUTSIDE PROFESSIONAL SERVICE	3,286	8,000	2,910	5,000
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICENSES	4,748	5,000	4,350	5,000
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	1,719	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>10,734</b>	<b>13,725</b>	<b>7,710</b>	<b>10,525</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	53,566	59,407	25,824	75,225
ASRS CONTRIBUTIONS	13,463	13,655	6,252	15,555

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASSIGNMENT PAY	14,616	14,408	6,776	14,560
GROUP INSURANCE	49,041	51,473	21,332	52,082
HOLIDAY PAY	0	0	0	0
ON CALL PAY	20	2,870	0	2,900
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	176	24,739	0	50,565
REGULAR EMPLOYEES	463,833	456,952	214,918	473,325
SHIFT DIFFERENTIAL PAY	43	0	4	0
SOCIAL SECURITY/MEDICARE	36,511	37,779	17,026	41,023
UNIFORM ALLOWANCE	9,600	9,500	4,800	9,600
WORKERS' COMPENSATION	19,397	20,207	4,248	18,308
	<b>660,266</b>	<b>690,990</b>	<b>301,180</b>	<b>753,143</b>

**SRO-O&M**

BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	0	0	0
FIELD SUPPLIES	403	0	87	100
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	25	0	25	25
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	280	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	886	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>1,594</b>	<b>0</b>	<b>112</b>	<b>125</b>

**PD-TASK FORCE GRANTS-PERSONNEL**

APRSR CONTRIBUTIONS	70,264	85,491	34,227	86,851
ASRS CONTRIBUTIONS	571	0	0	0
ASSIGNMENT PAY	0	0	0	0
GROUP INSURANCE	67,585	68,697	28,946	58,031
HOLIDAY PAY	0	0	1,234	0
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	851	94,007	1,676	74,512
REGULAR EMPLOYEES	453,245	426,099	205,968	385,338
SHIFT DIFFERENTIAL PAY	583	4,057	972	4,100
SOCIAL SECURITY/MEDICARE	34,525	39,293	16,201	34,855
UNIFORM ALLOWANCE	9,000	9,500	4,800	8,400
WORKERS' COMPENSATION	21,313	21,228	9,463	15,691
	<b>657,938</b>	<b>748,372</b>	<b>303,487</b>	<b>667,778</b>
<b>PD-TASK FORCE GRANTS-CAPITAL</b>				
EQUIPMENT	39,001	23,917	6,691	0
MINOR ASSETS	29,581	79,700	660	88,800
VEHICLES	24,623	0	0	0
	<b>93,204</b>	<b>103,617</b>	<b>7,350</b>	<b>88,800</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	21,964	21,029	12,189	35,663
ASRS CONTRIBUTIONS	0	0	0	0
ASSIGNMENT PAY	0	0	0	0
GROUP INSURANCE	10,448	8,796	6,706	22,694
HOLIDAY PAY	0	0	848	0
ON CALL PAY	0	792	0	800
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	7,916	0	7,059
REGULAR EMPLOYEES	140,339	120,222	73,887	182,648
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	10,697	9,863	5,686	14,354
UNIFORM ALLOWANCE	3,000	2,375	1,200	3,600
WORKERS' COMPENSATION	7,284	5,221	1,098	6,443
	<b>193,731</b>	<b>176,214</b>	<b>101,614</b>	<b>273,261</b>
<b>PD COMM RESOURCES-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EMPLOYEE SERVICE AWARDS	3,222	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	257	0	195	0
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATIONAL	0	0	0	0
NATURAL GAS & ELECTRICITY	3,939	2,583	1,945	4,425
NON-CAPITALIZED EQUIPMENT	139	0	0	0
OFFICE LEASE	24,945	23,200	11,107	25,000

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	33	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
PUBLIC INFORMATION SERVICES	0	0	0	0
RENTALS	2,398	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	1,893	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>36,825</b>	<b>25,783</b>	<b>13,247</b>	<b>29,425</b>

**PD COMM RESOURCES-O&M**

BUILDING REPAIR & MAINT	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINT	0	0	0	0
FIELD SUPPLIES	547	2,000	97	2,000
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	853	1,000	0	1,000
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICE	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	420	800	63	800
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>1,821</b>	<b>3,800</b>	<b>160</b>	<b>3,800</b>

**PD COMM RESOURCES-O&M**

BUILDING REPAIR & MAINT	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINT	0	0	0	0
FIELD SUPPLIES	944	2,700	1,858	2,700
GASOLINE & OIL	0	0	0	0
CRIME PREVENT	0	0	0	0
CRIME PREVENT	0	0	0	0
CRIME PREVENT	0	0	0	0
CRIME PREVENT	0	0	0	0
CRIME PREVENT	0	0	0	0
CRIME PREVENT	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTION	0	200	250	450
MISCELLANEOUS OTHER OPER	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	2,207	2,000	44	2,000
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVI	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LIC	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENAN	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>3,150</b>	<b>4,900</b>	<b>2,152</b>	<b>5,150</b>
<b>PD-COMM-PERSONNEL</b>				
ASRS CONTRIBUTIONS	5,031	0	5,439	0
CORP CONTRIBUTION	0	0	0	0
CORP CONTRIBUTIONS	49,499	56,790	20,106	70,011
GROUP INSURANCE	73,156	87,113	40,694	86,696
HOLIDAY PAY	8,704	9,203	3,337	9,533
ON CALL PAY	134	0	38	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	1,854	46,509	0	27,299
REGULAR EMPLOYEES	548,872	558,383	267,626	575,832
SHIFT DIFFERENTIAL PAY	6,796	7,916	3,071	8,000
SOCIAL SECURITY/MEDICARE	42,128	46,833	20,552	46,769
UNEMPLOYMENT INSURANCE	2,627	0	0	0
WORKERS' COMPENSATION	1,329	1,427	300	1,189
	<b>740,130</b>	<b>814,174</b>	<b>361,163</b>	<b>825,329</b>
<b>PD-COMM-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	181	1,200	0	1,200
FIELD SUPPLIES	0	0	0	0
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	667	850	837	850
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
NON-CAPITALIZED EQUIPMENT	1,115	1,000	944	1,000
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	53	300	0	300
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	2,703	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>4,719</b>	<b>3,350</b>	<b>1,781</b>	<b>3,350</b>

**PD-RECORDS-PERSONNEL**

ASRS CONTRIBUTIONS	26,332	22,861	10,715	26,051
GROUP INSURANCE	37,760	32,886	14,727	33,178
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	289,217	225,561	106,089	233,643
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	20,976	16,665	7,952	17,289
UNEMPLOYMENT INSURANCE	1,680	0	240	0
WORKERS' COMPENSATION	643	517	109	448
	<b>376,608</b>	<b>298,490</b>	<b>139,832</b>	<b>310,609</b>

**RECORDS-IMPOUND FEE FUND-PERSONNEL**

ASRS CONTRIBUTIONS	3,849	3,879	1,799	4,374
GROUP INSURANCE	1,276	799	399	801
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	35	0	35
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	33,079	38,272	17,810	39,229
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	2,963	2,914	1,366	2,989
WORKERS' COMPENSATION	93	88	19	75
	<b>41,260</b>	<b>45,987</b>	<b>21,393</b>	<b>47,503</b>

**PD-RECORDS-O&M**

BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	300	0	300

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
FIELD SUPPLIES	0	0	0	0
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	50	150	43	150
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	164	500	75	500
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	1,443	1,000	825	1,700
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	2,337	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	2,091	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>6,085</b>	<b>1,950</b>	<b>944</b>	<b>2,650</b>

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**PD-IT-PERSONNEL**

APRS CONTRIBUTIONS	0	11,625	5,478	13,821
ASRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	0	4,466	1,857	4,522
HOLIDAY PAY	0	0	0	0
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	0	71,277	33,588	73,831
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	5,453	2,573	5,648
UNIFORM ALLOWANCE	0	1,187	0	1,200
WORKERS' COMPENSATION	0	164	34	141
	<b>0</b>	<b>94,172</b>	<b>43,531</b>	<b>99,163</b>

**PD-IT-O&M**

BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	4,000	1,087	14,000
FIELD SUPPLIES	0	0	0	0
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	25	0	25

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	200	72	200
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	3,700	405	7,400
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>0</b>	<b>7,925</b>	<b>1,564</b>	<b>21,625</b>

**PD-FLEET-PERSONNEL**

ASRS CONTRIBUTIONS	0	4,024	1,730	4,586
GROUP INSURANCE	0	11,116	4,699	11,236
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	0	39,704	17,126	41,126
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	2,872	1,192	2,981
UNIFORM ALLOWANCE	0	0	0	0
WORKERS' COMPENSATION	0	1,434	301	1,240
	<b>0</b>	<b>59,150</b>	<b>25,048</b>	<b>61,169</b>

**PD-FLEET-O&M**

BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	0	0	0
FIELD SUPPLIES	0	1,000	249	1,000
GASOLINE & OIL	0	245,000	124,069	328,000
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	235	100
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
RENTALS	0	0	0	0
SAFETY COMPLIANCE	0	200	4	100
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	350	0	0
TRAVEL & TRAINING	0	350	0	0
UNIFORMS	0	600	550	670
VEHICLE REPAIR & MAINTENANCE	0	160,000	59,769	165,000
WATER & SEWAGE	0	0	0	0
	<b>0</b>	<b>407,500</b>	<b>184,876</b>	<b>494,876</b>
<b>PD-FLEET-CAPITAL</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
EQUIPMENT	0	0	0	0
MINOR ASSETS	0	0	0	0
PATROL VEHICLES	0	17,093	32,702	0
	<b>0</b>	<b>17,093</b>	<b>32,702</b>	<b>0</b>
<b>PD-FLEET-CAPITAL</b>				
PATROL VEHICLES	0	0	0	183,093
CAP ASSET	0	0	0	183,093
	<b>0</b>	<b>0</b>	<b>0</b>	<b>183,093</b>
<b>PD-PROP/ID-PERSONNEL</b>				
ASRS CONTRIBUTIONS	14,741	14,540	6,544	17,447
GROUP INSURANCE	15,005	18,383	6,813	15,049
ON CALL PAY	5,821	5,937	1,822	6,000
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	6,927	0	13,726
REGULAR EMPLOYEES	152,450	130,596	62,969	136,746
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	12,223	10,833	4,948	11,913
UNIFORM ALLOWANCE	4,578	3,562	1,200	3,600
WORKERS' COMPENSATION	344	329	69	300
	<b>205,161</b>	<b>191,107</b>	<b>84,364</b>	<b>204,781</b>
<b>PD-PROP/ID-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENAN	426	550	585	650
FIELD SUPPLIES	30,769	25,000	11,090	25,000
GASOLINE & OIL	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	372	300	100	300
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NON-CAPITALIZED EQUIPMENT	2,595	3,000	160	3,000
OFFICE SUPPLIES	1,764	1,000	1,677	3,000
OUTSIDE PROFESSIONAL SERVICE	1,644	1,500	983	2,000
POSTAGE	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
PRINTING & BINDING	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	927	0	0	0
UNIFORMS	6	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>38,504</b>	<b>31,350</b>	<b>14,595</b>	<b>33,950</b>
<b>PD-FIELD SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	40,817	45,635	25,037	55,117
ASRS CONTRIBUTIONS	14,966	12,429	5,826	14,163
GROUP INSURANCE	46,056	45,468	26,120	46,000
HOLIDAY PAY	0	0	424	0
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	4,605
REGULAR EMPLOYEES	412,483	402,429	210,767	416,849
SHIFT DIFFERENTIAL PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	30,818	30,325	15,911	31,781
UNIFORM ALLOWANCE	2,400	3,562	1,800	3,600
WORKERS' COMPENSATION	11,535	11,613	2,441	10,201
	<b>559,075</b>	<b>551,461</b>	<b>288,327</b>	<b>582,316</b>
<b>PD-FIELD SERV-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENAN	0	0	0	0
FIELD SUPPLIES	984	1,650	0	1,000
GASOLINE & OIL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	252	500	0	500
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	(376)	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
	860	2,150	0	1,500
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	332,597	392,641	170,329	464,751
ASRS CONTRIBUTIONS	12,598	5,966	2,774	6,793
ASSIGNMENT PAY	16,636	14,408	8,524	14,560
GROUP INSURANCE	301,844	319,050	141,204	346,913
HOLIDAY PAY	20,859	19,296	10,282	19,988
ON CALL PAY	20,273	20,780	8,398	21,000
OVERTIME PAY	239	183,066	0	142,621
REGULAR EMPLOYEES	2,179,259	2,200,971	1,013,571	2,317,399
SHIFT DIFFERENTIAL PAY	31,209	27,707	14,581	28,000
SOCIAL SECURITY/MEDICARE	170,790	185,226	81,240	190,783
UNIFORM ALLOWANCE	31,395	48,686	24,000	50,400
WORKERS' COMPENSATION	85,339	99,879	27,815	86,023
	<b>3,203,039</b>	<b>3,517,676</b>	<b>1,502,717</b>	<b>3,689,231</b>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	11,784	20,600	3,896	23,188
GROUP INSURANCE	13,039	17,640	4,534	7,399
HOLIDAY PAY	1,332	1,781	459	1,845
OVERTIME PAY	0	28,895	0	24,945
REGULAR EMPLOYEES	71,815	92,560	22,656	93,979
SHIFT DIFFERENTIAL PAY	2,173	3,068	775	3,100
SOCIAL SECURITY/MEDICARE	5,676	9,449	1,821	9,416
UNIFORM ALLOWANCE	1,800	2,375	600	2,400
WORKERS' COMPENSATION	4,535	5,115	1,075	4,189
	<b>112,154</b>	<b>181,483</b>	<b>35,816</b>	<b>170,461</b>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	34,661	34,903	14,634	40,497
ASSIGNMENT PAY	7,320	6,175	2,904	6,240
GROUP INSURANCE	36,185	33,163	14,201	33,539
HOLIDAY PAY	580	1,781	0	1,845
ON CALL PAY	19	0	1,803	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	28,994	0	24,945
REGULAR EMPLOYEES	211,073	173,387	83,502	179,600
SHIFT DIFFERENTIAL PAY	2,911	3,661	1,513	3,700
SOCIAL SECURITY/MEDICARE	16,727	15,894	6,807	16,071
UNIFORM ALLOWANCE	4,200	3,562	1,800	3,600
WORKERS' COMPENSATION	11,935	8,667	1,822	7,316
	<b>325,611</b>	<b>310,187</b>	<b>128,985</b>	<b>317,353</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	89,474	100,433	37,714	107,320
ASRS CONTRIBUTIONS	0	0	0	0
ASSIGNMENT PAY	14,008	16,466	4,840	16,640
GROUP INSURANCE	69,992	81,888	29,754	70,971
HOLIDAY PAY	9,533	10,291	3,830	10,660
ON CALL PAY	12,838	10,489	5,833	10,600
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	43,540	0	37,555
REGULAR EMPLOYEES	533,818	532,614	216,886	495,434
SHIFT DIFFERENTIAL PAY	1,951	2,375	71	2,400
SOCIAL SECURITY/MEDICARE	43,918	46,192	17,772	43,124
UNIFORM ALLOWANCE	12,231	11,875	4,284	10,800
WORKERS' COMPENSATION	25,481	24,938	5,243	19,389
	<b>813,244</b>	<b>881,101</b>	<b>326,226</b>	<b>824,893</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	53,239	54,999	24,070	64,189
GROUP INSURANCE	44,364	41,892	19,047	42,377
HOLIDAY PAY	584	0	0	0
ON CALL PAY	1,878	2,078	624	2,100
OVERTIME PAY	90	34,139	0	29,057
REGULAR EMPLOYEES	334,488	299,311	146,251	310,035
SHIFT DIFFERENTIAL PAY	3,113	1,682	703	1,700
SOCIAL SECURITY/MEDICARE	26,439	25,322	11,447	25,760
UNIFORM ALLOWANCE	12,000	5,937	3,600	6,000
WORKERS' COMPENSATION	14,529	13,657	2,871	11,597
	<b>490,723</b>	<b>479,017</b>	<b>208,612</b>	<b>492,815</b>
<b>PD-PATROL-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
PATROL	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
PATROL	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	0	300	0	300
PATROL	106	0	0	0
FIELD SUPPLIES	0	0	0	0
PATROL	0	0	0	0
GASOLINE & OIL	0	0	0	0
PATROL	0	0	0	0
GROUP INSURANCE	0	0	0	0
PATROL	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	150	150
PATROL	0	0	0	0
MISCELLANEOUS OTHER OPERATIONAL	0	0	0	0
PATROL	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
PATROL	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
PATROL	0	0	0	0
OFFICE LEASE	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICEI	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	2,456	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<b>2,563</b>	<b>300</b>	<b>150</b>	<b>450</b>

**PD-PATROL-O&M**

FIELD SUPPLIES	0	0	0	2,000
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	200
OUTSIDE PROFESSIONAL SERVICE	0	0	0	1,000
TRAVEL & TRAINING	15	0	0	0
UNIFORMS	0	0	0	1,000
	<b>15</b>	<b>0</b>	<b>0</b>	<b>4,200</b>

**PD-PATROL-O&M**

FIELD SUPPLIES	1,734	4,800	671	4,000
GASOLINE & OIL	0	0	0	0
GROUP INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	165	265	55	265
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NON-CAPITALIZED EQUIPMENT	24	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	3,016	5,000	1,340	4,000
POSTAGE	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	310	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>5,249</b>	<b>10,065</b>	<b>2,066</b>	<b>8,265</b>

**PD-PATROL-O&M**

EQUIPMENT REPAIR & MAINTENAN	434	600	0	600
FIELD SUPPLIES	0	100	0	100
MEMBERSHIPS & SUBSCRIPTIONS	0	60	0	60
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	500	35	500

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	687	500	0	500
	<u>1,121</u>	<u>1,760</u>	<u>35</u>	<u>1,760</u>
<b>PD-PATROL-O&amp;M</b>				
FIELD SUPPLIES	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	780	0	780
OUTSIDE PROFESSIONAL SERVICE	310	190	110	200
TRAVEL & TRAINING	105	0	0	0
	<u>415</u>	<u>970</u>	<u>110</u>	<u>980</u>
<b>PD-PATROL-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
CUSTODIAL SUPPLIES	0	0	0	0
CUSTODY PRISONERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	2,341	5,000	979	5,000
FIELD SUPPLIES	3,140	3,500	420	3,000
GASOLINE & OIL	0	0	0	0
GROUP INSURANCE	0	0	0	0
INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	685	500	0	500
MISCELLANEOUS OTHER OPERATIONS	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	1,375	2,500	926	2,500
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	60	0	0	0
POSTAGE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
SOFTWARE MAINTENANCE & LICENSES	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	1,228	0	0	0
UNIFORMS	4,227	5,000	2,106	5,000
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER & SEWAGE	0	0	0	0
	<u>13,057</u>	<u>16,500</u>	<u>4,430</u>	<u>16,000</u>
<b>PD-PATROL-O&amp;M</b>				
FIELD SUPPLIES	53	0	0	300
TRAVEL & TRAINING	0	0	0	0
	<u>53</u>	<u>0</u>	<u>0</u>	<u>300</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-PATROL-O&amp;M</b>				
FIELD SUPPLIES	590	300	51	0
GASOLINE & OIL	0	0	0	0
GROUP INSURANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	115	0	0	0
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NON-CAPITALIZED EQUIPMENT	139	0	0	0
OFFICE SUPPLIES	37	0	0	0
POSTAGE	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	150	0	0	0
UNIFORMS	23	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>1,053</b>	<b>300</b>	<b>51</b>	<b>0</b>

<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	16	0	0	0
APRS CONTRIBUTIONS	19	0	0	0
APRS CONTRIBUTIONS	91	0	33	0
APRS CONTRIBUTIONS	30	0	0	0
GROUP INSURANCE	13	0	0	0
GROUP INSURANCE	20	0	0	0
GROUP INSURANCE	113	0	38	0
GROUP INSURANCE	10	0	0	0
OVERTIME PAY	100	0	0	0
OVERTIME PAY	119	0	0	0
OVERTIME PAY	585	0	201	0
OVERTIME PAY	191	0	0	0
SOCIAL SECURITY/MEDICARE	8	0	0	0
SOCIAL SECURITY/MEDICARE	9	0	0	0
SOCIAL SECURITY/MEDICARE	43	0	15	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
	<b>1,381</b>	<b>0</b>	<b>286</b>	<b>0</b>

<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	70	0
APRS CONTRIBUTIONS	56	0	0	0
GROUP INSURANCE	0	0	10	0
GROUP INSURANCE	10	0	0	0
OVERTIME PAY	0	0	431	0
OVERTIME PAY	359	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	33	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	27	0	0	0
	452	0	544	0
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	50	0
GROUP INSURANCE	0	0	43	0
OVERTIME PAY	0	0	304	0
SOCIAL SECURITY/MEDICARE	0	0	23	0
	0	0	419	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	34	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	209	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	16	0
	0	0	260	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	47	0	0	0
APRS CONTRIBUTIONS	253	0	30	0
GROUP INSURANCE	52	0	0	0
GROUP INSURANCE	181	0	25	0
OVERTIME PAY	302	0	0	0
OVERTIME PAY	1,616	0	185	0
SOCIAL SECURITY/MEDICARE	22	0	0	0
SOCIAL SECURITY/MEDICARE	121	0	14	0
	2,592	0	254	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	408	0	331	0
GROUP INSURANCE	233	0	176	0
OVERTIME PAY	2,613	0	2,028	0
SOCIAL SECURITY/MEDICARE	195	0	152	0
	3,448	0	2,687	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	53	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	0	0	10	0
OVERTIME PAY	0	0	326	0
SOCIAL SECURITY/MEDICARE	0	0	25	0
	<u>0</u>	<u>0</u>	<u>414</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	152	0	93	0
GROUP INSURANCE	66	0	65	0
OVERTIME PAY	975	0	572	0
SOCIAL SECURITY/MEDICARE	74	0	43	0
	<u>1,267</u>	<u>0</u>	<u>773</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	25	0
GROUP INSURANCE	0	0	19	0
OVERTIME PAY	0	0	151	0
SOCIAL SECURITY/MEDICARE	0	0	11	0
	<u>0</u>	<u>0</u>	<u>205</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	370	0	63	0
GROUP INSURANCE	282	0	66	0
OVERTIME PAY	2,364	0	388	0
SOCIAL SECURITY/MEDICARE	177	0	28	0
	<u>3,193</u>	<u>0</u>	<u>546</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	260	0	165	0
GROUP INSURANCE	169	0	169	0
OVERTIME PAY	1,663	0	1,012	0
SOCIAL SECURITY/MEDICARE	125	0	74	0
	<u>2,217</u>	<u>0</u>	<u>1,420</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	30	0	1	0
GROUP INSURANCE	22	0	1	0
OVERTIME PAY	188	0	9	0
SOCIAL SECURITY/MEDICARE	14	0	1	0
	<u>253</u>	<u>0</u>	<u>12</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	87	0
GROUP INSURANCE	0	0	28	0
OVERTIME PAY	0	0	535	0
SOCIAL SECURITY/MEDICARE	0	0	41	0
	<b>0</b>	<b>0</b>	<b>690</b>	<b>0</b>
<b>PD-FIELD SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	18	0	69	0
GROUP INSURANCE	29	0	102	0
OVERTIME PAY	112	0	425	0
SOCIAL SECURITY/MEDICARE	2	0	31	0
	<b>161</b>	<b>0</b>	<b>627</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	2,106	0	835	0
ASRS CONTRIBUTIONS	17	0	0	0
GROUP INSURANCE	1,650	0	659	0
OVERTIME PAY	13,618	0	5,118	0
SOCIAL SECURITY/MEDICARE	1,015	0	381	0
	<b>18,407</b>	<b>0</b>	<b>6,992</b>	<b>0</b>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	8	0
OVERTIME PAY	0	0	50	0
SOCIAL SECURITY/MEDICARE	0	0	4	0
	<b>0</b>	<b>0</b>	<b>62</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	17	0
GROUP INSURANCE	0	0	6	0
OVERTIME PAY	0	0	106	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
	<b>0</b>	<b>0</b>	<b>138</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	2	0	11	0
GROUP INSURANCE	2	0	9	0
OVERTIME PAY	13	0	67	0
SOCIAL SECURITY/MEDICARE	1	0	5	0
	<b>18</b>	<b>0</b>	<b>92</b>	<b>0</b>



	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	212	0	0	0
OVERTIME PAY	1,862	0	0	0
SOCIAL SECURITY/MEDICARE	137	0	0	0
	<u>2,503</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	382	0	27	0
GROUP INSURANCE	272	0	9	0
OVERTIME PAY	2,442	0	167	0
SOCIAL SECURITY/MEDICARE	183	0	13	0
	<u>3,279</u>	<u>0</u>	<u>216</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	39	0
GROUP INSURANCE	0	0	41	0
OVERTIME PAY	0	0	237	0
SOCIAL SECURITY/MEDICARE	0	0	18	0
	<u>0</u>	<u>0</u>	<u>334</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	21	0	0	0
APRS CONTRIBUTIONS	255	0	108	0
GROUP INSURANCE	1	0	0	0
GROUP INSURANCE	187	0	97	0
OVERTIME PAY	134	0	0	0
OVERTIME PAY	1,631	0	663	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
SOCIAL SECURITY/MEDICARE	121	0	49	0
	<u>2,359</u>	<u>0</u>	<u>917</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
ACADEMEY	66	0	7	0
AOT	332	0	40	0
SPEAKING	36	0	0	0
ACADEMEY	53	0	6	0
AOT	198	0	21	0
SPEAKING	19	0	0	0
ACADEMEY	407	0	45	0
AOT	2,068	0	246	0
CIT/TEEN ACAD	0	0	0	0
EXPLORERS	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	230	0	0	0
SOCIAL SECURITY/MEDICARE	30	0	3	0
SOCIAL SECURITY/MEDICARE	155	0	18	0
SOCIAL SECURITY/MEDICARE	17	0	0	0
	<b>3,611</b>	<b>0</b>	<b>387</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	10	0	101	0
GROUP INSURANCE	10	0	6	0
OVERTIME PAY	66	0	619	0
SOCIAL SECURITY/MEDICARE	5	0	47	0
	<b>92</b>	<b>0</b>	<b>774</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	74	0
GROUP INSURANCE	0	0	19	0
OVERTIME PAY	0	0	452	0
SOCIAL SECURITY/MEDICARE	0	0	35	0
	<b>0</b>	<b>0</b>	<b>580</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	1,934	0	1,989	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	881	0	683	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	12,375	0	12,198	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	936	0	925	0
	<b>16,126</b>	<b>0</b>	<b>15,795</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	35	0
GROUP INSURANCE	0	0	11	0
OVERTIME PAY	0	0	213	0
SOCIAL SECURITY/MEDICARE	0	0	16	0
	<b>0</b>	<b>0</b>	<b>275</b>	<b>0</b>
<b>PD-FIELD SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	5	0
GROUP INSURANCE	0	0	7	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	0	0	32	0
SOCIAL SECURITY/MEDICARE	0	0	2	0
	0	0	47	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	131	0	83	0
GROUP INSURANCE	138	0	57	0
OVERTIME PAY	840	0	507	0
SOCIAL SECURITY/MEDICARE	62	0	38	0
	<b>1,171</b>	<b>0</b>	<b>684</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	86	0
GROUP INSURANCE	0	0	128	0
OVERTIME PAY	0	0	525	0
SOCIAL SECURITY/MEDICARE	0	0	38	0
	<b>0</b>	<b>0</b>	<b>777</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	16	0	160	0
APRS CONTRIBUTIONS	0	0	11	0
GROUP INSURANCE	5	0	125	0
GROUP INSURANCE	0	0	15	0
OVERTIME PAY	101	0	980	0
OVERTIME PAY	0	0	69	0
SOCIAL SECURITY/MEDICARE	8	0	73	0
SOCIAL SECURITY/MEDICARE	0	0	5	0
	<b>130</b>	<b>0</b>	<b>1,438</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	92	0	88	0
ASRS CONTRIBUTIONS	8	0	0	0
GROUP INSURANCE	99	0	52	0
OVERTIME PAY	670	0	542	0
SOCIAL SECURITY/MEDICARE	50	0	41	0
	<b>919</b>	<b>0</b>	<b>724</b>	<b>0</b>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	19	0
GROUP INSURANCE	0	0	16	0
OVERTIME PAY	0	0	117	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	0	0	9	0
	0	0	161	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	260	0	0	0
GROUP INSURANCE	139	0	0	0
OVERTIME PAY	1,663	0	0	0
SOCIAL SECURITY/MEDICARE	126	0	0	0
	<b>2,188</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	55	0	0	0
GROUP INSURANCE	22	0	0	0
OVERTIME PAY	352	0	0	0
SOCIAL SECURITY/MEDICARE	27	0	0	0
	<b>456</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	1,175	0	543	0
GROUP INSURANCE	855	0	364	0
OVERTIME PAY	7,458	0	3,331	0
SOCIAL SECURITY/MEDICARE	558	0	251	0
	<b>10,047</b>	<b>0</b>	<b>4,489</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	95	0
GROUP INSURANCE	0	0	26	0
OVERTIME PAY	0	0	585	0
SOCIAL SECURITY/MEDICARE	0	0	45	0
	<b>0</b>	<b>0</b>	<b>751</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	469	0	208	0
GROUP INSURANCE	254	0	141	0
OVERTIME PAY	3,001	0	1,276	0
SOCIAL SECURITY/MEDICARE	224	0	95	0
	<b>3,948</b>	<b>0</b>	<b>1,721</b>	<b>0</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	17	0
GROUP INSURANCE	0	0	6	0
OVERTIME PAY	0	0	106	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
	<u>0</u>	<u>0</u>	<u>138</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	945	0	115	0
ASRS CONTRIBUTIONS	13	0	0	0
GROUP INSURANCE	815	0	18	0
OVERTIME PAY	6,174	0	705	0
SOCIAL SECURITY/MEDICARE	457	0	54	0
	<u>8,404</u>	<u>0</u>	<u>891</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	126	0
GROUP INSURANCE	0	0	172	0
OVERTIME PAY	0	0	770	0
SOCIAL SECURITY/MEDICARE	0	0	56	0
	<u>0</u>	<u>0</u>	<u>1,124</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	813	0	884	0
GROUP INSURANCE	616	0	730	0
OVERTIME PAY	5,203	0	5,420	0
SOCIAL SECURITY/MEDICARE	387	0	402	0
	<u>7,019</u>	<u>0</u>	<u>7,436</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	40	0
GROUP INSURANCE	0	0	15	0
OVERTIME PAY	0	0	246	0
SOCIAL SECURITY/MEDICARE	0	0	19	0
	<u>0</u>	<u>0</u>	<u>321</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	625	0	0	0
OVERTIME PAY	4,000	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	306	0	0	0
	4,931	0	0	0
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	43	0
GROUP INSURANCE	0	0	14	0
OVERTIME PAY	0	0	266	0
SOCIAL SECURITY/MEDICARE	0	0	20	0
	0	0	344	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	716	0	109	0
GROUP INSURANCE	526	0	22	0
OVERTIME PAY	4,578	0	669	0
SOCIAL SECURITY/MEDICARE	343	0	51	0
	6,163	0	851	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	203	0	0	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	1,299	0	0	0
SOCIAL SECURITY/MEDICARE	99	0	0	0
	1,602	0	0	0
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	12	0	0	0
GROUP INSURANCE	6	0	0	0
OVERTIME PAY	79	0	0	0
SOCIAL SECURITY/MEDICARE	6	0	0	0
	103	0	0	0
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	256	0	206	0
GROUP INSURANCE	133	0	109	0
OVERTIME PAY	1,639	0	1,263	0
SOCIAL SECURITY/MEDICARE	123	0	96	0
	2,151	0	1,675	0

SOCIAL SECURITY/MEDICARE AZ DIST CLASSIC

**PD-COMM RESOURCES-PERSONNEL**

APRS CONTRIBUTIONS CRIME PREV  
 GROUP INSURANCE CRIME PREV  
 OVERTIME PAY CRIME PREV  
 SOCIAL SECURITY/MEDICARE CRIME PREV

**PD-PATROL-PERSONNEL**

APRS CONTRIBUTIONS OTHER  
 GROUP INSURANCE OTHER  
 OVERTIME PAY OTHER  
 SOCIAL SECURITY/MEDICARE OTHER

**PD-PATROL-PERSONNEL**

APRS CONTRIBUTIONS IRONKIDS  
 GROUP INSURANCE IRONKIDS  
 OVERTIME PAY IRONKIDS  
 SOCIAL SECURITY/MEDICARE IRONKIDS

**PD-GRANTS-PERSONNEL**

APRS CONTRIBUTIONS DUI/DRE  
 GROUP INSURANCE DUI/DRE  
 OVERTIME PAY DUI/DRE  
 SOCIAL SECURITY/MEDICARE DUI/DRE

**PD-PATROL-PERSONNEL**

APRS CONTRIBUTIONS DUI/DRE-DUI REL  
 GROUP INSURANCE DUI/DRE-DUI REL  
 OVERTIME PAY DUI/DRE-DUI REL  
 SOCIAL SECURITY/MEDICARE DUI/DRE-DUI REL

**PD-PATROL-PERSONNEL**

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	65	0	117	0
GROUP INSURANCE	62	0	96	0
OVERTIME PAY	413	0	715	0
SOCIAL SECURITY/MEDICARE	30	0	54	0
	<u>570</u>	<u>0</u>	<u>982</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	218	0	142	0
GROUP INSURANCE	218	0	72	0
OVERTIME PAY	1,384	0	869	0
SOCIAL SECURITY/MEDICARE	102	0	66	0
	<u>1,921</u>	<u>0</u>	<u>1,149</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	140	0	17	0
GROUP INSURANCE	111	0	20	0
OVERTIME PAY	895	0	105	0
SOCIAL SECURITY/MEDICARE	66	0	8	0
	<u>1,212</u>	<u>0</u>	<u>150</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	338	0	172	0
GROUP INSURANCE	299	0	121	0
OVERTIME PAY	2,164	0	1,057	0
SOCIAL SECURITY/MEDICARE	160	0	79	0
	<u>2,961</u>	<u>0</u>	<u>1,429</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	233	0	91	0
GROUP INSURANCE	239	0	64	0
OVERTIME PAY	1,488	0	557	0
SOCIAL SECURITY/MEDICARE	109	0	42	0
	<u>2,070</u>	<u>0</u>	<u>754</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	65	0	0	0
APRS CONTRIBUTIONS	56	0	0	0
APRS CONTRIBUTIONS	31	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	65	0	0	0
GROUP INSURANCE	65	0	0	0
GROUP INSURANCE	16	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	413	0	0	0
OVERTIME PAY	355	0	0	0
OVERTIME PAY	201	0	0	0
SOCIAL SECURITY/MEDICARE	30	0	0	0
SOCIAL SECURITY/MEDICARE	26	0	0	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
	<u>1,338</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	25	0
GROUP INSURANCE	0	0	22	0
OVERTIME PAY	0	0	152	0
SOCIAL SECURITY/MEDICARE	0	0	11	0
	<u>0</u>	<u>0</u>	<u>210</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	13	0	0	0
GROUP INSURANCE	12	0	0	0
OVERTIME PAY	130	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
	<u>164</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	22	0	38	0
GROUP INSURANCE	23	0	28	0
OVERTIME PAY	139	0	230	0
SOCIAL SECURITY/MEDICARE	10	0	17	0
	<u>194</u>	<u>0</u>	<u>313</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	1,018	0	847	0
GROUP INSURANCE	848	0	628	0
OVERTIME PAY	6,500	0	5,191	0
SOCIAL SECURITY/MEDICARE	482	0	388	0
	<u>8,848</u>	<u>0</u>	<u>7,053</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS_THRU DEC	FY 2012/13 TMRB
APSRs CONTRIBUTIONS	3	0	0	0
APSRs CONTRIBUTIONS	95	0	0	0
GROUP INSURANCE	4	0	0	0
GROUP INSURANCE	112	0	0	0
OVERTIME PAY	17	0	0	0
OVERTIME PAY	610	0	0	0
SOCIAL SECURITY/MEDICARE	1	0	0	0
SOCIAL SECURITY/MEDICARE	44	0	0	0
	<u>887</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	8	0	0	0
GROUP INSURANCE	11	0	0	0
OVERTIME PAY	52	0	0	0
SOCIAL SECURITY/MEDICARE	4	0	0	0
	<u>74</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	32	0	0	0
APSRs CONTRIBUTIONS	31	0	0	0
GROUP INSURANCE	28	0	0	0
GROUP INSURANCE	39	0	0	0
OVERTIME PAY	205	0	0	0
OVERTIME PAY	200	0	0	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
SOCIAL SECURITY/MEDICARE	14	0	0	0
	<u>564</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	71	0	55	0
APSRs CONTRIBUTIONS	9	0	127	0
APSRs CONTRIBUTIONS	42	0	0	0
APSRs CONTRIBUTIONS	163	0	13	0
GROUP INSURANCE	72	0	29	0
GROUP INSURANCE	8	0	53	0
GROUP INSURANCE	39	0	0	0
GROUP INSURANCE	156	0	15	0
OVERTIME PAY	457	0	336	0
OVERTIME PAY	58	0	777	0
OVERTIME PAY	266	0	0	0
OVERTIME PAY	1,042	0	80	0
SOCIAL SECURITY/MEDICARE	33	0	25	0
SOCIAL SECURITY/MEDICARE	4	0	59	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	20	0	0	0
SOCIAL SECURITY/MEDICARE	77	0	6	0
	<u>2,518</u>	<u>0</u>	<u>1,575</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	42	0	0	0
GROUP INSURANCE	37	0	0	0
OVERTIME PAY	267	0	0	0
SOCIAL SECURITY/MEDICARE	20	0	0	0
	<u>365</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	28	0	232	0
APRS CONTRIBUTIONS	38	0	0	0
GROUP INSURANCE	25	0	178	0
GROUP INSURANCE	40	0	0	0
OVERTIME PAY	177	0	1,420	0
OVERTIME PAY	243	0	0	0
SOCIAL SECURITY/MEDICARE	13	0	106	0
SOCIAL SECURITY/MEDICARE	18	0	0	0
	<u>583</u>	<u>0</u>	<u>1,935</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	24	0
GROUP INSURANCE	0	0	35	0
OVERTIME PAY	0	0	144	0
SOCIAL SECURITY/MEDICARE	0	0	10	0
	<u>0</u>	<u>0</u>	<u>214</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	16	0	58	0
APRS CONTRIBUTIONS	0	0	58	0
APRS CONTRIBUTIONS	14	0	15	0
GROUP INSURANCE	17	0	56	0
GROUP INSURANCE	0	0	55	0
GROUP INSURANCE	15	0	14	0
OVERTIME PAY	101	0	353	0
OVERTIME PAY	0	0	355	0
OVERTIME PAY	88	0	92	0
SOCIAL SECURITY/MEDICARE	7	0	26	0
SOCIAL SECURITY/MEDICARE	0	0	26	0
SOCIAL SECURITY/MEDICARE	7	0	7	0
	<u>264</u>	<u>0</u>	<u>1,116</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	586	0	961	0
APSRs CONTRIBUTIONS	0	0	30	0
APSRs CONTRIBUTIONS	89	0	137	0
GROUP INSURANCE	553	0	849	0
GROUP INSURANCE	0	0	35	0
GROUP INSURANCE	62	0	102	0
OVERTIME PAY	3,732	0	5,890	0
OVERTIME PAY	0	0	181	0
OVERTIME PAY	566	0	839	0
SOCIAL SECURITY/MEDICARE	276	0	436	0
SOCIAL SECURITY/MEDICARE	0	0	13	0
SOCIAL SECURITY/MEDICARE	42	0	63	0
	<b>5,907</b>	<b>0</b>	<b>9,535</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
TRAFFIC/MOT OTH	0	0	15	0
TRAFFIC/TCOURT	111	0	0	0
TRAFFIC/OJCOURT	60	0	20	0
TRAFFIC/MOT OTH	0	0	5	0
TRAFFIC/TCOURT	77	0	0	0
TRAFFIC/OJCOURT	41	0	15	0
TRAFFIC/MOT OTH	0	0	94	0
TRAFFIC/TCOURT	711	0	0	0
TRAFFIC/OJCOURT	384	0	120	0
TRAFFIC/MOT OTH	0	0	7	0
TRAFFIC/TCOURT	54	0	0	0
TRAFFIC/OJCOURT	29	0	9	0
	<b>1,465</b>	<b>0</b>	<b>285</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
ASRS CONTRIBUTIONS	21	0	0	0
GROUP INSURANCE	13	0	10	0
OVERTIME PAY	213	0	0	0
SOCIAL SECURITY/MEDICARE	16	0	(0)	0
	<b>263</b>	<b>0</b>	<b>10</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
TRAFFIC/EXT DUTY	189	0	147	0
TRAFFIC/MOTORS-OTHER	0	0	25	0
TRAFFIC/MOTORS-IN-SERVICE	5	0	0	0
TRAFFIC/MOTORS-AOT	100	0	0	0
TRAFFIC/MOTORS-AOT	85	0	0	0

	FY 2010/11	FY 2011/12	FY 2011/12	FY 2012/13
	ACTUAL	BUDGET	ACTUALS THRU DEC	TMRB
APSRs CONTRIBUTIONS	11	0	29	0
TRAFFIC/MOTORS-CITIZEN/TEE				
APSRs CONTRIBUTIONS	22	0	0	0
TRAFFIC/MOTORS-EXPLORERS				
APSRs CONTRIBUTIONS	0	0	33	0
TRAFFIC/MOTORS-MOTORS				
APSRs CONTRIBUTIONS	35	0	121	0
TRAFFIC/MOTOR-COLOR GUAR				
APSRs CONTRIBUTIONS	0	0	87	0
TRAFFIC/MOTOR-OTHER				
APSRs CONTRIBUTIONS	1,116	0	303	0
TRAFFIC/MOTOR-DUI TASK FOF				
APSRs CONTRIBUTIONS	25	0	23	0
TRAFFIC/MOTOR-TOWN COUNC				
APSRs CONTRIBUTIONS	237	0	0	0
TRAFFIC/MOTORS-SEATBELT C				
APSRs CONTRIBUTIONS	116	0	678	0
TRAFFIC/MOTORS-COVER OPE				
APSRs CONTRIBUTIONS	7	0	0	0
TRAFFIC/MOTORS-MEETING				
APSRs CONTRIBUTIONS	127	0	0	0
TRAFFIC/MOTORS-OTHER				
APSRs CONTRIBUTIONS	161	0	295	0
TRAFFIC/MOTORS-4TH OF JUL)				
APSRs CONTRIBUTIONS	61	0	71	0
TRAFFIC/MOTORS-EL TOUR DE				
APSRs CONTRIBUTIONS	154	0	0	0
TRAFFIC/MOTORS-INVESTIGAT				
APSRs CONTRIBUTIONS	109	0	0	0
TRAFFIC/MOTORS-AZ DISTANC				
APSRs CONTRIBUTIONS	44	0	0	0
TRAFFIC/MOTORS-SAFETY DA)				
APSRs CONTRIBUTIONS	167	0	471	0
TRAFFIC/MOTOR-OTHER				
APSRs CONTRIBUTIONS	28	0	0	0
IRONKIDS				
APSRs CONTRIBUTIONS	136	0	125	0
TRAFFIC/MOTOR-EXT DUTY BE				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	0	0	13	0
TRAFFIC/MOTORS-OTHER				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	5	0	0	0
TRAFFIC/MOTORS-IN-SERVICE				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	67	0	0	0
TRAFFIC/MOTORS-AOT				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	0	0	0	0
TRAFFIC/MOTORS-DUI				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	34	0	0	0
TRAFFIC/MOTORS-AOT				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	6	0	17	0
TRAFFIC/MOTORS-CITIZEN/TEE				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	18	0	0	0
TRAFFIC/MOTORS-EXPLORERS				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	0	0	37	0
TRAFFIC/MOTORS-MOTORS				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	31	0	62	0
TRAFFIC/MOTOR-COLOR GUAR				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	816	0	200	0
TRAFFIC/MOTOR-DUI TASK FOF				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	28	0	25	0
TRAFFIC/MOTOR-TOWN COUNC				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	193	0	0	0
TRAFFIC/MOTORS-SEATBELT C				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	88	0	528	0
TRAFFIC/MOTORS-COVER OPE				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	4	0	0	0
TRAFFIC/MOTORS-MEETING				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	88	0	0	0
TRAFFIC/MOTORS-OTHER				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	107	0	232	0
TRAFFIC/MOTORS-4TH OF JUL)				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	67	0	67	0
TRAFFIC/MOTORS-EL TOUR DE				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	93	0	0	0
TRAFFIC/MOTORS-AZ DISTANC				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	25	0	0	0
TRAFFIC/MOTORS-SAFETY DA)				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	129	0	436	0
TRAFFIC/MOTOR-OTHER				
GROUP INSURANCE				
APSRs CONTRIBUTIONS	15	0	0	0
IRONKIDS				
APSRs CONTRIBUTIONS	1,204	0	899	0
TRAFFIC/MOTOR-EXT DUTY BE				
OVERTIME PAY				
APSRs CONTRIBUTIONS	0	0	153	0
TRAFFIC/MOTORS-OTHER				
OVERTIME PAY				
APSRs CONTRIBUTIONS	35	0	0	0
TRAFFIC/MOTORS-IN-SERVICE				
OVERTIME PAY				
APSRs CONTRIBUTIONS	641	0	0	0
TRAFFIC/MOTORS-AOT				
OVERTIME PAY				
APSRs CONTRIBUTIONS	544	0	0	0
TRAFFIC/MOTORS-AOT				
OVERTIME PAY				
APSRs CONTRIBUTIONS	68	0	180	0
TRAFFIC/MOTORS-CITIZEN/TEE				
OVERTIME PAY				
APSRs CONTRIBUTIONS	142	0	0	0
TRAFFIC/MOTORS-EXPLORERS				
OVERTIME PAY				
APSRs CONTRIBUTIONS	0	0	204	0
TRAFFIC/MOTORS-MOTORS				
OVERTIME PAY				
APSRs CONTRIBUTIONS	224	0	745	0
TRAFFIC/MOTOR-COLOR GUAR				
OVERTIME PAY				
APSRs CONTRIBUTIONS	0	0	530	0
TRAFFIC/MOTOR-OTHER				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	7,124	0	1,859	0
OVERTIME PAY	160	0	140	0
OVERTIME PAY	1,519	0	0	0
OVERTIME PAY	743	0	4,158	0
OVERTIME PAY	44	0	0	0
OVERTIME PAY	811	0	0	0
OVERTIME PAY	1,032	0	1,807	0
OVERTIME PAY	391	0	435	0
OVERTIME PAY	988	0	0	0
OVERTIME PAY	695	0	0	0
OVERTIME PAY	279	0	0	0
OVERTIME PAY	1,068	0	2,890	0
OVERTIME PAY	177	0	0	0
SOCIAL SECURITY/MEDICARE	89	0	67	0
SOCIAL SECURITY/MEDICARE	0	0	12	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
SOCIAL SECURITY/MEDICARE	48	0	0	0
SOCIAL SECURITY/MEDICARE	42	0	0	0
SOCIAL SECURITY/MEDICARE	5	0	14	0
SOCIAL SECURITY/MEDICARE	11	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	15	0
SOCIAL SECURITY/MEDICARE	17	0	56	0
SOCIAL SECURITY/MEDICARE	0	0	41	0
SOCIAL SECURITY/MEDICARE	534	0	139	0
SOCIAL SECURITY/MEDICARE	12	0	10	0
SOCIAL SECURITY/MEDICARE	113	0	0	0
SOCIAL SECURITY/MEDICARE	56	0	308	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
SOCIAL SECURITY/MEDICARE	61	0	0	0
SOCIAL SECURITY/MEDICARE	78	0	135	0
SOCIAL SECURITY/MEDICARE	29	0	32	0
SOCIAL SECURITY/MEDICARE	76	0	0	0
SOCIAL SECURITY/MEDICARE	52	0	0	0
SOCIAL SECURITY/MEDICARE	21	0	0	0
SOCIAL SECURITY/MEDICARE	80	0	213	0
SOCIAL SECURITY/MEDICARE	13	0	0	0
	<b>23,984</b>	<b>0</b>	<b>19,067</b>	<b>0</b>
PD-PATROL-PERSONNEL				
APRS CONTRIBUTIONS	26	0	0	0
GROUP INSURANCE	21	0	0	0
OVERTIME PAY	164	0	0	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	12	0	0	0
	<b>224</b>	<b>0</b>	<b>0</b>	<b>0</b>
PD-PATROL-PERSONNEL				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	83	0	17	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	62	0	13	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	524	0	105	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	39	0	8	0
	<u>707</u>	<u>0</u>	<u>143</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	204	0	2	0
GROUP INSURANCE	157	0	1	0
OVERTIME PAY	1,301	0	12	0
SOCIAL SECURITY/MEDICARE	98	0	1	0
	<u>1,760</u>	<u>0</u>	<u>17</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	3	0	0	0
GROUP INSURANCE	3	0	0	0
OVERTIME PAY	21	0	0	0
SOCIAL SECURITY/MEDICARE	2	0	0	0
	<u>29</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	229	0	68	0
GROUP INSURANCE	127	0	54	0
OVERTIME PAY	1,462	0	420	0
SOCIAL SECURITY/MEDICARE	110	0	31	0
	<u>1,928</u>	<u>0</u>	<u>573</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	610	0	144	0
GROUP INSURANCE	487	0	106	0
OVERTIME PAY	3,902	0	880	0
SOCIAL SECURITY/MEDICARE	292	0	66	0
	<u>5,291</u>	<u>0</u>	<u>1,196</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	0	0	37	0
GROUP INSURANCE	0	0	25	0
OVERTIME PAY	0	0	229	0
SOCIAL SECURITY/MEDICARE	0	0	17	0
	<u>0</u>	<u>0</u>	<u>308</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	103	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	32	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	631	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	48	0
	<u>0</u>	<u>0</u>	<u>814</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	55	0	60	0
GROUP INSURANCE	35	0	24	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	350	0	370	0
SOCIAL SECURITY/MEDICARE	26	0	28	0
	<u>465</u>	<u>0</u>	<u>483</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	11	0	70	0
GROUP INSURANCE	16	0	33	0
OVERTIME PAY	69	0	430	0
SOCIAL SECURITY/MEDICARE	5	0	32	0
	<u>101</u>	<u>0</u>	<u>566</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	49	0	169	0
APRS CONTRIBUTIONS	0	0	28	0
APRS CONTRIBUTIONS	0	0	8	0
APRS CONTRIBUTIONS	11	0	0	0
GROUP INSURANCE	61	0	185	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	0	0	37	0
GROUP INSURANCE	0	0	11	0
GROUP INSURANCE	15	0	0	0
OVERTIME PAY	310	0	1,034	0
OVERTIME PAY	0	0	172	0
OVERTIME PAY	0	0	52	0
OVERTIME PAY	69	0	0	0
SOCIAL SECURITY/MEDICARE	23	0	76	0
SOCIAL SECURITY/MEDICARE	0	0	13	0
SOCIAL SECURITY/MEDICARE	0	0	4	0
SOCIAL SECURITY/MEDICARE	5	0	0	0
	<b>543</b>	<b>0</b>	<b>1,789</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	201	0	34	0
GROUP INSURANCE	158	0	44	0
OVERTIME PAY	1,284	0	207	0
SOCIAL SECURITY/MEDICARE	96	0	15	0
	<b>1,739</b>	<b>0</b>	<b>299</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	64	0	0	0
APRS CONTRIBUTIONS	106	0	15	0
GROUP INSURANCE	48	0	0	0
GROUP INSURANCE	55	0	10	0
OVERTIME PAY	409	0	0	0
OVERTIME PAY	676	0	91	0
SOCIAL SECURITY/MEDICARE	31	0	0	0
SOCIAL SECURITY/MEDICARE	51	0	7	0
	<b>1,438</b>	<b>0</b>	<b>123</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	591	0	0	0
APRS CONTRIBUTIONS	27	0	0	0
GROUP INSURANCE	492	0	0	0
OVERTIME PAY	3,781	0	0	0
OVERTIME PAY	174	0	0	0
SOCIAL SECURITY/MEDICARE	283	0	0	0
SOCIAL SECURITY/MEDICARE	13	0	0	0
	<b>5,361</b>	<b>0</b>	<b>0</b>	<b>0</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	181	0	0	0
GROUP INSURANCE	106	0	0	0
OVERTIME PAY	1,160	0	0	0
SOCIAL SECURITY/MEDICARE	87	0	0	0
	<u>1,535</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	238	0	151	0
GROUP INSURANCE	206	0	62	0
OVERTIME PAY	1,522	0	928	0
SOCIAL SECURITY/MEDICARE	111	0	69	0
	<u>2,076</u>	<u>0</u>	<u>1,211</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	29	0
APRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	0	0	13	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	178	0	179	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	14	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<u>178</u>	<u>0</u>	<u>235</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	5	0
APRS CONTRIBUTIONS	417	0	142	0
ASRS CONTRIBUTIONS	0	0	5	0
ASRS CONTRIBUTIONS	119	0	0	0
GROUP INSURANCE	0	0	3	0
GROUP INSURANCE	354	0	101	0
OVERTIME PAY	0	0	49	0
OVERTIME PAY	3,879	0	874	0
SOCIAL SECURITY/MEDICARE	0	0	4	0
SOCIAL SECURITY/MEDICARE	291	0	65	0
	<u>5,060</u>	<u>0</u>	<u>1,248</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	105	0	42	0
GROUP INSURANCE	47	0	19	0
OVERTIME PAY	670	0	256	0
SOCIAL SECURITY/MEDICARE	51	0	20	0
	<u>873</u>	<u>0</u>	<u>337</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	139	0	94	0
ASRS CONTRIBUTIONS	12	0	0	0
GROUP INSURANCE	73	0	1	0
OVERTIME PAY	1,009	0	578	0
SOCIAL SECURITY/MEDICARE	76	0	44	0
	<b>1,309</b>	<b>0</b>	<b>717</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	22	0	0	0
ASRS CONTRIBUTIONS	93	0	169	0
ASRS CONTRIBUTIONS	67	0	0	0
ASRS CONTRIBUTIONS	0	0	29	0
GROUP INSURANCE	33	0	0	0
GROUP INSURANCE	69	0	117	0
OVERTIME PAY	821	0	0	0
OVERTIME PAY	595	0	1,140	0
SOCIAL SECURITY/MEDICARE	63	0	0	0
SOCIAL SECURITY/MEDICARE	44	0	86	0
	<b>1,808</b>	<b>0</b>	<b>1,541</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	26	0
GROUP INSURANCE	0	0	12	0
OVERTIME PAY	0	0	157	0
SOCIAL SECURITY/MEDICARE	0	0	12	0
	<b>0</b>	<b>0</b>	<b>207</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				
ASRS CONTRIBUTIONS	19	0	0	0
GROUP INSURANCE	12	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	192	0	0	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
	<b>238</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	111	0	49	0
ASRS CONTRIBUTIONS	15	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	118	0	36	0
OVERTIME PAY	859	0	298	0
SOCIAL SECURITY/MEDICARE	63	0	22	0
	<u>1,166</u>	<u>0</u>	<u>404</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	390	0	0	0
APRS CONTRIBUTIONS	116	0	467	0
ASRS CONTRIBUTIONS	12	0	0	0
ASRS CONTRIBUTIONS	15	0	31	0
GROUP INSURANCE	232	0	0	0
GROUP INSURANCE	69	0	301	0
OVERTIME PAY	2,616	0	0	0
OVERTIME PAY	772	0	2,968	0
SOCIAL SECURITY/MEDICARE	196	0	0	0
SOCIAL SECURITY/MEDICARE	58	0	221	0
	<u>4,477</u>	<u>0</u>	<u>3,987</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	31	0	0	0
GROUP INSURANCE	13	0	0	0
OVERTIME PAY	199	0	0	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
	<u>258</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	174	0	165	0
ASRS CONTRIBUTIONS	26	0	0	0
GROUP INSURANCE	53	0	93	0
OVERTIME PAY	1,382	0	1,011	0
SOCIAL SECURITY/MEDICARE	104	0	76	0
	<u>1,739</u>	<u>0</u>	<u>1,345</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	19	0	20	0
GROUP INSURANCE	8	0	9	0
OVERTIME PAY	120	0	120	0
SOCIAL SECURITY/MEDICARE	9	0	9	0
	<u>156</u>	<u>0</u>	<u>158</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	178	0	260	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASRS CONTRIBUTIONS	72	0	65	0
GROUP INSURANCE	170	0	138	0
OVERTIME PAY	1,859	0	1,825	0
SOCIAL SECURITY/MEDICARE	139	0	137	0
	<b>2,418</b>	<b>0</b>	<b>2,426</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	22	0	93	0
GROUP INSURANCE	11	0	37	0
OVERTIME PAY	138	0	573	0
SOCIAL SECURITY/MEDICARE	10	0	44	0
	<b>180</b>	<b>0</b>	<b>746</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	63	0	47	0
APRS CONTRIBUTIONS	6	0	0	0
ASRS CONTRIBUTIONS	0	0	7	0
GROUP INSURANCE	26	0	5	0
GROUP INSURANCE	6	0	0	0
OVERTIME PAY	405	0	313	0
OVERTIME PAY	39	0	0	0
SOCIAL SECURITY/MEDICARE	30	0	24	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
	<b>578</b>	<b>0</b>	<b>395</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	12	0	1	0
GROUP INSURANCE	5	0	1	0
OVERTIME PAY	71	0	8	0
SOCIAL SECURITY/MEDICARE	5	0	1	0
	<b>93</b>	<b>0</b>	<b>10</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	127	0	20	0
ASRS CONTRIBUTIONS	54	0	14	0
GROUP INSURANCE	137	0	13	0
OVERTIME PAY	1,349	0	174	0
SOCIAL SECURITY/MEDICARE	101	0	13	0
	<b>1,768</b>	<b>0</b>	<b>235</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	309	0	308	0
GROUP INSURANCE	97	0	179	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	1,960	0	1,890	0
SOCIAL SECURITY/MEDICARE	148	0	142	0
	<u>2,514</u>	<u>0</u>	<u>2,519</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	17	0	2	0
GROUP INSURANCE	8	0	1	0
OVERTIME PAY	106	0	12	0
SOCIAL SECURITY/MEDICARE	8	0	1	0
	<u>140</u>	<u>0</u>	<u>16</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	31	0	0	0
GROUP INSURANCE	15	0	0	0
OVERTIME PAY	201	0	0	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
	<u>263</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	55	0
GROUP INSURANCE	0	0	15	0
OVERTIME PAY	0	0	337	0
SOCIAL SECURITY/MEDICARE	0	0	26	0
	<u>0</u>	<u>0</u>	<u>433</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	41	0	53	0
APRS CONTRIBUTIONS	57	0	53	0
ASRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	24	0	10	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	35	0	33	0
GROUP INSURANCE	42	0	7	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	265	0	324	0
OVERTIME PAY	607	0	361	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	19	0	24	0
SOCIAL SECURITY/MEDICARE	45	0	28	0
	<u>1,137</u>	<u>0</u>	<u>893</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APSRs CONTRIBUTIONS	122	0	8	0
APSRs CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	106	0	0	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	780	0	48	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	57	0	4	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<u>1,064</u>	<u>0</u>	<u>59</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APSRs CONTRIBUTIONS	146	0	52	0
APSRs CONTRIBUTIONS	71	0	0	0
GROUP INSURANCE	67	0	15	0
GROUP INSURANCE	65	0	0	0
OVERTIME PAY	937	0	318	0
OVERTIME PAY	457	0	0	0
SOCIAL SECURITY/MEDICARE	70	0	24	0
SOCIAL SECURITY/MEDICARE	34	0	0	0
	<u>1,849</u>	<u>0</u>	<u>409</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APSRs CONTRIBUTIONS	129	0	49	0
APSRs CONTRIBUTIONS	125	0	167	0
APSRs CONTRIBUTIONS	61	0	0	0
APSRs CONTRIBUTIONS	174	0	63	0
ASRS CONTRIBUTIONS	17	0	0	0
GROUP INSURANCE	63	0	43	0
GROUP INSURANCE	0	0	148	0
GROUP INSURANCE	119	0	59	0
OVERTIME PAY	824	0	298	0
OVERTIME PAY	1,186	0	1,026	0
OVERTIME PAY	393	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	1,279	0	389	0
SOCIAL SECURITY/MEDICARE	61	0	22	0
SOCIAL SECURITY/MEDICARE	61	0	76	0
SOCIAL SECURITY/MEDICARE	30	0	0	0
SOCIAL SECURITY/MEDICARE	96	0	28	0
	<u>4,617</u>	<u>0</u>	<u>2,368</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	22	0	0	0
GROUP INSURANCE	21	0	0	0
OVERTIME PAY	140	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
	<u>193</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
SRO-EXTENDED DUTY BEFORE	1,099	0	816	0
SRO-EXTENDED DUTY BEFORE	95	0	215	0
SRO-EXTENDED DUTY BEFORE	694	0	527	0
SRO-OTHER	0	0	0	0
SRO-EXTENDED DUTY BEFORE	7,992	0	7,182	0
SRO-EXTENDED DUTY BEFORE	576	0	525	0
	<u>10,456</u>	<u>0</u>	<u>9,265</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
SRO-EXTENDED DUTY BEFORE	0	0	6	0
SRO-EXTENDED DUTY BEFORE	0	0	7	0
SRO-EXTENDED DUTY BEFORE	0	0	35	0
SRO-EXTENDED DUTY BEFORE	0	0	3	0
	<u>0</u>	<u>0</u>	<u>50</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
SRO-GENERAL INVESTIGATION	0	0	0	0
SRO-IN-SERVICE	7	0	14	0
SRO-AOT	11	0	21	0
SRO-OTHER	0	0	0	0
SRO-CITIZEN/TEEN ACADEMY	5	0	0	0
SRO-SCHOOLS	55	0	0	0
SRO-EXPLORERS	118	0	0	0
SRO-OTHER	0	0	34	0
SRO-DUI TASK FORCE GRANT	48	0	106	0
SRO-COVER OPEN SHIFT	100	0	0	0
SRO-AOT	67	0	7	0
SRO-CITIZEN/TEEN ACADEMY	0	0	9	0
SRO-OTHER	0	0	0	0
SRO-GENERAL INVESTIGATION	0	0	0	0
SRO-IN-SERVICE	3	0	6	0
SRO-AOT	6	0	5	0
SRO-OTHER	0	0	0	0
SRO-AOT	1	0	0	0
SRO-CITIZEN/TEEN ACADEMY	5	0	6	0
SRO-SCHOOLS	27	0	0	0
SRO-EXPLORERS	359	0	0	0
SRO-OTHER	0	0	16	0
SRO-DUI TASK FORCE GRANT	23	0	61	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	21	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	44	0	88	0
OVERTIME PAY	68	0	127	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	683	0	76	0
OVERTIME PAY	31	0	88	0
OVERTIME PAY	350	0	0	0
OVERTIME PAY	753	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	209	0
OVERTIME PAY	308	0	653	0
OVERTIME PAY	638	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	3	0	7	0
SOCIAL SECURITY/MEDICARE	5	0	9	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	52	0	6	0
SOCIAL SECURITY/MEDICARE	2	0	7	0
SOCIAL SECURITY/MEDICARE	26	0	0	0
SOCIAL SECURITY/MEDICARE	52	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	16	0
SOCIAL SECURITY/MEDICARE	23	0	47	0
SOCIAL SECURITY/MEDICARE	49	0	0	0
	<b>3,943</b>	<b>0</b>	<b>1,618</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	360	0	100	0
GROUP INSURANCE	177	0	46	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	2,301	0	614	0
SOCIAL SECURITY/MEDICARE	174	0	47	0
	<b>3,012</b>	<b>0</b>	<b>807</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	32	0	0	0
GROUP INSURANCE	32	0	0	0
OVERTIME PAY	203	0	0	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
	<b>283</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	34	0
GROUP INSURANCE	0	0	31	0
OVERTIME PAY	0	0	206	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	0	0	15	0
SRO-OTHER	0	0	286	0
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	72	0
APRS CONTRIBUTIONS	45	0	0	0
APRS CONTRIBUTIONS	157	0	0	0
APRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	0	0	27	0
GROUP INSURANCE	77	0	0	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	0	0	440	0
OVERTIME PAY	285	0	0	0
OVERTIME PAY	1,006	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	34	0
SOCIAL SECURITY/MEDICARE	22	0	0	0
SOCIAL SECURITY/MEDICARE	76	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<b>1,669</b>	<b>0</b>	<b>572</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	240	0	291	0
ASRS CONTRIBUTIONS	0	0	7	0
GROUP INSURANCE	74	0	107	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	1,533	0	1,850	0
SOCIAL SECURITY/MEDICARE	117	0	141	0
	<b>1,963</b>	<b>0</b>	<b>2,396</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	21	0
GROUP INSURANCE	0	0	12	0
OVERTIME PAY	0	0	127	0
SOCIAL SECURITY/MEDICARE	0	0	9	0
	<b>0</b>	<b>0</b>	<b>168</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	52	0
GROUP INSURANCE	0	0	33	0
OVERTIME PAY	0	0	319	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	0	0	24	0
COMM RES-CITIZEN/TEEN ACAI	0	0	428	0
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	924	0	1,292	0
GROUP INSURANCE	770	0	869	0
OVERTIME PAY	5,893	0	7,920	0
SOCIAL SECURITY/MEDICARE	439	0	593	0
	<b>8,026</b>	<b>0</b>	<b>10,674</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	183	0	0	0
GROUP INSURANCE	48	0	0	0
OVERTIME PAY	1,171	0	0	0
SOCIAL SECURITY/MEDICARE	89	0	0	0
	<b>1,491</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	438	0	778	0
GROUP INSURANCE	289	0	615	0
OVERTIME PAY	2,800	0	4,773	0
SOCIAL SECURITY/MEDICARE	211	0	350	0
	<b>3,737</b>	<b>0</b>	<b>6,516</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	25	0	0	0
GROUP INSURANCE	8	0	0	0
OVERTIME PAY	160	0	0	0
SOCIAL SECURITY/MEDICARE	12	0	0	0
	<b>205</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	90	0
GROUP INSURANCE	0	0	62	0
OVERTIME PAY	0	0	553	0
SOCIAL SECURITY/MEDICARE	0	0	39	0
	<b>0</b>	<b>0</b>	<b>744</b>	<b>0</b>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	187	0	0	0
COMM RES-OTHER				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	32	0	0	0
OVERTIME PAY	1,197	0	0	0
SOCIAL SECURITY/MEDICARE	91	0	0	0
	<u>1,508</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	0	0	74	0
GROUP INSURANCE	0	0	33	0
OVERTIME PAY	0	0	456	0
SOCIAL SECURITY/MEDICARE	0	0	33	0
	<u>0</u>	<u>0</u>	<u>596</u>	<u>0</u>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APSRs CONTRIBUTIONS	29	0	0	0
GROUP INSURANCE	9	0	0	0
OVERTIME PAY	186	0	0	0
SOCIAL SECURITY/MEDICARE	14	0	0	0
	<u>238</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	0	0	60	0
GROUP INSURANCE	0	0	27	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	367	0
SOCIAL SECURITY/MEDICARE	0	0	27	0
	<u>0</u>	<u>0</u>	<u>480</u>	<u>0</u>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APSRs CONTRIBUTIONS	125	0	0	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	797	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	61	0	0	0
	<u>983</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APSRs CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	174	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	744	0	0	0
GROUP INSURANCE	196	0	0	0
OVERTIME PAY	4,763	0	0	0
SOCIAL SECURITY/MEDICARE	363	0	0	0
	<u>6,066</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	33	0	4	0
GROUP INSURANCE	36	0	4	0
OVERTIME PAY	200	0	22	0
SOCIAL SECURITY/MEDICARE	15	0	2	0
	<u>283</u>	<u>0</u>	<u>31</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	469	0	248	0
GROUP INSURANCE	184	0	92	0
OVERTIME PAY	3,001	0	1,523	0
SOCIAL SECURITY/MEDICARE	228	0	116	0
	<u>3,882</u>	<u>0</u>	<u>1,978</u>	<u>0</u>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	518	0	0	0
GROUP INSURANCE	139	0	0	0
OVERTIME PAY	3,313	0	0	0
SOCIAL SECURITY/MEDICARE	253	0	0	0
	<u>4,222</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	43	0	451	0
ASRS CONTRIBUTIONS	0	0	16	0
GROUP INSURANCE	0	0	213	0
OVERTIME PAY	278	0	2,820	0
SOCIAL SECURITY/MEDICARE	21	0	207	0
	<u>342</u>	<u>0</u>	<u>3,706</u>	<u>0</u>
<b>PD-PROF STDS-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	0	0	59	0
GROUP INSURANCE	0	0	29	0
OVERTIME PAY	0	0	360	0
SOCIAL SECURITY/MEDICARE	0	0	27	0
	<u>0</u>	<u>0</u>	<u>475</u>	<u>0</u>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	33	0	0	0
GROUP INSURANCE	11	0	0	0
OVERTIME PAY	213	0	0	0
SOCIAL SECURITY/MEDICARE	16	0	0	0
	<u>273</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	285	0	127	0
GROUP INSURANCE	259	0	95	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	1,822	0	776	0
SOCIAL SECURITY/MEDICARE	136	0	58	0
	<u>2,501</u>	<u>0</u>	<u>1,056</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	23	0	0	0
GROUP INSURANCE	16	0	0	0
OVERTIME PAY	150	0	0	0
SOCIAL SECURITY/MEDICARE	11	0	0	0
	<u>201</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	238	0
GROUP INSURANCE	0	0	190	0
OVERTIME PAY	0	0	1,459	0
SOCIAL SECURITY/MEDICARE	0	0	109	0
	<u>0</u>	<u>0</u>	<u>1,995</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	65	0	72	0
GROUP INSURANCE	42	0	40	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	414	0	444	0
SOCIAL SECURITY/MEDICARE	31	0	33	0
	<u>553</u>	<u>0</u>	<u>591</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	7	0	0	0
GROUP INSURANCE	5	0	0	0
OVERTIME PAY	46	0	0	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-COMM RESOURCES-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	21	0
OVERTIME PAY	0	0	127	0
SOCIAL SECURITY/MEDICARE	0	0	10	0
	<u>0</u>	<u>0</u>	<u>158</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	153	0	302	0
GROUP INSURANCE	87	0	56	0
OVERTIME PAY	965	0	1,849	0
SOCIAL SECURITY/MEDICARE	73	0	141	0
	<u>1,279</u>	<u>0</u>	<u>2,347</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	75	0	13	0
ASRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	25	0	0	0
OVERTIME PAY	480	0	79	0
SOCIAL SECURITY/MEDICARE	37	0	6	0
	<u>617</u>	<u>0</u>	<u>98</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	39	0	11	0
GROUP INSURANCE	26	0	10	0
OVERTIME PAY	247	0	66	0
SOCIAL SECURITY/MEDICARE	17	0	5	0
	<u>328</u>	<u>0</u>	<u>91</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASRS CONTRIBUTIONS	22	0	0	0
GROUP INSURANCE	19	0	0	0
OVERTIME PAY	227	0	0	0
SOCIAL SECURITY/MEDICARE	17	0	0	0
	<u>285</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	73	0	48	0
GROUP INSURANCE	20	0	26	0
OVERTIME PAY	464	0	292	0
SOCIAL SECURITY/MEDICARE	35	0	22	0
	<u>592</u>	<u>0</u>	<u>387</u>	<u>0</u>
<b>PD-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	13	0	0	0
GROUP INSURANCE	9	0	0	0
OVERTIME PAY	133	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
	<u>166</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	16	0	20	0
GROUP INSURANCE	15	0	21	0
OVERTIME PAY	99	0	121	0
SOCIAL SECURITY/MEDICARE	7	0	9	0
	<u>137</u>	<u>0</u>	<u>171</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	41	0	0	0
GROUP INSURANCE	35	0	0	0
OVERTIME PAY	265	0	0	0
SOCIAL SECURITY/MEDICARE	19	0	0	0
	<u>361</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-IT-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	17	0
GROUP INSURANCE	0	0	6	0
OVERTIME PAY	0	0	104	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
	<u>0</u>	<u>0</u>	<u>134</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	138	0	0	0
GROUP INSURANCE	86	0	0	0
OVERTIME PAY	883	0	0	0
SOCIAL SECURITY/MEDICARE	67	0	0	0
	<u>1,174</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	37	0	0	0
GROUP INSURANCE	42	0	0	0
OVERTIME PAY	237	0	0	0
SOCIAL SECURITY/MEDICARE	17	0	0	0
	<u>333</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	5	0	0	0
GROUP INSURANCE	3	0	0	0
OVERTIME PAY	35	0	0	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
	<u>46</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	41	0
GROUP INSURANCE	0	0	26	0
OVERTIME PAY	0	0	251	0
SOCIAL SECURITY/MEDICARE	0	0	19	0
	<u>0</u>	<u>0</u>	<u>337</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	14	0	0	0
GROUP INSURANCE	11	0	0	0
OVERTIME PAY	88	0	0	0
SOCIAL SECURITY/MEDICARE	7	0	0	0
	<u>118</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	25	0
OVERTIME PAY	0	0	152	0
SOCIAL SECURITY/MEDICARE	0	0	12	0
	<u>0</u>	<u>0</u>	<u>189</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	45	0
GROUP INSURANCE	0	0	14	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	273	0
SOCIAL SECURITY/MEDICARE	0	0	21	0
	<b>0</b>	<b>0</b>	<b>353</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	28	0	0	0
APRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	16	0	0	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	177	0	0	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	13	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<b>234</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	52	0
GROUP INSURANCE	0	0	44	0
OVERTIME PAY	0	0	319	0
SOCIAL SECURITY/MEDICARE	0	0	24	0
	<b>0</b>	<b>0</b>	<b>439</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	50	0	0	0
OVERTIME PAY	320	0	0	0
SOCIAL SECURITY/MEDICARE	25	0	0	0
	<b>395</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	46	0	0	0
GROUP INSURANCE	14	0	0	0
OVERTIME PAY	297	0	0	0
SOCIAL SECURITY/MEDICARE	23	0	0	0
	<b>380</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PD-INVEST-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	189	0	0	0
GROUP INSURANCE	74	0	0	0
OVERTIME PAY	1,209	0	0	0
SOCIAL SECURITY/MEDICARE	91	0	0	0
	<u>1,563</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	24	0
GROUP INSURANCE	0	0	34	0
OVERTIME PAY	0	0	144	0
SOCIAL SECURITY/MEDICARE	0	0	11	0
	<u>0</u>	<u>0</u>	<u>213</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	727	0	171	0
GROUP INSURANCE	480	0	34	0
OVERTIME PAY	4,650	0	1,049	0
SOCIAL SECURITY/MEDICARE	349	0	80	0
	<u>6,207</u>	<u>0</u>	<u>1,334</u>	<u>0</u>
<b>PD-PROP/ID-PERSONNEL</b>				
ASRS CONTRIBUTIONS	15	0	0	0
GROUP INSURANCE	14	0	0	0
OVERTIME PAY	151	0	0	0
SOCIAL SECURITY/MEDICARE	11	0	0	0
	<u>191</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-INVEST-PERSONNEL</b>				
APRS CONTRIBUTIONS	24	0	0	0
GROUP INSURANCE	23	0	0	0
OVERTIME PAY	154	0	0	0
SOCIAL SECURITY/MEDICARE	12	0	0	0
	<u>212</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PROP/ID-PERSONNEL</b>				
ASRS CONTRIBUTIONS	741	0	513	0
ASRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	14	0	11	0
ASRS CONTRIBUTIONS	0	0	32	0
ASRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	21	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASRS CONTRIBUTIONS	13	0	0	0
ASRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	10	0	17	0
ASRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	0	0	5	0
ASRS CONTRIBUTIONS	0	0	11	0
ASRS CONTRIBUTIONS	12	0	0	0
GROUP INSURANCE	636	0	429	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	13	0	6	0
GROUP INSURANCE	0	0	29	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	14	0	0	0
GROUP INSURANCE	12	0	0	0
GROUP INSURANCE	8	0	15	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	5	0
GROUP INSURANCE	0	0	10	0
OVERTIME PAY	7,510	0	5,081	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	143	0	108	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	315	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	209	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	137	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	104	0	169	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	53	0
OVERTIME PAY	0	0	107	0
OVERTIME PAY	127	0	0	0
OVERTIME PAY	563	0	378	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	11	0	8	0
SOCIAL SECURITY/MEDICARE	0	0	23	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	16	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	8	0	12	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	4	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
SOCIAL SECURITY/MEDICARE	10,340	0	7,349	0

PD-PROP/ID-PERSONNEL

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASRS CONTRIBUTIONS	46	0	8	0
GROUP INSURANCE	41	0	6	0
OVERTIME PAY	470	0	82	0
SOCIAL SECURITY/MEDICARE	35	0	6	0
	<b>592</b>	<b>0</b>	<b>103</b>	<b>0</b>
<b>PD-RECORDS-PERSONNEL</b>				
RECORDS-EXT DUTY BEFORE//	0	0	18	0
RECORDS-CITIZEN/TEEN ACAD	0	0	5	0
RECORDS-EXT DUTY BEFORE//	0	0	20	0
RECORDS-CITIZEN/TEEN ACAD	0	0	6	0
RECORDS-EXT DUTY BEFORE//	0	0	175	0
RECORDS-TRAINING-IN-SERVIC	0	0	0	0
RECORDS-CITIZEN/TEEN ACAD	0	0	50	0
RECORDS-EXT DUTY BEFORE//	0	0	13	0
RECORDS-CITIZEN/TEEN ACAD	0	0	4	0
	<b>0</b>	<b>0</b>	<b>291</b>	<b>0</b>
<b>PD-RECORDS-PERSONNEL</b>				
RECORDS-COVER OPEN SHIFT	69	0	20	0
RECORDS-COVER OPEN SHIFT	72	0	11	0
RECORDS-COVER OPEN SHIFT	698	0	199	0
RECORDS-COVER OPEN SHIFT	0	0	0	0
RECORDS-COVER OPEN SHIFT	48	0	14	0
	<b>887</b>	<b>0</b>	<b>245</b>	<b>0</b>
<b>PD-COMM-PERSONNEL</b>				
COMMUNICATION-TRAINING-OI	8	0	0	0
COMMUNICATION-COVER OPEI	11	0	223	0
COMMUNICATION-MISC-MEETI	5	0	9	0
COMMUNICATION-MISC-OTHER	1	0	0	0
COMMUNICATION-CALLOUT-OT	0	0	22	0
COMMUNICATION-EXT DUTY BE	2	0	23	0
COMMUNICATION-TRAINING-OI	88	0	0	0
COMMUNICATION-CITIZEN/TEE	0	0	5	0
COMMUNICATION-ADMIN PAPE	0	0	0	0
COMMUNICATION-COMM TRAIN	81	0	20	0
COMMUNICATION-COVER OPEI	3,866	0	1,434	0
COMMUNICATION-MISC-MEETI	44	0	58	0
COMMUNICATION-MISC-OTHER	54	0	1	0
COMMUNICATION-EL TOUR DE	17	0	0	0
COMMUNICATION-CALLOUT-OT	0	0	161	0
COMMUNICATION-EXT DUTY BE	14	0	160	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OVERTIME PAY	660	0	0	0
OVERTIME PAY	0	0	66	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	662	0	112	0
OVERTIME PAY	38,986	0	10,563	0
OVERTIME PAY	299	0	317	0
OVERTIME PAY	569	0	143	0
OVERTIME PAY	188	0	0	0
OVERTIME PAY	216	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	12	0
SOCIAL SECURITY/MEDICARE	1	0	12	0
SOCIAL SECURITY/MEDICARE	49	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	5	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	48	0	8	0
SOCIAL SECURITY/MEDICARE	2,920	0	784	0
SOCIAL SECURITY/MEDICARE	22	0	23	0
SOCIAL SECURITY/MEDICARE	43	0	11	0
SOCIAL SECURITY/MEDICARE	14	0	0	0
SOCIAL SECURITY/MEDICARE	16	0	0	0
	<b>48,885</b>	<b>0</b>	<b>14,174</b>	<b>0</b>

**PD-PROF STDS-PERSONNEL**

APRS CONTRIBUTIONS	24	0	0	0
GROUP INSURANCE	13	0	0	0
OVERTIME PAY	156	0	0	0
SOCIAL SECURITY/MEDICARE	11	0	0	0
	<b>204</b>	<b>0</b>	<b>0</b>	<b>0</b>

**PD-PROF STDS-PERSONNEL**

APRS CONTRIBUTIONS	40	0	21	0
APRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	22	0	10	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	259	0	129	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	18	0	10	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<b>340</b>	<b>0</b>	<b>170</b>	<b>0</b>

**PD-PROF STDS-PERSONNEL**

APRS CONTRIBUTIONS	52	0	0	0
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	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	30	0	0	0
OVERTIME PAY	334	0	0	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	24	0	0	0
	<u>440</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	21	0	0	0
GROUP INSURANCE	14	0	0	0
OVERTIME PAY	134	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
	<u>180</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-BUR B-PERSONNEL</b>				
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PROF STDS-PERSONNEL</b>				
APRS CONTRIBUTIONS	72	0	0	0
APRS CONTRIBUTIONS	32	0	0	0
GROUP INSURANCE	37	0	0	0
OVERTIME PAY	463	0	0	0
OVERTIME PAY	206	0	0	0
SOCIAL SECURITY/MEDICARE	33	0	0	0
SOCIAL SECURITY/MEDICARE	16	0	0	0
	<u>860</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-SUPP SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	0	4	0
GROUP INSURANCE	0	0	7	0
OVERTIME PAY	0	0	41	0
SOCIAL SECURITY/MEDICARE	0	0	3	0
	<u>0</u>	<u>0</u>	<u>55</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	7	0	2	0
GROUP INSURANCE	9	0	3	0
OVERTIME PAY	70	0	23	0
SOCIAL SECURITY/MEDICARE	5	0	2	0
	<u>92</u>	<u>0</u>	<u>30</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
ASRS CONTRIBUTIONS	0	0	19	0
ASRS CONTRIBUTIONS	0	0	7	0
ASRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	0	0	24	0
GROUP INSURANCE	0	0	9	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	0	0	187	0
OVERTIME PAY	0	0	70	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	14	0
SOCIAL SECURITY/MEDICARE	0	0	5	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<u>0</u>	<u>0</u>	<u>336</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	5	0	0	0
GROUP INSURANCE	6	0	0	0
OVERTIME PAY	47	0	0	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
	<u>61</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	54	0	0	0
GROUP INSURANCE	36	0	0	0
OVERTIME PAY	347	0	0	0
SOCIAL SECURITY/MEDICARE	26	0	0	0
	<u>464</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-SUPP SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	0	7	0
GROUP INSURANCE	0	0	12	0
OVERTIME PAY	0	0	68	0
SOCIAL SECURITY/MEDICARE	0	0	5	0
	<u>0</u>	<u>0</u>	<u>92</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	20	0	10	0
GROUP INSURANCE	8	0	8	0
OVERTIME PAY	205	0	97	0
SOCIAL SECURITY/MEDICARE	16	0	7	0
	<u>249</u>	<u>0</u>	<u>123</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	6	0	0	0
GROUP INSURANCE	6	0	0	0
OVERTIME PAY	39	0	0	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
	<u>54</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	0	23	0
GROUP INSURANCE	0	0	19	0
OVERTIME PAY	0	0	227	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	17	0
	<u>0</u>	<u>0</u>	<u>286</u>	<u>0</u>
<b>PD-IT-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	47	0
GROUP INSURANCE	0	0	16	0
OVERTIME PAY	0	0	286	0
SOCIAL SECURITY/MEDICARE	0	0	22	0
	<u>0</u>	<u>0</u>	<u>370</u>	<u>0</u>
<b>PD-PROP/ID-PERSONNEL</b>				
APRS CONTRIBUTIONS	12	0	0	0
OVERTIME PAY	124	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
	<u>146</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-IT-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	59	0
GROUP INSURANCE	0	0	20	0
OVERTIME PAY	0	0	364	0
SOCIAL SECURITY/MEDICARE	0	0	28	0
	<u>0</u>	<u>0</u>	<u>471</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	518	0	113	0
GROUP INSURANCE	414	0	84	0
OVERTIME PAY	3,315	0	694	0
SOCIAL SECURITY/MEDICARE	248	0	52	0
	<u>4,495</u>	<u>0</u>	<u>943</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	2,732	0	790	0
GROUP INSURANCE	2,235	0	533	0
OVERTIME PAY	17,441	0	4,841	0
SOCIAL SECURITY/MEDICARE	1,299	0	362	0
	<b>23,706</b>	<b>0</b>	<b>6,526</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	21	0	0	0
GROUP INSURANCE	11	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	135	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
	<b>177</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	35	0	4	0
APRS CONTRIBUTIONS	11	0	21	0
APRS CONTRIBUTIONS	1,545	0	876	0
APRS CONTRIBUTIONS	224	0	158	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	20	0	3	0
GROUP INSURANCE	7	0	11	0
GROUP INSURANCE	1,275	0	650	0
GROUP INSURANCE	125	0	37	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	227	0	22	0
OVERTIME PAY	70	0	126	0
OVERTIME PAY	9,873	0	5,369	0
OVERTIME PAY	1,429	0	970	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	17	0	2	0
SOCIAL SECURITY/MEDICARE	5	0	10	0
SOCIAL SECURITY/MEDICARE	733	0	398	0
SOCIAL SECURITY/MEDICARE	108	0	74	0
	<b>15,705</b>	<b>0</b>	<b>8,730</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	87	0
APRS CONTRIBUTIONS	60	0	37	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	10	0	0	0
GROUP INSURANCE	0	0	91	0
GROUP INSURANCE	13	0	24	0
GROUP INSURANCE	12	0	0	0
OVERTIME PAY	0	0	534	0
OVERTIME PAY	384	0	228	0
OVERTIME PAY	67	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	39	0
SOCIAL SECURITY/MEDICARE	29	0	17	0
SOCIAL SECURITY/MEDICARE	5	0	0	0
	<u>580</u>	<u>0</u>	<u>1,057</u>	<u>0</u>
<b>PD-COMM-PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	0	11	0
GROUP INSURANCE	0	0	31	0
OVERTIME PAY	0	0	106	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
	<u>0</u>	<u>0</u>	<u>155</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	6	0	0	0
GROUP INSURANCE	6	0	0	0
OVERTIME PAY	40	0	0	0
SOCIAL SECURITY/MEDICARE	3	0	0	0
	<u>55</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	91	0	25	0
APRS CONTRIBUTIONS	0	0	155	0
APRS CONTRIBUTIONS	24	0	3	0
GROUP INSURANCE	0	0	43	0
GROUP INSURANCE	8	0	1	0
OVERTIME PAY	585	0	154	0
OVERTIME PAY	0	0	948	0
OVERTIME PAY	148	0	17	0
SOCIAL SECURITY/MEDICARE	45	0	12	0
SOCIAL SECURITY/MEDICARE	0	0	72	0
SOCIAL SECURITY/MEDICARE	11	0	1	0
	<u>914</u>	<u>0</u>	<u>1,429</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	213	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	105	0	0	0
OVERTIME PAY	1,365	0	0	0
SOCIAL SECURITY/MEDICARE	103	0	0	0
	<u>1,787</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PROF STDS-PERSONNEL</b>				
APRS CONTRIBUTIONS	125	0	17	0
GROUP INSURANCE	71	0	10	0
OVERTIME PAY	797	0	103	0
SOCIAL SECURITY/MEDICARE	57	0	8	0
	<u>1,048</u>	<u>0</u>	<u>137</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	12	0	0	0
GROUP INSURANCE	5	0	0	0
OVERTIME PAY	74	0	0	0
SOCIAL SECURITY/MEDICARE	5	0	0	0
	<u>96</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	138	0	111	0
GROUP INSURANCE	81	0	35	0
OVERTIME PAY	877	0	683	0
SOCIAL SECURITY/MEDICARE	66	0	52	0
	<u>1,162</u>	<u>0</u>	<u>881</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	14	0	0	0
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	185	0
GROUP INSURANCE	6	0	0	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	77	0
OVERTIME PAY	87	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	7	0	1,131	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<u>113</u>	<u>0</u>	<u>86</u>	<u>0</u>
			<u>1,479</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	0	0	31	0
GROUP INSURANCE	0	0	13	0
OVERTIME PAY	0	0	191	0
SOCIAL SECURITY/MEDICARE	0	0	15	0
	<u>0</u>	<u>0</u>	<u>249</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	63	0	18	0
APRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	43	0	8	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	406	0	109	0
OVERTIME PAY	0	0	0	0
SOCIAL SECURITY/MEDICARE	31	0	8	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<u>543</u>	<u>0</u>	<u>143</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	16	0
GROUP INSURANCE	0	0	9	0
OVERTIME PAY	0	0	95	0
SOCIAL SECURITY/MEDICARE	0	0	7	0
	<u>0</u>	<u>0</u>	<u>127</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	16	0
GROUP INSURANCE	0	0	14	0
OVERTIME PAY	0	0	101	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
	<u>0</u>	<u>0</u>	<u>138</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	5	0
GROUP INSURANCE	0	0	3	0
OVERTIME PAY	0	0	32	0
SOCIAL SECURITY/MEDICARE	0	0	2	0
	<u>0</u>	<u>0</u>	<u>42</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	83	0	149	0
GROUP INSURANCE	45	0	61	0
OVERTIME PAY	530	0	915	0
SOCIAL SECURITY/MEDICARE	40	0	70	0
	<u>698</u>	<u>0</u>	<u>1,196</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	21	0
GROUP INSURANCE	0	0	11	0
OVERTIME PAY	0	0	127	0
SOCIAL SECURITY/MEDICARE	0	0	10	0
	<u>0</u>	<u>0</u>	<u>169</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	218	0	0	0
APRS CONTRIBUTIONS	123	0	0	0
ASRS CONTRIBUTIONS	0	0	0	0
ASRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	190	0	0	0
GROUP INSURANCE	110	0	0	0
OVERTIME PAY	1,398	0	0	0
OVERTIME PAY	785	0	0	0
SOCIAL SECURITY/MEDICARE	105	0	0	0
SOCIAL SECURITY/MEDICARE	59	0	0	0
	<u>2,987</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	263	0	0	0
GROUP INSURANCE	216	0	0	0
OVERTIME PAY	1,683	0	0	0
SOCIAL SECURITY/MEDICARE	126	0	0	0
	<u>2,288</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	17	0
GROUP INSURANCE	0	0	16	0
OVERTIME PAY	0	0	106	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
	<u>0</u>	<u>0</u>	<u>148</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	0	0	34	0
APRS CONTRIBUTIONS	0	0	44	0
APRS CONTRIBUTIONS	0	0	36	0
GROUP INSURANCE	0	0	19	0
GROUP INSURANCE	0	0	20	0
GROUP INSURANCE	0	0	21	0
OVERTIME PAY	0	0	207	0
OVERTIME PAY	0	0	270	0
OVERTIME PAY	0	0	223	0
SOCIAL SECURITY/MEDICARE	0	0	16	0
SOCIAL SECURITY/MEDICARE	0	0	21	0
SOCIAL SECURITY/MEDICARE	0	0	17	0
	<u>0</u>	<u>0</u>	<u>926</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	87	0	0	0
APRS CONTRIBUTIONS	736	0	540	0
APRS CONTRIBUTIONS	111	0	0	0
APRS CONTRIBUTIONS	829	0	283	0
APRS CONTRIBUTIONS	31	0	51	0
GROUP INSURANCE	44	0	0	0
GROUP INSURANCE	729	0	417	0
GROUP INSURANCE	72	0	0	0
GROUP INSURANCE	724	0	270	0
GROUP INSURANCE	31	0	0	0
OVERTIME PAY	558	0	0	0
OVERTIME PAY	4,707	0	3,312	0
OVERTIME PAY	710	0	0	0
OVERTIME PAY	5,307	0	1,735	0
OVERTIME PAY	197	0	315	0
SOCIAL SECURITY/MEDICARE	42	0	0	0
SOCIAL SECURITY/MEDICARE	349	0	247	0
SOCIAL SECURITY/MEDICARE	53	0	0	0
SOCIAL SECURITY/MEDICARE	395	0	129	0
SOCIAL SECURITY/MEDICARE	15	0	24	0
	<u>15,728</u>	<u>0</u>	<u>7,323</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	20	0
GROUP INSURANCE	0	0	20	0
OVERTIME PAY	0	0	121	0
SOCIAL SECURITY/MEDICARE	0	0	9	0
	<u>0</u>	<u>0</u>	<u>169</u>	<u>0</u>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	643	0	345	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	8	0
APRS CONTRIBUTIONS	0	0	0	0
GROUP INSURANCE	665	0	311	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	0	0
OVERTIME PAY	4,073	0	2,117	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	50	0
OVERTIME PAY	66	0	0	0
SOCIAL SECURITY/MEDICARE	302	0	157	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	4	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<b>5,749</b>	<b>0</b>	<b>2,992</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	17	0
GROUP INSURANCE	0	0	24	0
OVERTIME PAY	0	0	103	0
SOCIAL SECURITY/MEDICARE	0	0	7	0
	<b>0</b>	<b>0</b>	<b>152</b>	<b>0</b>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	69	0	328	0
GROUP INSURANCE	41	0	241	0
OVERTIME PAY	476	0	2,009	0
SOCIAL SECURITY/MEDICARE	33	0	151	0
	<b>620</b>	<b>0</b>	<b>2,728</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	180	0
GROUP INSURANCE	0	0	227	0
OVERTIME PAY	0	0	1,101	0
SOCIAL SECURITY/MEDICARE	0	0	80	0
	<b>0</b>	<b>0</b>	<b>1,587</b>	<b>0</b>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	1,390	0	379	0
GROUP INSURANCE	1,257	0	259	0
OVERTIME PAY	8,892	0	2,325	0
SOCIAL SECURITY/MEDICARE	660	0	176	0
	<b>12,199</b>	<b>0</b>	<b>3,139</b>	<b>0</b>



	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GROUP INSURANCE	235	0	0	0
OVERTIME PAY	3,950	0	2,298	0
OVERTIME PAY	2,129	0	0	0
SOCIAL SECURITY/MEDICARE	292	0	174	0
SOCIAL SECURITY/MEDICARE	159	0	0	0
	<b>8,255</b>	<b>0</b>	<b>3,067</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	11	0
APRS CONTRIBUTIONS	0	0	22	0
GROUP INSURANCE	0	0	16	0
GROUP INSURANCE	0	0	13	0
OVERTIME PAY	0	0	69	0
OVERTIME PAY	0	0	138	0
SOCIAL SECURITY/MEDICARE	0	0	5	0
SOCIAL SECURITY/MEDICARE	0	0	10	0
	<b>0</b>	<b>0</b>	<b>285</b>	<b>0</b>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	20	0	23	0
GROUP INSURANCE	14	0	15	0
OVERTIME PAY	126	0	139	0
SOCIAL SECURITY/MEDICARE	9	0	10	0
	<b>169</b>	<b>0</b>	<b>188</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	11	0
GROUP INSURANCE	0	0	14	0
OVERTIME PAY	0	0	69	0
SOCIAL SECURITY/MEDICARE	0	0	5	0
	<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	13	0
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	1,181	0	384	0
APRS CONTRIBUTIONS	0	0	19	0
APRS CONTRIBUTIONS	37	0	0	0
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	0	0	61	0
APRS CONTRIBUTIONS	56	0	115	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
APRS CONTRIBUTIONS	11	0	93	0
GROUP INSURANCE	0	0	11	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	1,260	0	420	0
GROUP INSURANCE	0	0	24	0
GROUP INSURANCE	42	0	0	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	28	0	41	0
GROUP INSURANCE	6	0	33	0
GROUP INSURANCE	0	0	83	0
OVERTIME PAY	83	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	7,544	0	2,354	0
OVERTIME PAY	0	0	118	0
OVERTIME PAY	237	0	0	0
OVERTIME PAY	158	0	0	0
OVERTIME PAY	0	0	376	0
OVERTIME PAY	358	0	706	0
OVERTIME PAY	72	0	572	0
SOCIAL SECURITY/MEDICARE	0	0	6	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	557	0	174	0
SOCIAL SECURITY/MEDICARE	0	0	9	0
SOCIAL SECURITY/MEDICARE	17	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
SOCIAL SECURITY/MEDICARE	0	0	29	0
SOCIAL SECURITY/MEDICARE	27	0	54	0
SOCIAL SECURITY/MEDICARE	5	0	44	0
	<b>11,678</b>	<b>0</b>	<b>5,738</b>	<b>0</b>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	31	0	0	0
GROUP INSURANCE	35	0	0	0
OVERTIME PAY	201	0	0	0
SOCIAL SECURITY/MEDICARE	15	0	0	0
	<b>282</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>PD-GRANTS-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	18	0
APRS CONTRIBUTIONS	12	0	0	0



	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	40	0	0	0
SOCIAL SECURITY/MEDICARE	28	0	3	0
	<u>8,182</u>	<u>0</u>	<u>7,072</u>	<u>0</u>
<b>PD-PROF STDS-PERSONNEL</b>				
APRS CONTRIBUTIONS	32	0	34	0
GROUP INSURANCE	15	0	16	0
OVERTIME PAY	206	0	206	0
SOCIAL SECURITY/MEDICARE	15	0	15	0
	<u>268</u>	<u>0</u>	<u>271</u>	<u>0</u>
<b>PD-FIELD SERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	13	0	0	0
GROUP INSURANCE	11	0	0	0
OVERTIME PAY	130	0	0	0
SOCIAL SECURITY/MEDICARE	10	0	0	0
	<u>163</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	27	0	0	0
GROUP INSURANCE	27	0	0	0
OVERTIME PAY	176	0	0	0
SOCIAL SECURITY/MEDICARE	13	0	0	0
	<u>243</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>SRO-PERSONNEL</b>				
APRS CONTRIBUTIONS	41	0	0	0
GROUP INSURANCE	46	0	0	0
OVERTIME PAY	264	0	0	0
SOCIAL SECURITY/MEDICARE	20	0	0	0
	<u>371</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	0	0
APRS CONTRIBUTIONS	57	0	111	0
GROUP INSURANCE	0	0	0	0
GROUP INSURANCE	0	0	87	0
OVERTIME PAY	0	0	0	0
OVERTIME PAY	366	0	679	0
SOCIAL SECURITY/MEDICARE	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE	28	0	50	0
OTHER-STONEGARDEN	451	0	926	0
<b>PD-FLEET-PERSONNEL</b>				
ASRS CONTRIBUTIONS	0	0	12	0
GROUP INSURANCE	0	0	32	0
OVERTIME PAY	0	0	116	0
SOCIAL SECURITY/MEDICARE	0	0	8	0
	0	0	168	0
<b>PD COMM RESOURCES-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENAN	0	0	0	0
FIELD SUPPLIES	21	0	0	0
GASOLINE & OIL	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATI	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	25	0	0	0
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	0	0	0	0
OUTSIDE PROFESSIONAL SERVICE	0	0	0	0
PRINTING & BINDING	0	0	0	0
RENTALS	0	0	0	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	0	0	0	0
UNIFORMS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	46	0	0	0
<b>PD-ADMIN-PERSONNEL</b>				
GROUP INSURANCE	0	0	5	0
EMERGENCY RESPONSE PLAN	0	0	5	0
<b>PD-ADMIN-O&amp;M</b>				
GROUP INSURANCE	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	(1,783)	0	0	0
PRINTING & BINDING	79	0	0	0
RENTALS	0	0	0	0
TELECOMMUNICATIONS	0	0	164	0
TRAVEL & TRAINING	0	0	52	0
	(1,703)	0	216	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>PD-PROF STDS-O&amp;M</b>				
OFFICE SUPPLIES	3,565	0	0	0
TRAVEL & TRAINING	30	0	0	0
	<u>3,595</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-GRANTS-CAPITAL</b>				
GROUP INSURANCE	24	0	0	0
TRAVEL & TRAINING	1,847	0	(66)	0
	<u>1,871</u>	<u>0</u>	<u>(66)</u>	<u>0</u>
<b>PD-ADMIN-O&amp;M</b>				
UNIFORMS	23	0	0	0
	<u>23</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PD-PATROL-PERSONNEL</b>				
APSRs CONTRIBUTIONS	2,694	0	3,453	0
ASRS CONTRIBUTIONS	16	0	0	0
ASSIGNMENT PAY	480	0	0	0
GROUP INSURANCE	3,417	0	3,635	0
HOLIDAY PAY	0	0	212	0
ON CALL PAY	0	0	0	0
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	17,440	0	20,962	0
SHIFT DIFFERENTIAL PAY	12	0	0	0
SOCIAL SECURITY/MEDICARE	2,178	0	1,697	0
UNIFORM ALLOWANCE	11,097	0	1,188	0
WORKERS' COMPENSATION	0	0	689	0
	<u>37,333</u>	<u>0</u>	<u>31,836</u>	<u>0</u>
<b>PD-TRAIN&amp;RES-O&amp;M</b>				
FIELD SUPPLIES	0	0	102	0
	<u>0</u>	<u>0</u>	<u>102</u>	<u>0</u>
<b>GRAND TOTAL</b>	<b>11,488,560</b>	<b>12,159,593</b>	<b>5,463,950</b>	<b>12,715,406</b>



# Water Utility

## Department Overview

The primary function of the Water Utility is the protection of public health and safety through the production and efficient delivery of water that meets and/or exceeds water quality standards and in sufficient quantity to meet customer demands. Responsibilities include regulatory compliance, customer service, promoting water conservation, generating customer billings, collection of utility revenues, efficient use of available water resources, planning for future water resource requirements, and coordination with the development community.

### PERSONNEL

FY 2011 Actual	34.00
<b>FY 2012 Budget</b>	<b>36.00</b>
FY 2012 Projected	36.00
FY 2013 Budget	36.00

### EXPENDITURES BY PROGRAM AREA

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
Administration	\$ 4,934,622	\$ 6,801,084	\$ 6,495,167	\$ 8,551,015
Engineering & Planning	2,275,350	3,890,784	3,028,958	2,827,321
Production	2,354,944	2,418,808	2,363,574	2,401,617
Distribution	754,732	784,250	777,550	830,588
<b>Total Expenditures</b>	<b>\$ 10,319,648</b>	<b>\$ 13,894,926</b>	<b>\$ 12,665,249</b>	<b>\$ 14,610,541</b>

*Does not include non-cash outlays for depreciation and amortization*

### REVENUES BY FUNDING SOURCE

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
Charges for Services	\$ 530,186	\$ 445,200	\$ 541,550	\$ 475,200
State Grants	-	-	-	-
Interest	22,389	16,300	125,000	75,000
Miscellaneous	11,113	-	-	-
WIFA Loan Proceeds	-	700,000	711,000	-
Water Sales	12,038,482	11,682,799	11,707,800	11,707,800
Other Financing Sources	-	100,000	100,000	100,000
<b>Total Revenues</b>	<b>\$ 12,602,170</b>	<b>\$ 12,944,299</b>	<b>\$ 13,185,350</b>	<b>\$ 12,358,000</b>

## Administration Division Overview

The Administration Division is responsible for the overall management of the Utility, customer service, meter reading, water utility billings, collection of water revenues, administration of department's budget, implementation of water rates, fees and charges, and strategic planning.

Programs within this division include:

- Customer Service/Billing/Collections/Meters
- Water Conservation
- Water Resource Planning

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Water Utility Director	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Water Utility Administrator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Customer Service Supervisor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Meter Reader Supervisor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Water Utility Operator I	4.00	5.00	<b>5.00</b>	<b>5.00</b>
Customer Service Rep.	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Water Conservation Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
<b>Total FTEs</b>	<b>14.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 926,957	\$ 966,592	<b>\$ 964,106</b>	<b>\$ 1,005,857</b>
O&M	1,887,913	2,158,480	<b>1,972,343</b>	<b>3,688,938</b>
Capital	579,758	865,000	<b>753,000</b>	<b>984,500</b>
Other Financing Uses	95,642	5,295	-	<b>2,319</b>
Debt Service	1,444,352	2,805,717	<b>2,805,718</b>	<b>2,869,401</b>
<b>Total Expenditures</b>	<b>\$ 4,934,622</b>	<b>\$ 6,801,084</b>	<b>\$ 6,495,167</b>	<b>\$ 8,551,015</b>

*Does not include non-cash outlays for depreciation and amortization*

Engineering & Planning Division Overview

This Division is responsible for managing design and construction of the capital improvement program and new development, construction inspection and the geographic information mapping system.

Programs within this division include:

- Construction Inspection
- Mapping
- Capital Improvements

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Engineering Division Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Project Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Engineering Design Reviewer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Construction Inspector	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Civil Engineering Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	6.00	6.00	<b>6.00</b>	<b>6.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 490,019	\$ 484,408	<b>\$ 484,408</b>	<b>\$ 504,375</b>
O&M	105,113	121,376	<b>114,376</b>	<b>162,946</b>
Capital	1,680,218	3,285,000	<b>2,430,174</b>	<b>2,160,000</b>
Total Expenditures	<b>\$ 2,275,350</b>	<b>\$ 3,890,784</b>	<b>\$ 3,028,958</b>	<b>\$ 2,827,321</b>

## Operations Division - Production Overview

This Division is responsible for production of the potable water supply, operation and maintenance of all potable and reclaimed water production, facilities including wells, reservoirs, booster stations, electrical controls and operation and maintenance of security devices. Programs within this division include:

- Disinfection
- Security
- Preventative Maintenance

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Water Production Superintendent	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lead Water Utility Operator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Water Utility Operator II	4.00	5.00	<b>5.00</b>	<b>5.00</b>
Total FTEs	6.00	7.00	<b>7.00</b>	<b>7.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 455,852	\$ 434,399	\$ <b>433,452</b>	\$ <b>487,740</b>
O&M	1,892,795	1,972,409	<b>1,918,122</b>	<b>1,901,877</b>
Capital	6,297	12,000	<b>12,000</b>	<b>12,000</b>
Total Expenditures	\$ 2,354,944	\$ 2,418,808	\$ <b>2,363,574</b>	\$ <b>2,401,617</b>

*Does not include non-cash outlays for depreciation and amortization*

## Operations Division - Distribution Overview

This Division is responsible for the operation and maintenance of potable and reclaimed water distribution facilities including, but not limited to, water mains, fire hydrants, and valves.

Programs within this division include:

- Water Quality Sampling
- Backflow Prevention
- Preventative Maintenance

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PERSONNEL</u></b>				
Water Distribution Superintendent	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lead Water Utility Operator	3.00	3.00	<b>3.00</b>	<b>3.00</b>
Water Utility Operator II	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Total FTEs	8.00	8.00	<b>8.00</b>	<b>8.00</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 545,290	\$ 537,310	\$ <b>537,310</b>	\$ <b>549,498</b>
O&M	209,442	246,940	<b>240,240</b>	<b>253,090</b>
Capital	-	-	-	<b>28,000</b>
Total Expenditures	\$ 754,732	\$ 784,250	\$ <b>777,550</b>	\$ <b>830,588</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>WTR-ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	27,201	27,565	12,919	31,412
GROUP INSURANCE	17,865	16,537	8,059	16,729
OTHER EMPLOYEE BENEFITS	1,240	1,218	590	1,248
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	279,239	280,767	129,022	290,827
SOCIAL SECURITY/MEDICARE	19,848	21,391	8,489	22,161
UNEMPLOYMENT INSURANCE	0	0	0	0
WORKERS' COMPENSATION	605	624	131	540
	<b>345,997</b>	<b>348,102</b>	<b>159,210</b>	<b>362,917</b>
<b>WTR-ADMIN-O&amp;M</b>				
ADMINISTRATIVE SERVICES	0	300,000	150,000	358,000
ADVERTISING	120	200	0	200
AMORTIZATION	158,658	254,784	0	158,658
BOND ISSUANCE COSTS	0	0	0	0
BOTTLED WATER	3,930	2,500	(1,255)	0
BUILDING REPAIR & MAINTENANCE	0	0	0	0
DEPRECIATION	2,254,406	2,241,600	0	2,254,406
EQUIPMENT REPAIR & MAINTENANCE	1,045	1,500	452	1,500
FLEET COSTS	0	95,323	47,661	135,603
GASOLINE & OIL	61	0	15	0
INSURANCE	68,576	65,662	7,640	46,000
INVESTMENT LOSS	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	11,125	10,570	6,952	10,835
MISCELLANEOUS OTHER OPERATING	0	500	0	500
NATURAL GAS & ELECTRICITY	5,874	5,400	2,668	6,100
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE LEASE	65,600	65,600	32,802	65,600
OFFICE SUPPLIES	4,627	3,125	1,589	3,125
OUTSIDE PROFESSIONAL SERVICES	65,235	68,000	31,510	150,000
POSTAGE	0	500	0	500
PRINTING & BINDING	0	1,000	816	1,000
REGULATORY EXPENSE	0	13,200	14,400	14,400
RENTALS	6,253	5,600	1,920	5,900
SAFETY COMPLIANCE	768	200	202	350
SOFTWARE MAINTENANCE & LICENSI	0	0	0	0
TELECOMMUNICATIONS	1,651	1,400	601	1,500
TRAVEL & TRAINING	3,193	2,000	1,441	2,300
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER UTILITY COMMISSION	2,596	2,000	431	2,000
	<b>2,653,719</b>	<b>3,140,664</b>	<b>299,843</b>	<b>3,218,477</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>WTR-ADMIN-DEBT SERVICE</b>				
INTEREST PAYMENTS	1,444,352	1,495,063	0	1,425,085
PRINCIPAL PAYMENTS	0	1,310,654	0	1,444,316
	<u>1,444,352</u>	<u>2,805,717</u>	<u>0</u>	<u>2,869,401</u>
<b>WTR-ADMIN-OTHER FIN USES</b>				
TR TO INTERNAL SERVICE FUND	95,323	0	0	0
TRANSFER TO CAPITAL PROJ FUND	0	0	0	0
TRANSFER TO DEBT SERVICE FUNDS	319	5,295	0	2,319
	<u>95,642</u>	<u>5,295</u>	<u>0</u>	<u>2,319</u>
<b>WTR-CUST SVC &amp; METER-PERSONNEL</b>				
ASRS CONTRIBUTIONS	36,638	40,364	18,310	45,810
GROUP INSURANCE	71,120	76,824	33,098	80,976
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	3,462	6,432	10,583	7,500
REGULAR EMPLOYEES	368,158	391,829	176,773	403,353
SOCIAL SECURITY/MEDICARE	27,581	29,715	14,084	30,610
WORKERS' COMPENSATION	7,139	7,371	1,550	6,330
	<u>514,098</u>	<u>552,535</u>	<u>254,397</u>	<u>574,579</u>
<b>WTR-CUST SVC &amp; METER-O&amp;M</b>				
BAD DEBT EXPENSE	44,096	25,000	11,907	25,000
CONTRACT PERSONNEL SERVICES	0	0	0	0
EQUIP. R&M-SERVICES	8,836	6,500	7,395	14,000
EQUIPMENT R&M - METERS	16,444	16,500	3,921	10,000
EQUIPMENT REPAIR & MAINTENANCE	242	650	110	2,150
FIELD SUPPLIES	1,718	1,000	952	2,000
GASOLINE & OIL	0	0	0	0
GROUPS REPAIR & MAINTENANCE	900	1,500	250	1,500
INTEREST ON SECURITY DEPOSITS	461	400	123	250
MEMBERSHIPS & SUBSCRIPTIONS	74	0	0	0
NON-CAPITALIZED EQUIPMENT	2,109	2,000	764	4,120
OFFICE SUPPLIES	10,619	8,000	4,226	8,400
OUTSIDE PROFESSIONAL SERVICES	98,100	85,100	35,499	86,800
POSTAGE	85,355	88,400	32,969	86,750
PRINTING & BINDING	26,252	21,000	4,141	19,000
RECLAIMED WATER FOR RESALE	0	0	0	0
SAFETY COMPLIANCE	939	1,200	1,022	1,200
SOFTWARE MAINTENANCE & LICENSING	26,618	23,600	3,788	24,000
TELECOMMUNICATIONS	4,416	4,700	2,217	7,300
TRAVEL & TRAINING	2,292	3,000	1,105	3,000
UNIFORMS	3,570	3,650	2,466	3,650

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WATER PURCHASED FOR RESALE	18,146	17,100	4,305	0
WORKERS' COMPENSATION	0	0	0	0
	<u>351,184</u>	<u>309,300</u>	<u>117,160</u>	<u>299,120</u>
<b>WTR-CUST SVC &amp; METER-O&amp;M</b>				
WATER PURCHASED FOR RESALE	0	0	0	7,400
WATER PURCHASED FOR RESALE	0	0	0	9,800
WATER PURCHASED FOR RESALE	0	0	0	837,500
	<u>0</u>	<u>0</u>	<u>0</u>	<u>854,700</u>
<b>WTR-CUST SVC &amp; METER-CAPITAL</b>				
EQUIPMENT	0	0	0	0
METERS	0	135,000	51,995	78,000
MINOR ASSETS	0	0	0	0
VEHICLES	0	0	0	0
	<u>0</u>	<u>135,000</u>	<u>51,995</u>	<u>78,000</u>
<b>WTR-CUST SVC &amp; METER-CAPITAL</b>				
VEHICLES	0	0	0	76,500
CAPITAL ASSET REPLACE	0	0	0	76,500
	<u>0</u>	<u>0</u>	<u>0</u>	<u>76,500</u>
<b>WTR-CUST SVC &amp; METER-CAPITAL</b>				
METERS	0	730,000	668,941	50,000
COUNTRYSIDE METER REPLACE	0	730,000	668,941	50,000
	<u>0</u>	<u>730,000</u>	<u>668,941</u>	<u>50,000</u>
<b>WTR-CUST SVC &amp; METER-CAPITAL</b>				
METERS	0	0	0	780,000
OV METER REPLACE	0	0	0	780,000
	<u>0</u>	<u>0</u>	<u>0</u>	<u>780,000</u>
<b>WTR-CONSERV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	4,807	4,871	2,283	5,551
GROUP INSURANCE	8,135	7,853	3,708	7,939
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	48,755	48,060	22,603	49,782

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE WORKERS' COMPENSATION	3,633 1,533 <b>66,861</b>	3,589 1,582 <b>65,955</b>	1,696 333 <b>30,622</b>	3,721 1,368 <b>68,361</b>
<b>WTR-CONSERV-O&amp;M</b>				
CONSERVATION	758	5,000	2,489	5,000
EQUIPMENT REPAIR & MAINTENANCE	96	100	22	75
FIELD SUPPLIES	263	250	76	200
GASOLINE & OIL	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	3,300	5,300	4,000	5,330
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	525	750	255	650
OUTSIDE PROFESSIONAL SERVICES	15,058	4,000	0	12,000
POSTAGE	0	0	0	0
PRINTING & BINDING	24	1,500	0	1,500
SAFETY COMPLIANCE	31	100	0	100
TELECOMMUNICATIONS	298	300	125	250
TRAVEL & TRAINING	401	800	0	800
UNIFORMS	179	300	0	300
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>20,934</b>	<b>18,400</b>	<b>6,967</b>	<b>26,205</b>
<b>WTR-WTR RES-O&amp;M</b>				
CAP WATER CAPITAL CHARGES	0	0	0	0
CAP WATER DELIVERY CHARGES	749,280	647,500	118,611	778,500
OUTSIDE PROFESSIONAL SERVICES	37,831	40,000	14,165	130,000
WATER RIGHTS	0	0	0	0
	<b>787,111</b>	<b>687,500</b>	<b>132,776</b>	<b>908,500</b>
<b>WTR-WTR RES-O&amp;M</b>				
REGULATORY EXPENSE	474,936	420,000	251,771	315,000
REGULATORY EXPENSE	13,094	79,000	51,092	75,000
REGULATORY EXPENSE	0	0	0	405,000
	<b>488,030</b>	<b>499,000</b>	<b>302,863</b>	<b>795,000</b>
<b>WTR-ENG ADMIN-PERSONNEL</b>				
ASRS CONTRIBUTIONS	19,450	19,711	9,238	22,462
GROUP INSURANCE	13,573	12,657	6,066	12,804
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	197,291	194,484	91,465	201,453

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE WORKERS' COMPENSATION	15,114 1,866 <b>247,294</b>	14,878 1,927 <b>243,657</b>	7,056 405 <b>114,230</b>	15,411 1,667 <b>253,797</b>
<b>WTR-ENG ADMIN-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
GASOLINE & OIL	20	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	235	435	235	235
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OFFICE SUPPLIES	2,918	2,000	1,500	2,000
OUTSIDE PROFESSIONAL SERVICES	88,467	103,591	47,138	103,591
PRINTING & BINDING	1,899	2,000	901	2,000
RENTALS	2,874	3,900	1,424	3,000
SAFETY COMPLIANCE	355	200	262	430
SOFTWARE MAINTENANCE & LICENSI	2,367	2,500	1,035	39,940
TELECOMMUNICATIONS	1,829	1,700	475	1,200
TRAVEL & TRAINING	733	1,000	2	3,200
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>101,696</b>	<b>117,326</b>	<b>52,973</b>	<b>155,596</b>
<b>WTR-CAPITAL IMPROV-PERSONNEL</b>				
ASRS CONTRIBUTIONS	8,385	8,499	3,983	9,685
GROUP INSURANCE	4,652	4,271	2,061	4,322
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	0	0	0	0
REGULAR EMPLOYEES	85,056	83,853	39,432	86,858
SOCIAL SECURITY/MEDICARE	6,461	6,415	3,013	6,645
WORKERS' COMPENSATION	186	192	40	166
	<b>104,741</b>	<b>103,230</b>	<b>48,529</b>	<b>107,676</b>
<b>WTR-CAPITAL IMPROV-CAPITAL</b>				
BOOSTER STATIONS	0	0	0	0
BOOSTER STATIONS	0	700,000	182,846	0
BOOSTER STATIONS	0	60,000	0	0
EQUIPMENT	0	50,000	0	0
RESERVOIRS	0	0	0	0
RESERVOIRS	0	170,000	83,156	0
RESERVOIRS	0	40,000	0	0
STRUCTURES	0	0	0	0
STRUCTURES	0	0	0	0
STRUCTURES	0	0	0	0
STRUCTURES	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	300,000
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	15,000	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	50,000	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	1,200,000	753,283	200,000
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	0
TRANSMISSION/DISTRIBUTION MAIN	0	1,000,000	22,720	700,000
WELLS	0	0	0	0
WELLS	0	0	0	0
WELLS	0	0	0	0
WELLS	0	0	10	0
	<b>0</b>	<b>3,285,000</b>	<b>1,042,014</b>	<b>1,200,000</b>
<b>WTR-CAPITAL IMPROV-CAPITAL</b>				
WELLS	0	0	0	60,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>
<b>WTR-CAPITAL IMPROV-CAPITAL</b>				
EQUIPMENT	0	0	0	50,000
RESERVOIRS	0	0	0	50,000
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	200,000
TRANSMISSION/DISTRIBUTION MAIN	0	0	0	600,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>
<b>WTR-CONST INSP-PERSONNEL</b>				
ASRS CONTRIBUTIONS	10,385	10,654	4,899	12,135
GROUP INSURANCE	12,594	12,045	5,710	12,180
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	715	1,979	0	2,000
REGULAR EMPLOYEES	104,628	103,139	48,506	106,835
SOCIAL SECURITY/MEDICARE	7,965	7,953	3,697	8,239
WORKERS' COMPENSATION	1,696	1,751	368	1,514
	<b>137,984</b>	<b>137,521</b>	<b>63,180</b>	<b>142,903</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>WTR-CONST INSP-O&amp;M</b>				
FIELD SUPPLIES	414	200	79	200
GASOLINE & OIL	0	0	0	0
NON-CAPITALIZED EQUIPMENT	266	200	42	3,350
OFFICE SUPPLIES	183	150	191	200
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
PRINTING & BINDING	0	50	0	50
SAFETY COMPLIANCE	393	300	58	400
TELECOMMUNICATIONS	1,407	1,300	541	1,300
TESTING	(70)	500	25	500
TRAVEL & TRAINING	55	250	0	250
UNIFORMS	769	1,100	885	1,100
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>3,417</b>	<b>4,050</b>	<b>1,822</b>	<b>7,350</b>
<b>WTR-PROD-POT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	32,826	31,828	15,964	39,060
GROUP INSURANCE	53,672	54,832	20,536	62,712
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	11,078	7,916	5,156	11,500
REGULAR EMPLOYEES	322,557	306,124	152,906	338,817
SOCIAL SECURITY/MEDICARE	24,799	23,362	11,905	26,021
WORKERS' COMPENSATION	10,920	10,337	2,173	9,630
	<b>455,852</b>	<b>434,399</b>	<b>208,640</b>	<b>487,740</b>
<b>WTR-PROD-POT-O&amp;M</b>				
EQUIP. R&M-BOOSTERS	18,594	20,500	4,448	33,875
EQUIP. R&M-RESERVOIRS	11,809	28,000	13,208	54,300
EQUIP. R&M-TELEMETRY	12,759	9,875	750	9,875
EQUIP. R&M-WELLS	128,123	90,500	14,285	88,144
EQUIPMENT REPAIR & MAINTENANCE	5,424	5,000	12,150	8,000
FIELD SUPPLIES	2,622	3,000	708	3,000
GASOLINE & OIL	0	0	0	0
GROUPS REPAIR & MAINTENANCE	786	3,180	707	3,350
MEMBERSHIPS & SUBSCRIPTIONS	1,033	300	300	300
NON-CAPITALIZED EQUIPMENT	1,485	1,500	148	3,300
OFFICE SUPPLIES	1,285	850	537	1,000
OUTSIDE PROFESSIONAL SERVICES	0	1,800	150	1,800
POWER PURCHASED FOR PUMPING	886,049	900,000	421,404	800,000
PRINTING & BINDING	0	250	0	250
RENTALS	0	500	0	400
SAFETY COMPLIANCE	975	1,125	170	1,125
SOFTWARE MAINTENANCE & LICENSING	3,032	2,897	0	3,517
TELECOMMUNICATIONS	2,688	2,900	994	2,400
TRAVEL & TRAINING	1,542	2,100	121	2,100

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
UNIFORMS	3,955	4,020	3,242	4,620
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<u>1,082,159</u>	<u>1,078,297</u>	<u>473,322</u>	<u>1,021,356</u>
<b>WTR-PROD-POT-O&amp;M</b>				
CHEMICALS	32,518	37,000	23,865	38,000
EQUIP. R&M-DISINFECTION	18,322	5,000	9,612	26,200
FIELD SUPPLIES	0	0	0	0
GASOLINE & OIL	0	0	0	0
NON-CAPITALIZED EQUIPMENT	795	700	98	1,300
RENTALS	675	600	218	600
SAFETY COMPLIANCE	149	575	0	600
TESTING	840	890	728	900
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<u>53,299</u>	<u>44,765</u>	<u>34,522</u>	<u>67,600</u>
<b>WTR-PROD-POT-O&amp;M</b>				
EQUIPMENT REPAIR & MAINTENANCE	3,237	3,500	0	1,600
FIELD SUPPLIES	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	23,470	16,520	1,750	17,000
TELECOMMUNICATIONS	0	0	0	0
VEHICLE REPAIR & MAINTENANCE	11	0	0	0
	<u>26,718</u>	<u>20,020</u>	<u>1,750</u>	<u>18,600</u>
<b>WTR-PROD-POT-CAPITAL</b>				
MINOR ASSETS	0	0	0	0
SECURITY EQUIPMENT	0	12,000	0	12,000
	<u>0</u>	<u>12,000</u>	<u>0</u>	<u>12,000</u>
<b>WTR-PROD-REC-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
DEPRECIATION	470,414	470,414	0	470,414
EQUIP. R&M-BOOSTERS	3,430	3,000	0	3,300
EQUIP. R&M-RESERVOIRS	11	250	0	1,000
EQUIP. R&M-TELEMETRY	11,272	5,470	1,323	4,560
EQUIPMENT R&M - METERS	1,478	2,000	925	2,000
EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0
FIELD SUPPLIES	690	1,000	450	1,300
GASOLINE & OIL	0	0	0	0
GROUND'S REPAIR & MAINTENANCE	472	800	36	800

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
NON-CAPITALIZED EQUIPMENT	508	500	0	1,700
OFFICE SUPPLIES	522	500	192	1,000
OUTSIDE PROFESSIONAL SERVICES	306	1,900	153	1,900
POWER PURCHASED FOR PUMPING	56,031	65,000	17,364	55,000
RECLAIMED WATER FOR RESALE	629,228	725,000	275,014	700,000
REGULATORY EXPENSE	0	0	0	0
RENTALS	0	0	0	0
SAFETY COMPLIANCE	292	375	370	375
SOFTWARE MAINTENANCE & LICENSI	2,000	2,182	0	3,516
TELECOMMUNICATIONS	2,143	2,880	905	2,300
TESTING	0	1,500	0	1,500
UNIFORMS	668	670	0	770
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>1,179,465</b>	<b>1,283,441</b>	<b>296,731</b>	<b>1,251,435</b>
<b>WTR-PROD-REC-O&amp;M</b>				
CHEMICALS	10,711	12,000	3,548	9,000
EQUIP. R&M-DISINFECTION	10,737	2,500	1,558	2,500
FIELD SUPPLIES	120	500	99	500
NON-CAPITALIZED EQUIPMENT	0	700	0	700
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
SAFETY COMPLIANCE	0	0	0	0
TESTING	0	600	288	600
	<b>21,568</b>	<b>16,300</b>	<b>5,493</b>	<b>13,300</b>
<b>WTR-DIST-POT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	26,034	26,621	11,000	30,014
GROUP INSURANCE	23,176	20,912	8,238	24,863
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	2,694	4,948	3,551	5,000
REGULAR EMPLOYEES	261,407	257,714	105,364	264,182
SOCIAL SECURITY/MEDICARE	20,044	20,094	8,318	20,505
WORKERS' COMPENSATION	9,611	8,646	1,818	7,400
	<b>342,965</b>	<b>338,935</b>	<b>138,289</b>	<b>351,964</b>
<b>WTR-DIST-POT-PERSONNEL</b>				
ASRS CONTRIBUTIONS	14,401	14,387	6,812	16,293
GROUP INSURANCE	27,712	26,839	12,654	20,091
OTHER EMPLOYEE BENEFITS	0	0	0	0
OVERTIME PAY	1,403	0	430	0
REGULAR EMPLOYEES	144,658	141,958	67,020	146,127

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
SOCIAL SECURITY/MEDICARE WORKERS' COMPENSATION	10,833 3,320 <u>202,325</u>	10,518 4,673 <u>198,375</u>	5,042 982 <u>92,940</u>	11,005 4,017 <u>197,533</u>
<b>WTR-DIST-POT-O&amp;M</b>				
OFFICE SUPPLIES	0 0 <u>0</u>	0 0 <u>0</u>	134 134 <u>0</u>	0 0 <u>0</u>
<b>WTR-DIST-POT-O&amp;M</b>				
EQUIP. R&M-HYDRANTS	6,673	4,000	1,761	4,000
EQUIP. R&M-MAINS	74,823	100,000	19,656	100,000
EQUIP. R&M-SERVICES	11,451	8,000	2,269	8,000
EQUIPMENT R&M - METERS	0	1,000	0	500
EQUIPMENT REPAIR & MAINTENANCE	201	1,000	111	1,000
FIELD SUPPLIES	1,235	1,300	954	1,500
GASOLINE & OIL	0	0	0	0
GROUPS REPAIR & MAINTENANCE	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	0	0	0	0
NATURAL GAS & ELECTRICITY	0	0	0	0
NON-CAPITALIZED EQUIPMENT	28	1,000	2,429	1,000
OFFICE LEASE	0	0	0	0
OFFICE SUPPLIES	90	500	92	400
OUTSIDE PROFESSIONAL SERVICES	0	0	0	0
RENTALS	0	1,000	0	500
SAFETY COMPLIANCE	883	1,500	0	1,500
TELECOMMUNICATIONS	1,995	1,840	820	1,840
TRAVEL & TRAINING	680	1,500	0	1,500
UNIFORMS	1,610	2,520	1,553	2,500
VEHICLE REPAIR & MAINTENANCE	0	0	0	500
WASTE DISPOSAL FEES	955	700	305	0
	<u>100,623</u>	<u>125,860</u>	<u>29,950</u>	<u>124,740</u>
<b>WTR-DIST-POT-O&amp;M</b>				
EQUIP. R&M-BACKFLOW	1,926	2,500	525	2,500
EQUIPMENT R&M - METERS	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	132	150	67	150
FIELD SUPPLIES	1,000	1,500	289	1,300
GASOLINE & OIL	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	100	0	100
NON-CAPITALIZED EQUIPMENT	0	500	0	500

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
OFFICE SUPPLIES	186	800	31	800
OUTSIDE PROFESSIONAL SERVICES	1,151	500	0	500
POSTAGE	3,932	7,200	366	4,500
PRINTING & BINDING	2,425	2,400	0	2,650
REGULATORY EXPENSE	0	0	0	0
SAFETY COMPLIANCE	128	1,500	504	1,500
TELECOMMUNICATIONS	1,041	980	466	980
TESTING	88,848	90,000	22,453	100,000
TRAVEL & TRAINING	198	900	0	900
UNIFORMS	1,720	1,890	1,720	1,890
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
	<b>102,687</b>	<b>110,920</b>	<b>26,421</b>	<b>118,270</b>
<b>WTR-DIST-POT-O&amp;M</b>				
BLUESTAKE	5,243	4,100	3,573	4,000
EQUIPMENT REPAIR & MAINTENANCE	0	500	0	500
FIELD SUPPLIES	0	0	0	0
GASOLINE & OIL	0	0	0	0
NON-CAPITALIZED EQUIPMENT	0	250	0	250
TELECOMMUNICATIONS	298	330	125	330
UNIFORMS	591	630	598	650
VEHICLE REPAIR & MAINTENANCE	0	0	0	0
WORKERS' COMPENSATION	0	0	0	0
	<b>6,131</b>	<b>5,810</b>	<b>4,296</b>	<b>5,730</b>
<b>WTR-DIST-POT-CAPITAL</b>				
VEHICLES	0	0	0	28,000
	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,000</b>
<b>WTR-DIST-REC-O&amp;M</b>				
BLUESTAKE	0	450	0	450
EQUIP. R&M-MAINS	0	2,500	0	2,500
EQUIP. R&M-SERVICES	0	1,000	0	1,000
FIELD SUPPLIES	0	0	0	0
RENTALS	0	400	0	400
	<b>0</b>	<b>4,350</b>	<b>0</b>	<b>4,350</b>
<b>GRAND TOTAL</b>	<b>10,936,852</b>	<b>16,861,724</b>	<b>4,660,009</b>	<b>17,494,019</b>



# Water Utility Alternative Water Resources Development

## Overview

The Alternative Water Resource Development Impact Fee Fund accounts for expenditures for alternative water resource capital costs and any related debt service. Revenues are received from a groundwater preservation fee and impact fees. Specific activities include analysis, planning, design and construction of infrastructure required to deliver alternative water resource (Central Arizona Project and reclaimed water) to the Town.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ 413,509	\$ 214,775	\$ 167,762	\$ 224,875
Capital	20,610	515,000	<b>567,000</b>	<b>100,000</b>
Debt Service	731,688	1,789,978	<b>1,789,978</b>	<b>1,774,756</b>
Other Financing Uses	-	100,000	<b>100,000</b>	<b>100,000</b>
Total Expenditures	\$ 1,165,807	\$ 2,619,753	\$ 2,624,740	\$ 2,199,631

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Groundwater Preservation Fee	\$ 2,096,093	\$ 2,423,500	\$ 2,358,000	\$ 2,456,000
Impact Fees	400,988	219,200	<b>515,544</b>	<b>219,200</b>
Interest	2,320	2,684	<b>800</b>	<b>800</b>
Total Revenues	\$ 2,499,401	\$ 2,645,384	\$ 2,874,344	\$ 2,676,000

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>AWF-O&amp;M</b>				
CAP WATER CAPITAL CHARGES	154,575	154,575	77,288	154,575
INVESTMENT LOSS	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	258,934	60,200	4,136	70,300
	<b>413,509</b>	<b>214,775</b>	<b>81,424</b>	<b>224,875</b>
<b>AWF-CAPITAL</b>				
BOOSTER STATIONS	0	0	0	0
LAND	0	0	0	100,000
TRANSMISSION/DISTRIBUTION MAIN	20,610	515,000	65,452	0
	<b>20,610</b>	<b>515,000</b>	<b>65,452</b>	<b>100,000</b>
<b>AWF-DEBT SERVICE</b>				
INTEREST PAYMENTS	731,688	675,370	0	626,852
PRINCIPAL PAYMENTS	0	1,114,608	0	1,147,904
	<b>731,688</b>	<b>1,789,978</b>	<b>0</b>	<b>1,774,756</b>
<b>AWF-OTHER FINANCING USES</b>				
TRANSFER TO ENTERPRISE FUND	0	100,000	0	100,000
	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>
<b>GRAND TOTAL</b>	<b>1,165,807</b>	<b>2,619,753</b>	<b>146,876</b>	<b>2,199,631</b>



# Water Utility Potable Water System Development

## Overview

The Potable Water Systems Development Impact Fee Fund accounts for expenditures for potable water capital improvements that are growth-related and debt service. Revenues are received from impact fees which are collected and used for repayment of bonds sold to finance the capital projects. Specific activities include design and construction of infrastructure required to deliver potable water to meet the needs of future customers.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Capital	\$ 2,851,999	\$ 740,000	\$ 505,696	\$ -
Debt Service	329,920	639,920	639,920	632,744
Miscellaneous	-	-	-	-
Total Expenditures	\$ 3,181,919	\$ 1,379,920	\$ 1,145,616	\$ 632,744

## **REVENUES BY FUNDING SOURCE**

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
Single Family Connections	\$ 154,026	\$ 89,845	\$ 159,000	\$ 89,845
Multi - Family Connections	-	-	-	-
Commercial Connections	69,880	10,280	135,650	10,280
Irrigation Connections	10,780	10,900	15,260	10,900
TURF Connections	-	-	-	-
Fire Flow Connections	9,690	3,230	30,997	3,230
Interest	13,737	13,323	4,500	4,500
Total Revenues	\$ 258,113	\$ 127,578	\$ 345,407	\$ 118,755

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>CONN FEES-CAPITAL</b>				
RESERVOIRS	2,520,402	680,000	332,464	0
TRANSMISSION/DISTRIBUTION MAIN	331,598	60,000	0	0
	<b>2,851,999</b>	<b>740,000</b>	<b>332,464</b>	<b>0</b>
<b>CONN FEES-DEBT SERVICE</b>				
INTEREST PAYMENTS	329,920	329,920	0	312,744
PRINCIPAL PAYMENTS	0	310,000	0	320,000
	<b>329,920</b>	<b>639,920</b>	<b>0</b>	<b>632,744</b>
<b>CONN FEE-OTHER FINANCING USES</b>				
TRANSFER TO ENTERPRISE FUND	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>3,181,919</b>	<b>1,379,920</b>	<b>332,464</b>	<b>632,744</b>



# Roadway Development Impact Fee Fund

## Overview

This Fund is used to manage all roadway Capital Improvement Projects (CIP) from planning, design, and construction. This process includes consultant selection and preparation of the Request for Proposal (RFP) process, review of traffic control plans, and contract administration. This fund is managed by Development & Infrastructure Services staff.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ -	\$ -	\$ -	\$ -
Capital	1,884,630	7,998,000	4,745,951	6,154,000
Debt Service	3,000,000	2,615,467	2,615,467	-
<b>Total Expenditures</b>	<b>\$ 4,884,630</b>	<b>\$ 10,613,467</b>	<b>\$ 7,361,418</b>	<b>\$ 6,154,000</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Federal Grants	\$ -	\$ 500,000	\$ -	\$ 699,000
State Grants	4,788,647	7,443,000	5,312,909	5,280,000
Interfund Loan	-	400,000	-	-
Impact Fees	263,302	413,078	246,714	414,118
Interest	3,182	4,000	1,600	1,600
Miscellaneous	53,687	18,000	19,512	18,000
<b>Total Revenues</b>	<b>\$ 5,108,819</b>	<b>\$ 8,778,078</b>	<b>\$ 5,580,735</b>	<b>\$ 6,412,718</b>

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS	0	0	13	0
	<u>0</u>	<u>0</u>	<u>13</u>	<u>0</u>
<b>TWIF-DESIGN-CAPITAL</b>				
ARTERIAL ROADWAYS	61,100	12,000	24,410	0
ARTERIAL ROADWAYS	0	0	0	0
	<u>61,100</u>	<u>12,000</u>	<u>24,410</u>	<u>0</u>
<b>TWIF-ADM-DEBT SVC</b>				
INTEREST PAYMENTS	0	102,334	102,334	0
PRINCIPAL PAYMENTS	3,000,000	2,513,133	13,133	0
	<u>3,000,000</u>	<u>2,615,467</u>	<u>115,467</u>	<u>0</u>
<b>TWIF-DESIGN-CAPITAL</b>				
ARTERIAL ROADWAYS	56,374	170,000	13,110	105,000
	<u>56,374</u>	<u>170,000</u>	<u>13,110</u>	<u>105,000</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS	0	1,123,000	0	1,123,000
ARTERIAL ROADWAYS	0	0	0	0
	<u>0</u>	<u>1,123,000</u>	<u>0</u>	<u>1,123,000</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS	0	0	0	0
ARTERIAL ROADWAYS	0	5,000	0	0
	<u>0</u>	<u>5,000</u>	<u>0</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TWIF-DESIGN-CAPITAL</b>				
ARTERIAL ROADWAYS LAMBERT	220,956	0	43,293	48,000
	<u>220,956</u>	<u>0</u>	<u>43,293</u>	<u>48,000</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS LAMBERT	7,672	4,920,000	1,310,856	4,629,000
	<u>7,672</u>	<u>4,920,000</u>	<u>1,310,856</u>	<u>4,629,000</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS HARDY @ NORTHERN	87,936	0	1,632	0
	<u>87,936</u>	<u>0</u>	<u>1,632</u>	<u>0</u>
<b>TWIF-DESIGN-CAPITAL</b>				
ARTERIAL ROADWAYS MAGEE-ORACLE/1ST	2,288	0	0	0
	<u>2,288</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS MAGEE-ORACLE/1ST	1,170,075	0	0	0
	<u>1,170,075</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TWIF-DESIGN-CAPITAL</b>				
ARTERIAL ROADWAYS CALLE CON BIKE LANE	8	0	0	0
	<u>8</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS CALLE CON BIKE LANE	98,719	0	0	0
	<u>98,719</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TWIF-DESIGN-CAPITAL</b>				
ARTERIAL ROADWAYS BIG WASH BRIDGE	3,982	40,000	1,423	0
	<u>3,982</u>	<u>40,000</u>	<u>1,423</u>	<u>0</u>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS	0	378,000	362,792	0
	<u>0</u>	<u>378,000</u>	<u>362,792</u>	<u>0</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS	175,520	0	0	0
ARTERIAL ROADWAYS	0	1,350,000	0	0
	<u>175,520</u>	<u>1,350,000</u>	<u>0</u>	<u>0</u>
<b>TWIF-DESIGN-CAPITAL</b>				
ARTERIAL ROADWAYS	0	0	0	50,000
	<u>0</u>	<u>0</u>	<u>0</u>	<u>50,000</u>
<b>TWIF-CONST-CAPITAL</b>				
ARTERIAL ROADWAYS	0	0	0	199,000
	<u>0</u>	<u>0</u>	<u>0</u>	<u>199,000</u>
<b>GRAND TOTAL</b>	<b>4,884,630</b>	<b>10,613,467</b>	<b>1,872,995</b>	<b>6,154,000</b>



# General Government Impact Fee Fund

## Overview

This Fund is used to manage the collection and expending of development impact fees dedicated to general government purposes. General government impact fees are assessed on both residential and commercial development within the Town. **Beginning FY 2013, these fees will no longer be collected.**

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ -	\$ -	\$ -	\$ -
Capital	-	-	-	<b>25,000</b>
Total Expenditures	\$ -	\$ -	\$ -	<b>\$ 25,000</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Residential Impact Fees	\$ 16,529	\$ 18,419	\$ 18,419	\$ -
Commercial Impact Fees	25,991	49,066	11,419	-
Interest Income	92	-	5	-
Total Revenues	\$ 42,612	\$ 67,485	\$ 29,843	\$ -

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
GEN GOVT IMP - CAPITAL VEHICLES	0	0	0	25,000
<b>GRAND TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>



# Library Impact Fee Fund

## Overview

This Fund is used to manage the collection and expending of development impact fees dedicated to the Oro Valley Public Library. Library impact fees are assessed on residential development within the Town.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ -	\$ -	\$ -	\$ -
Capital	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Residential Impact Fees	\$ 30,152	\$ 32,831	\$ 32,831	\$ 37,461
Interest Income	81	-	4	-
Total Revenues	\$ 30,233	\$ 32,831	\$ 32,835	\$ 37,461



# Parks & Recreation Impact Fee Fund

## Overview

This Fund is used to manage the collection and expending of development impact fees dedicated to parks and recreation purposes. Parks & Recreation impact fees are assessed on residential development within the Town.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ -	\$ -	\$ -	\$ -
Capital	-	400,000	-	400,000
Total Expenditures	\$ -	\$ 400,000	\$ -	\$ 400,000

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Residential Impact Fees	\$ 117,584	\$ 127,640	\$ 127,640	\$ 92,001
Interest Income	316	-	16	-
Total Revenues	\$ 117,901	\$ 127,640	\$ 127,656	\$ 92,001

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
P&R-IMPACT-CAPITAL BUILDINGS & IMPROVEMENTS	0	400,000	0	400,000
	<u>0</u>	<u>400,000</u>	<u>0</u>	<u>400,000</u>
<b>GRAND TOTAL</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>400,000</b>



# Police Impact Fee Fund

## Overview

This Fund is used to manage the collection and expending of development impact fees dedicated to public safety purposes. Police impact fees are assessed on both residential and commercial development within the Town.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ -	\$ -	\$ -	\$ -
Capital	-	-	-	<b>89,066</b>
Total Expenditures	\$ -	\$ -	\$ -	<b>\$ 89,066</b>

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Residential Impact Fees	\$ 22,271	\$ 24,254	\$ 24,254	\$ 48,376
Commercial Impact Fees	5,790	10,223	<b>5,851</b>	<b>1,464</b>
Interest Income	69	-	4	-
Total Revenues	\$ 28,130	\$ 34,477	\$ 30,109	\$ 49,840

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
PD IMPACT - CAPITAL VEHICLES	0	0	0	89,066
	<u>0</u>	<u>0</u>	<u>0</u>	<u>89,066</u>
<b>GRAND TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>89,066</b>



# Seizures and Forfeiture Fund - Federal

## Department Overview

Federal anti-racketeering revenue is generated as a result of the Police department's participation in investigating and seizing assets associated with illegal activities. The reimbursement of approved expenditures is administered by the Pima County Attorney's Office under strict Federal regulation. These funds are intended to be used in support of continuing law enforcement efforts and cannot be used to supplant any part of normal budget items.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 3,792	\$ -	\$ -	\$ 128,410
O&M	104,546	-	74,017	-
Capital Outlay	30,778	-	60,000	-
Total Expenditures	\$ 139,115	\$ -	\$ 134,017	\$ 128,410

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Interest	\$ 2,467	\$ 1,300	\$ -	\$ -
Forfeiture - State and Local	313,093	250,000	258,700	250,000
Total Revenues	\$ 315,561	\$ 251,300	\$ 258,700	\$ 250,000

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>S&amp;F JUSTICE-PERSONNEL</b>				
APRS CONTRIBUTIONS	481	0	0	16,914
GROUP INSURANCE	0	0	0	8,705
OTHER EMPLOYEE BENEFITS	0	0	0	69
OVERTIME PAY	3,076	0	0	0
REGULAR EMPLOYEES	0	0	0	90,354
SOCIAL SECURITY/MEDICARE	235	0	0	6,912
UNIFORM ALLOWANCE	0	0	0	2,400
WORKERS' COMPENSATION	0	0	0	3,056
	<b>3,792</b>	<b>0</b>	<b>0</b>	<b>128,410</b>
<b>SEIZURES &amp; FORFEIT-JUSTICE-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	0	0
EQUIPMENT REPAIR & MAINTENANCE	780	0	1,232	0
FIELD SUPPLIES	998	0	11,581	0
FUNDING OUTSIDE SOURCES	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	364	0	0	0
MISCELLANEOUS OTHER OPERATING	5,239	0	24	0
NON-CAPITALIZED EQUIPMENT	81,605	0	9,285	0
OUTSIDE PROFESSIONAL SERVICES	4,279	0	706	0
POSTAGE	0	0	0	0
SOFTWARE MAINTENANCE & LICENSI	3,260	0	0	0
TELECOMMUNICATIONS	0	0	927	0
TRAVEL & TRAINING	5,921	0	1,617	0
UNIFORMS	1,746	0	2,098	0
VEHICLE REPAIR & MAINTENANCE	353	0	0	0
	<b>104,546</b>	<b>0</b>	<b>27,470</b>	<b>0</b>
<b>SEIZURES &amp; FORFEIT-JUSTICE-CAP</b>				
BUILDINGS & IMPROVEMENTS	0	0	0	0
EQUIPMENT	30,778	0	27,121	0
MINOR ASSETS	0	0	2,372	0
PATROL VEHICLES	0	0	0	0
	<b>30,778</b>	<b>0</b>	<b>29,493</b>	<b>0</b>

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>SEIZURES &amp; FORFEIT-JUSTICE-O&amp;M</b>				
FIELD SUPPLIES	0	0	3,534	0
GASOLINE & OIL	0	0	478	0
NON-CAPITALIZED EQUIPMENT	0	0	1,233	0
	<b>0</b>	<b>0</b>	<b>5,244</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>139,115</b>	<b>0</b>	<b>62,207</b>	<b>128,410</b>



# Seizures and Forfeiture Fund - State

## Department Overview

State anti-racketeering revenue is generated as a result of the Police department's participation in investigating and seizing assets associated with illegal activities. The reimbursement of approved expenditures is administered by the Pima County Attorney's Office under strict State regulation. These funds are intended to be used in support of continuing law enforcement efforts and cannot be used to supplant any part of normal budget items.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ -	\$ -	\$ -	\$ 64,206
O&M	36,153	-	52,418	-
Capital Outlay	-	-	-	-
Total Expenditures	\$ 36,153	\$ -	\$ 52,418	\$ 64,206

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Interest	\$ 3,028	\$ 2,500	\$ -	\$ -
Forfeiture - State and Local	10,595	100,000	176,750	175,000
Total Revenues	\$ 13,623	\$ 102,500	\$ 176,750	\$ 175,000

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>S&amp;F STATE-PERSONNEL</b>				
APRS CONTRIBUTIONS	0	0	0	8,457
GROUP INSURANCE	0	0	0	4,353
OTHER EMPLOYEE BENEFITS	0	0	0	35
REGULAR EMPLOYEES	0	0	0	45,177
SOCIAL SECURITY/MEDICARE	0	0	0	3,456
UNIFORM ALLOWANCE	0	0	0	1,200
WORKERS' COMPENSATION	0	0	0	1,528
	<b>0</b>	<b>0</b>	<b>0</b>	<b>64,206</b>
<b>SEIZURE &amp; FORFEIT-STATE-O&amp;M</b>				
BUILDING REPAIR & MAINTENANCE	0	0	1,048	0
EQUIPMENT REPAIR & MAINTENANCE	406	0	0	0
FIELD SUPPLIES	13,932	0	0	0
FUNDING OUTSIDE SOURCES	0	0	0	0
MEMBERSHIPS & SUBSCRIPTIONS	0	0	0	0
MINOR ASSETS	0	0	0	0
MISCELLANEOUS OTHER OPERATING	0	0	116	0
NON-CAPITALIZED EQUIPMENT	5,885	0	0	0
OFFICE LEASE	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	879	0	3,144	0
PRINTING & BINDING	391	0	0	0
SOFTWARE MAINTENANCE & LICENSI	0	0	1,302	0
TELECOMMUNICATIONS	0	0	0	0
TRAVEL & TRAINING	13,701	0	2,746	0
UNIFORMS	94	0	0	0
VEHICLE REPAIR & MAINTENANCE	866	0	6,209	0
	<b>36,153</b>	<b>0</b>	<b>14,566</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>36,153</b>	<b>0</b>	<b>14,566</b>	<b>64,206</b>



# Municipal Debt Service

## Overview

The Municipal Debt Service Fund allocates money for principal and interest payments on the issuance of Municipal Property Bonds. The Town has issued bonds for the acquisition of land and construction of buildings to support Town services. Repayments of this debt is pledged with excise sales tax, state shared revenue and other permit and fee revenues.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ 10,350	\$ 10,000	\$ 10,000	\$ 10,000
Debt Service	<u>488,954</u>	<u>619,521</u>	<u>619,521</u>	<u>644,080</u>
Total Expenditures	\$ 499,304	\$ 629,521	\$ 629,521	\$ 654,080

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Interest	\$ 347	\$ -	\$ 100	\$ -
Federal Subsidy	81,811	85,777	85,777	83,784
Miscellaneous	-	-	206,483	100,000
Transfers In	<u>319</u>	<u>228,647</u>	<u>66,735</u>	<u>155,706</u>
Total Revenues	\$ 82,476	\$ 314,424	\$ 359,095	\$ 339,490

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>MDS-O&amp;M</b>				
BOND ISSUANCE COSTS	0	0	0	0
OUTSIDE PROFESSIONAL SERVICES	10,350	10,000	4,683	10,000
	<u>10,350</u>	<u>10,000</u>	<u>4,683</u>	<u>10,000</u>
<b>MDS-DEBT SERVICE</b>				
INTEREST PAYMENTS	253,984	314,701	159,566	322,170
PRINCIPAL PAYMENTS	234,970	304,820	304,820	321,910
	<u>488,954</u>	<u>619,521</u>	<u>464,386</u>	<u>644,080</u>
<b>GRAND TOTAL</b>	<b>499,304</b>	<b>629,521</b>	<b>469,069</b>	<b>654,080</b>



# Oracle Road Improvement District

## Overview

The Oracle Road Improvement District Fund allocates money for principal and interest payments on the issuance of improvement district bonds. The Town issued bonds in 2005 to finance the widening of Oracle Road along the Rooney Ranch development. The bonds are repaid by the assessments levied on the property owners in this improvement district.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ 6,345	\$ 1,600	\$ 2,470	\$ 2,720
Debt Service	<u>366,203</u>	<u>364,703</u>	<u>364,703</u>	<u>367,578</u>
Total Expenditures	\$ 372,548	\$ 366,303	\$ 367,173	\$ 370,298

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Interest Repayments	\$ 141,543	\$ 129,703	\$ 129,703	\$ 117,578
Penalty	-	-	1,598	-
Principal Repayments	<u>224,267</u>	<u>235,000</u>	<u>235,000</u>	<u>250,000</u>
Total Revenues	\$ 365,811	\$ 364,703	\$ 366,301	\$ 367,578

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
<b>ORDS-O&amp;M</b>				
OUTSIDE PROFESSIONAL SERVICES	6,345	1,600	335	2,720
	<b>6,345</b>	<b>1,600</b>	<b>335</b>	<b>2,720</b>
<b>ORDS-DEBT SERVICE</b>				
INTEREST PAYMENTS	141,203	129,703	67,789	117,578
PRINCIPAL PAYMENTS	225,000	235,000	235,000	250,000
	<b>366,203</b>	<b>364,703</b>	<b>302,789</b>	<b>367,578</b>
<b>GRAND TOTAL</b>	<b>372,548</b>	<b>366,303</b>	<b>303,124</b>	<b>370,298</b>



# Aquatic Center Project Fund

## Fund Overview

The Aquatic Center Project Fund is a new Capital Project Fund. This fund will be used to account for construction of an expanded Town aquatics facility.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Capital Outlay	\$ -	\$ 402,295	\$ -	\$ 3,350,000
Total Expenditures	\$ -	\$ 402,295	\$ -	\$ 3,350,000

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Other Financing Sources	\$ -	\$ -	\$ 3,050,000	\$ -
Donations	-	-	-	300,000
Total Revenues	\$ -	\$ -	\$ 3,050,000	\$ 300,000

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
AQUATIC CENTER -CAPTIAL OUTLAY BUILDINGS & IMPROVEMENTS	0	402,295	0	3,350,000
	<u>0</u>	<u>402,295</u>	<u>0</u>	<u>3,350,000</u>
<b>GRAND TOTAL</b>	<b>0</b>	<b>402,295</b>	<b>0</b>	<b>3,350,000</b>



# Benefit Self Insurance Fund

## Fund Overview

The Benefit Self Insurance Fund is a new Internal Service Fund for FY 2013. This fund will be used to manage costs related to the Town's self funding of health insurance.

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ -	\$ -	\$ -	\$ 1,824,194
Total Expenditures	\$ -	\$ -	\$ -	\$ 1,824,194

	FY 2011 Actual	FY 2012 Budget	FY 2012 Projected	FY 2013 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Self-Insurance Premiums	\$ -	\$ -	\$ -	\$ 1,824,194
Total Revenues	\$ -	\$ -	\$ -	\$ 1,824,194

# BUDGET COMPARISON REPORT

	FY 2010/11 ACTUAL	FY 2011/12 BUDGET	FY 2011/12 ACTUALS THRU DEC	FY 2012/13 TMRB
BENEFIT SELF INSURANCE-0&M	0	0	0	1,824,194
CLAIM SETTLEMENT	0	0	0	1,824,194
<b>GRAND TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,824,194</b>



## Capital Improvement Program Overview

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### Overview

Providing infrastructure is a primary function of a local government. Maintaining public safety, town services, parks and recreation facilities, adequate transportation systems, and the community's quality of life are all heavily dependent on how the Town handles infrastructure issues.

The Capital Improvement Program (CIP) is a comprehensive, five-year plan of capital projects that will support the continued growth and development of the Town. The CIP establishes the Capital Budget, which is submitted as the capital outlay portion of the annual Town budget. The CIP is used in implementing the General Plan and supporting the Town's adopted Strategic Plan by developing a prioritized schedule of short-range and long-range community capital needs, evaluating projects, and analyzing the community's ability and willingness to pay for them in the most cost-effective way. The Town uses the CIP as its method in determining future infrastructure requirements and planning the financing of facilities and equipment to maintain the service levels provided to Town citizens.

The Town identifies capital projects as those which:

- Cost \$50,000 or more;
- Have an expected useful life of five or more years; and
- Becomes, or preserves, an asset of the Town

Town staff, a Town Council representative, and board and commission representatives, form a CIP Technical Advisory Committee (CIPTAC). Each year the CIPTAC identifies new projects for inclusion in the CIP. The new projects incorporate goals and objectives identified in the Towns' Strategic Plan for the coming fiscal year. The approved CIP projects are incorporated into the Town's annual budget, while the remaining years offer insight into the needs of the Town for the next four years.

The CIP is comprised of four components:

- Needs assessment that identifies all needed and planned community infrastructure
- Financial analysis and determination of options and projected costs
- A plan that programs infrastructure by year over a five-year period
- A capital budget to be included in the annual budget for the new fiscal year

The Town uses the Capital Improvement Program as an avenue of communication to the public. Through the CIP document, residents and businesses are provided with an accurate and concise view of the Town's long term direction for capital investment and the Town's need for stable revenue sources to fund large multi-year capital projects.

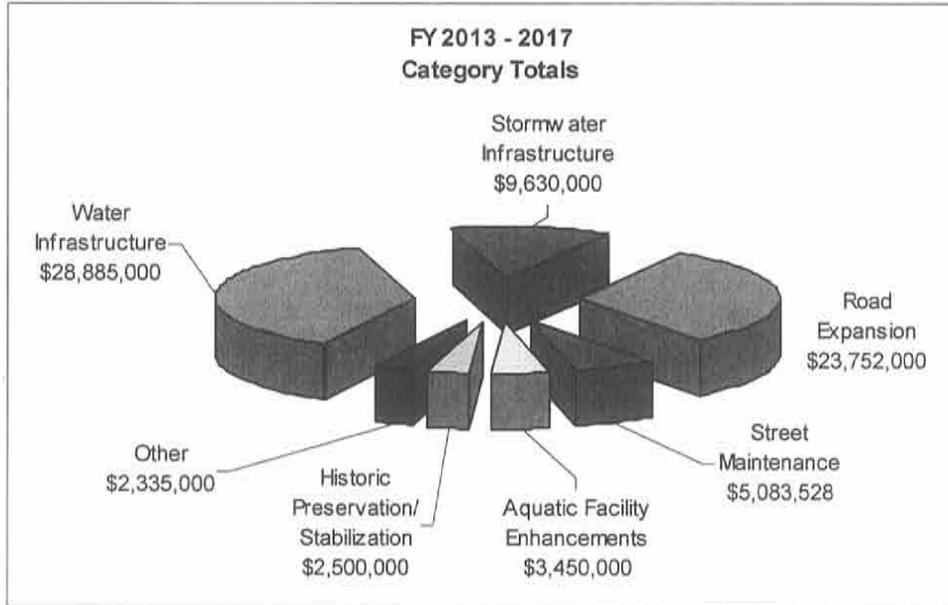
**An internal, cross-departmental review of capital projects was completed in order to prepare the proposed Five-Year Capital Improvement Plan rather than convening the CIP Technical Advisory Committee as has been standard practice in prior fiscal years.**



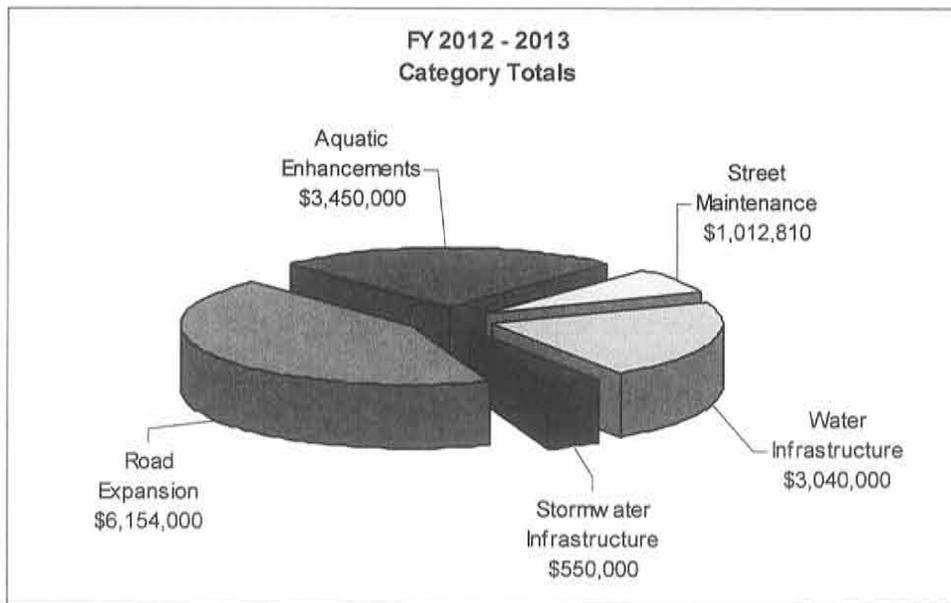
# Capital Improvement Program Overview

## Capital Improvement Program Summary

The cumulative 5-year capital budget for the Town of Oro Valley totals \$75,635,528 for fiscal years 2012-13 through 2016-17. The five year outlook is concentrated on roadway expansion, stormwater infrastructure and water infrastructure. The graph below shows the allocations by category for the given years:



The amount allocated for CIP projects in the FY 12/13 proposed budget is \$14,206,810. The graph below shows the allocations by category for FY 12/13. The projects included in the FY 12/13 CIP reflect the needs of the Town based on goals established in both the General and Strategic Plans. The projects represent a significant investment in the infrastructure of the Town and attempt to meet the needs of the community.





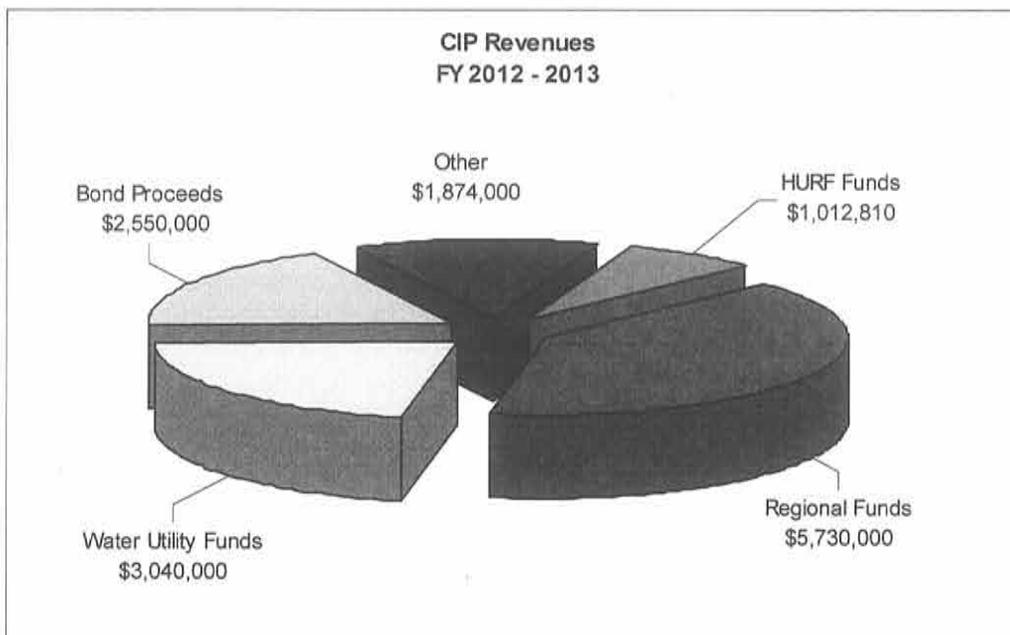
## Capital Improvement Program Overview

### Financing the Capital Improvement Program

Over the years, the Town of Oro Valley has financed a substantial portion of capital improvements through operating revenue and use of cash reserves. The "pay-as-you-go" financing method has been the preferred method for funding CIP projects in the past. The following options are considered when analyzing potential funding sources for CIP projects:

- Pay-as-you-go financing
- Bonds
- Certificates of participation
- Lease-purchase agreements
- Improvement districts
- Development impact fee ordinances
- Federal and State grants
- Donations and intergovernmental agreements
- User fees

Funding for the 2012 - 2013 CIP is derived from a variety of sources as depicted in the chart below:



Significant funding is generated through local taxes, development fees, intergovernmental grants, and Pima County bond proceeds. The Town relies heavily on income related to development to fund the projects, and a challenge for the Town will be to continue to develop funding sources to replace this income as construction activity has severely declined due to the economic recession.

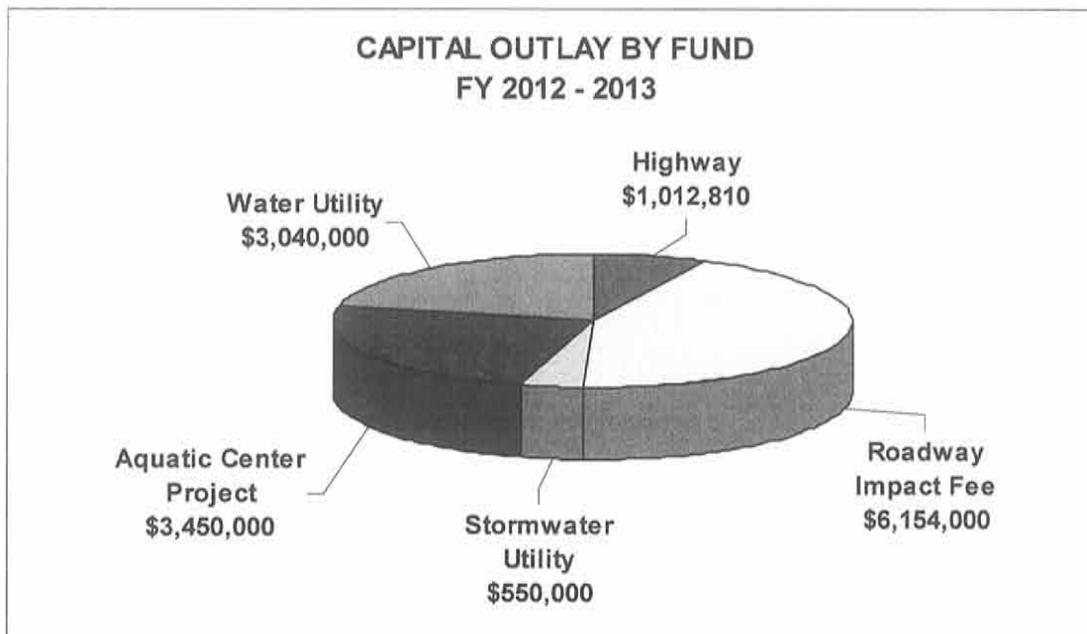


## Capital Improvement Program Overview

Table 1 below shows the Five Year CIP Projects by Fund:

**Table 1**

<u>Fund</u>	<u>Fiscal Year</u>				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
General	\$ -	\$ 1,470,000	\$ 2,750,000	\$ 325,000	\$ 150,000
Highway	\$ 1,012,810	\$ 934,739	\$ 1,077,642	\$ 1,381,642	\$ 816,695
Roadway Impact Fee	\$ 6,154,000	\$ -	\$ 6,496,000	\$ 9,102,000	\$ 2,000,000
Stormwater Utility	\$ 550,000	\$ 3,300,000	\$ 1,700,000	\$ 1,580,000	\$ 2,500,000
Aquatic Center Project	\$ 3,450,000	\$ -	\$ -	\$ -	\$ -
Water Utility	\$ 3,040,000	\$ 3,635,000	\$ 9,685,000	\$ 9,950,000	\$ 2,575,000
<b>Total All Funds</b>	<b>\$ 14,206,810</b>	<b>\$ 9,339,739</b>	<b>\$ 21,708,642</b>	<b>\$ 22,338,642</b>	<b>\$ 8,041,695</b>





## Projects by Fund

Table 2 below identifies the General Fund Projects for Fiscal Years 2013 – 2017:

**Table 2**

**General Fund**

Project Name	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17
Acella Permits Upgrade	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Replace Field Lights at JDK Park	\$ -	\$ 300,000	\$ -	\$ -	\$ -
Dog Parks at RFP & JDK Parks	\$ -	\$ -	\$ 200,000	\$ -	\$ -
Replace Restroom at JDK Park	\$ -	\$ -	\$ -	\$ 275,000	\$ -
Ramada at JDK Park	\$ -	\$ -	\$ -	\$ -	\$ 150,000
SPR: Stables & Tack House Renovation (2)	\$ -	\$ -	\$ 250,000	\$ -	\$ -
SPR: Pump House Treatment (2)	\$ -	\$ -	\$ 250,000	\$ -	\$ -
SPR: Proctor Lieber House Renovation (2)	\$ -	\$ -	\$ 1,250,000	\$ -	\$ -
SPR: Guest House-Bunk Houses Renovation (2)	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Carlos House & Chicken Coop Renovation (2)	\$ -	\$ -	\$ 250,000	\$ -	\$ -
Replace Playground Equipment - JDK Park (1)	\$ -	\$ 70,000	\$ 50,000	\$ 50,000	\$ -
Phone System Replacement	\$ -	\$ 600,000	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ -</b>	<b>\$ 1,470,000</b>	<b>\$ 2,750,000</b>	<b>\$ 325,000</b>	<b>\$ 150,000</b>

Note 1: Funded with Recreation In Lieu Fees

Note 2: Contingent upon future Pima County bond fund approval

Table 3 below identifies the Highway Fund Projects for Fiscal Years 2013 – 2017:

**Table 3**

**Highway Fund**

Project Name	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17
Surface Treatments	\$ 1,012,810	\$ 934,739	\$ 1,077,642	\$ 1,301,642	\$ 756,695
New 4X4 Backhoe	\$ -	\$ -	\$ -	\$ 80,000	\$ -
Bobcat w/attachments	\$ -	\$ -	\$ -	\$ -	\$ 60,000
<b>Totals</b>	<b>\$ 1,012,810</b>	<b>\$ 934,739</b>	<b>\$ 1,077,642</b>	<b>\$ 1,381,642</b>	<b>\$ 816,695</b>



## Projects by Fund

Table 4 below identifies the Stormwater Fund Projects for Fiscal Years 2013 – 2017:

**Table 4**

<b>Stormwater Fund</b>					
<b>Project Name</b>	<b>FY 12/13</b>	<b>FY 13/14</b>	<b>FY 14/15</b>	<b>FY 15/16</b>	<b>FY 16/17</b>
Northern Avenue Drainage Improvements	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Capacity for Pima County Flood Control District Project	\$ 450,000	\$ -	\$ -	\$ -	\$ -
Linda Vista Drainage Improvements	\$ -	\$ 500,000	\$ -	\$ -	\$ -
Naranja Drainage Improvements	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -
Lomas De Oro @ Lambert Lane Drainage Improvements	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -
Lambert Road Box Culvert	\$ -	\$ -	\$ 600,000	\$ -	\$ -
Moore Road Box Culverts	\$ -	\$ -	\$ 800,000	\$ -	\$ -
Carmack Wash Drainage Improvements	\$ -	\$ -	\$ 250,000	\$ -	\$ -
Highland Wash Basin Improvements	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
Northern Ave. Future Annex. Improvements	\$ -	\$ -	\$ -	\$ 80,000	\$ -
Arroyo Grande Basin Improvements	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Pegler Wash Drainage Improvements	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Vehicle Wash Rack Enclosure	\$ -	\$ -	\$ 50,000	\$ -	\$ -
<b>Totals</b>	<b>\$ 550,000</b>	<b>\$ 3,300,000</b>	<b>\$ 1,700,000</b>	<b>\$ 1,580,000</b>	<b>\$ 2,500,000</b>

Table 5 below identifies the Roadway Impact Fee Fund Projects for Fiscal Years 2013 – 2017:

**Table 5**

<b>Roadway Impact Fee Fund</b>					
<b>Project Name</b>	<b>FY 12/13</b>	<b>FY 13/14</b>	<b>FY 14/15</b>	<b>FY 15/16</b>	<b>FY 16/17</b>
Tangerine Rd: Shannon to La Canada	\$ -	\$ -	\$ 261,000	\$ 5,500,000	\$ -
Naranja Drive	\$ -	\$ -	\$ 1,585,000	\$ 602,000	\$ 2,000,000
Lambert Lane - Phase 2 (La Can. To Rancho Sonora)	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -
Lambert Lane - Phase 1 (La Can. to Push View Lane)	\$ 4,677,000	\$ -	\$ 1,650,000	\$ -	\$ -
Canada del Oro Shared Use-Path Final Phase	\$ 1,228,000	\$ -	\$ -	\$ -	\$ -
La Cholla Blvd. & Moore Road Intersection Study	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Oro Valley Sign Panel Upgrades	\$ 199,000	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 6,154,000</b>	<b>\$ -</b>	<b>\$ 6,496,000</b>	<b>\$ 9,102,000</b>	<b>\$ 2,000,000</b>



## Projects by Fund

Table 6 below identifies the Existing System Improvement Projects for the Water Utility for Fiscal Years 2013 – 2017:

Existing System Improvements					
<u>Project Name</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>FY 16/17</u>
AMI Meter Replacement - Oro Valley	\$ 780,000	\$ 1,625,000	\$ 1,625,000	\$ 1,625,000	\$ 1,225,000
Campo Bello - 8 Inch Main Replacement - Rollover	\$ 700,000				
Tangerine Hills - New Hydrants and Valve Replacement	\$ 600,000				
RV Chlorine Storage Rollover	\$ 300,000				
E. Lambert Ln. 16" Main (DIS) Rollover	\$ 200,000			\$ -	\$ -
PRVS Naranja Palisades	\$ 200,000				
Well Meter Replacement	\$ 60,000	\$ 60,000			
High Mesa control valve and flow meter	\$ 50,000				
Countryside Web Portal - Rollover	\$ 50,000				
Well Drill & Equip Steam Pump	\$ -	\$ 650,000	\$ 1,000,000		
Access Road & Wall - Well D-6	\$ -	\$ 100,000	\$ -	\$ -	\$ -
Well E-8 Development		\$ 60,000			
Redrill Well E-3			\$ 600,000	\$ 1,000,000	
High Mesa G-Zone Booster			\$ 500,000		\$ -
High Mesa F-Zone Booster			\$ 500,000		\$ -
Tangerine Booster				\$ 150,000	
CDO Booster - possible demolition		\$ 50,000			
Deer Run Booster					\$ 1,200,000
W. Lambert Ln. 12" Main Relocation (DIS)			\$ 100,000	\$ 500,000	
Tangerine Shannon / La Canada Main Relcation (DIS)			\$ 200,000	\$ 1,000,000	
Naranja Shannon / La Cholla Main Relocation (DIS)			\$ 100,000	\$ 400,000	
Pusch Ridge Interconnect		\$ 35,000			
Relocate 3 PRVS OV Area				\$ 100,000	
New 6" PRV Cliff Dweller			\$ 60,000		
Rancho Verde Main Replacement				\$ 500,000	
Main Valve Replacement (10)		\$ 50,000	\$ 50,000		
CS1 to CS2 Main Replacement		\$ 75,000	\$ 250,000		
Crimson Canyon Booster Security Wall				\$ 75,000	
Linda Vista Drainage Improvements					\$ 150,000
Access Road - Well C-8		\$ 50,000			
Security Wall - Well C-8			\$ 100,000		
Replace Security Wall at CS-2 - Countryside		\$ 80,000			
<b>Totals</b>	<b>\$ 2,940,000</b>	<b>\$ 2,835,000</b>	<b>\$ 5,085,000</b>	<b>\$ 5,350,000</b>	<b>\$ 2,575,000</b>

Table 7 below identifies the CAP Improvements scheduled for Fiscal Years 2013 – 2017:

CAP Water Improvements					
<u>Project Name</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>FY 16/17</u>
Land Acquisition - LaCholla D-E Booster	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Wheeling Tucson Water 3000 AF/Year	\$ -	\$ 800,000	\$ 4,600,000	\$ 4,600,000	\$ -
<b>Totals</b>	<b>\$ 100,000</b>	<b>\$ 800,000</b>	<b>\$ 4,600,000</b>	<b>\$ 4,600,000</b>	<b>\$ -</b>

Table 8 below identifies the Aquatic Center Improvements scheduled for Fiscal Years 2013 – 2017:

Aquatic Center Project Fund					
<u>Project Name</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>FY 16/17</u>
Aquatics Facility Enhancements	\$ 3,450,000	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 3,450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## Project Descriptions

The following are detailed descriptions of all of the projects identified for Fiscal Year 2012-2013 above. They include the operating impact to the Town as well as indicating any additional funding the Town will receive to complete the project.

PROJECT TITLE:	Oro Valley Surface Treatments				
DEPARTMENT:	Development and Infrastructure Services, Street Division				
PROJECT COST:	\$1,012,810				
PRIMARY FUNDING:	Highway Fund				
ADDITIONAL FUNDING:	None				
PROJECT DESCRIPTION:	Pavement preservation and surface treatments of Oro Valley streets and roads				
PROJECT JUSTIFICATION:	Preserves the existing Town infrastructure and extends street/road lifespan				
OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	Varies depending on pavement preservation application type				
<hr/>					
PROJECT TITLE:	Northern Avenue Drainage Improvements				
DEPARTMENT:	Development and Infrastructure Services, Operations Division				
PROJECT COST:	\$100,000				
PRIMARY FUNDING:	Stormwater Utility Fund				
ADDITIONAL FUNDING:	None				
PROJECT DESCRIPTION:	Drainage improvements at Northern Avenue				
PROJECT JUSTIFICATION:	Improvements will provide increased channel capacity				
OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-
<hr/>					
PROJECT TITLE:	Capacity for Pima County Flood Control District Project				
DEPARTMENT:	Development and Infrastructure Services, Operations Division				
PROJECT COST:	\$450,000				
PRIMARY FUNDING:	Pima County Flood Control District				
ADDITIONAL FUNDING:	None				
PROJECT DESCRIPTION:	Capacity included to allow Town to complete project once anticipated funding is provided				
PROJECT JUSTIFICATION:	N/A				
OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-



## Project Descriptions

PROJECT TITLE: Lambert Lane Widening (La Canada to Pusch View Lane) - Rollover Project  
 DEPARTMENT: Development and Infrastructure Services  
 PROJECT COST: \$4,677,000  
 PRIMARY FUNDING: Pima Association of Governments Regional Funds  
 ADDITIONAL FUNDING: Impact Fees  
 PROJECT DESCRIPTION: Widen Lambert Lane between La Canada and Pusch View Lane to 4 lanes  
 PROJECT JUSTIFICATION: Per Transportation Improvement Program as set by PAG

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: CDO Shared Use Path - Final Phase  
 DEPARTMENT: Development and Infrastructure Services  
 PROJECT COST: \$1,228,000  
 PRIMARY FUNDING: Regional Transportation Authority (RTA) Funds  
 ADDITIONAL FUNDING: Federal Transportation Enhancement Grant  
 PROJECT DESCRIPTION: Construct new 12' linear trail along CDO multi-use path  
 PROJECT JUSTIFICATION: Per Transportation Improvement Program as set by PAG

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: La Cholla Blvd. & Moore Road Intersection Study  
 DEPARTMENT: Development and Infrastructure Services  
 PROJECT COST: \$50,000  
 PRIMARY FUNDING: Pima Association of Governments Regional Funds  
 ADDITIONAL FUNDING: None  
 PROJECT DESCRIPTION: Safety study of the La Cholla and Moore intersection  
 PROJECT JUSTIFICATION: Per Transportation Improvement Program as set by PAG

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-



## Project Descriptions

PROJECT TITLE: Oro Valley Sign Panel Upgrades  
 DEPARTMENT: Development and Infrastructure Services  
 PROJECT COST: \$199,000  
 PRIMARY FUNDING: Highway Safety Improvement Program Grant  
 ADDITIONAL FUNDING: None  
 PROJECT DESCRIPTION: Upgrade & replace panels Townwide to meet current Manual Uniform Traffic Control Devices  
 PROJECT JUSTIFICATION: Per Transportation Improvement Program as set by PAG

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: AMI Meter Replacement  
 DEPARTMENT: Water  
 PROJECT COST: \$780,000  
 PRIMARY FUNDING: Water Utility Fund  
 ADDITIONAL FUNDING: None  
 PROJECT DESCRIPTION: Townwide replacement of aging meters to Automated Meter Infrastructure technology  
 PROJECT JUSTIFICATION: Current meters inefficient and under registering

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	Additional revenue anticipated due to increased accuracy in meter reading				
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: Campo Bello - 8 Inch Main Replacement  
 DEPARTMENT: Water  
 PROJECT COST: \$700,000  
 PRIMARY FUNDING: Water Utility Fund  
 ADDITIONAL FUNDING: None  
 PROJECT DESCRIPTION: Install new 8 Inch pipe and new fire hydrants  
 PROJECT JUSTIFICATION: Current system undersized and costly to maintain

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	1,000	1,000	1,000	1,000
Operating Savings	-	-	-	-	-



## Project Descriptions

PROJECT TITLE: Tangerine Hills - New Hydrant and Valve Replacement  
 DEPARTMENT: Water  
 PROJECT COST: \$600,000  
 PRIMARY FUNDING: Water Utility Fund  
 ADDITIONAL FUNDING: None  
 PROJECT DESCRIPTION: Install new fire hydrants and replace valves  
 PROJECT JUSTIFICATION: Provide fire protection and replace non operating valves  
 OPERATING IMPACT:

	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-

PROJECT TITLE: RV Chlorine Storage  
 DEPARTMENT: Water  
 PROJECT COST: \$300,000  
 PRIMARY FUNDING: Water Utility Fund  
 ADDITIONAL FUNDING: None  
 PROJECT DESCRIPTION: Construct chlorine storage building at reclaimed water facility in Rancho Vistoso  
 PROJECT JUSTIFICATION: Relocate chlorine storage to a more secure location and reduce liability  
 OPERATING IMPACT:

	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	1,000	1,000	1,000	1,000
Operating Savings	-	-	-	-	-

PROJECT TITLE: East Lambert Lane 16 inch Main Relocation - Rollover  
 DEPARTMENT: Water  
 PROJECT COST: \$200,000  
 PRIMARY FUNDING: Water Utility Fund  
 ADDITIONAL FUNDING: None  
 PROJECT DESCRIPTION: Relocate existing water main - Autumn Hills to First Avenue  
 PROJECT JUSTIFICATION: To accommodate Public Works Road Improvement Project  
 OPERATING IMPACT:

	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	1,000	1,000	1,000	1,000
Operating Savings	-	-	-	-	-



## Project Descriptions

PROJECT TITLE:	Pressure Reducing Valves at Naranja Palisades				
DEPARTMENT:	Water				
PROJECT COST:	\$200,000				
PRIMARY FUNDING:	Water Utility Fund				
ADDITIONAL FUNDING:	None				
PROJECT DESCRIPTION:	Installing of pressure reducing valves in the Naranja Palisades service area				
PROJECT JUSTIFICATION:	Reduce high pressure in the Naranja Palisades service area				
OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-
PROJECT TITLE:	Well Meter Replacement				
DEPARTMENT:	Water				
PROJECT COST:	\$60,000				
PRIMARY FUNDING:	Water Utility Fund				
ADDITIONAL FUNDING:	None				
PROJECT DESCRIPTION:	Install electronic strap on flow meters at 10 wells				
PROJECT JUSTIFICATION:	Reduce maintenance cost and increase meter accuracy				
OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	500	500	500	500	500
Operating Savings	-	-	-	-	-
PROJECT TITLE:	High Mesa Control Valve and Flow Meter				
DEPARTMENT:	Water				
PROJECT COST:	\$50,000				
PRIMARY FUNDING:	Water Utility Fund				
ADDITIONAL FUNDING:	None				
PROJECT DESCRIPTION:	Install control valve actuator and new flow meter				
PROJECT JUSTIFICATION:	To balance water system E-Zone loading				
OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	500	500	500	500	500
Operating Savings	-	-	-	-	-



## Project Descriptions

**PROJECT TITLE:** Countryside Web Portal - Rollover  
**DEPARTMENT:** Water  
**PROJECT COST:** \$50,000  
**PRIMARY FUNDING:** Water Utility Fund  
**ADDITIONAL FUNDING:** None  
**PROJECT DESCRIPTION:** Complete implementation of web portal to allow customers to monitor water usage  
**PROJECT JUSTIFICATION:** Completes AMR project in Countryside that began in FY 11/12

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	2,000	2,000	2,000	2,000	2,000
Operating Savings	-	-	-	-	-

**PROJECT TITLE:** Land Acquisition - La Cholla D - E Booster  
**DEPARTMENT:** Water  
**PROJECT COST:** \$100,000  
**PRIMARY FUNDING:** Alternative Water Resource Development Impact Fee Fund  
**ADDITIONAL FUNDING:** None  
**PROJECT DESCRIPTION:** Purchase land for booster to accommodate future CAP infrastructure  
**PROJECT JUSTIFICATION:** Needed land to construct booster station for future CAP infrastructure

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	-	-	-	-	-
Operating Savings	-	-	-	-	-

**PROJECT TITLE:** Aquatics Facility Enhancements  
**DEPARTMENT:** Aquatic Center Project Fund  
**PROJECT COST:** \$3,450,000  
**PRIMARY FUNDING:** Excise Tax Bond Proceeds (\$2,550,000)  
**ADDITIONAL FUNDING:** Bed Tax Contingency (\$500,000), Park Impact Fees (\$400,000)  
**PROJECT DESCRIPTION:** Construction of a new aquatics facility to include an expanded lap pool & new recreational pool  
**PROJECT JUSTIFICATION:** Expansion of pool & programs will enhance the Town's Economic Development strategy

OPERATING IMPACT:	Fiscal Years				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
Operating Revenue	-	-	-	-	-
Operating Costs	Please see Aquatics budget in Parks and Recreation for detailed revenues & expenditures				
Operating Savings	-	-	-	-	-



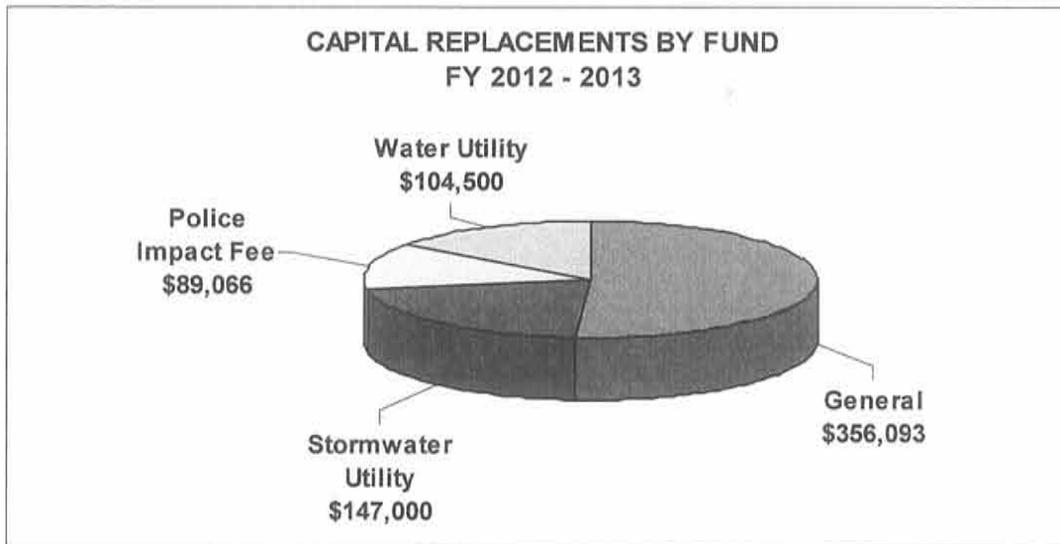
## Capital Asset Replacement Program

The information that follows details the Town's Capital Asset Replacement plan for Fiscal Years 2013 – 2017.

Table 1 below shows the 5 year replacements by Fund:

**Table 1**

<u>Fund</u>	<u>Fiscal Year</u>				
	<u>12/13</u>	<u>13/14</u>	<u>14/15</u>	<u>15/16</u>	<u>16/17</u>
General	\$ 356,093	\$ 1,467,918	\$ 815,118	\$ 349,714	\$ 181,000
Highway	\$ -	\$ 80,000	\$ 120,000	\$ 108,000	\$ -
Stormwater Utility	\$ 147,000	\$ 50,000	\$ 50,000	\$ 100,000	\$ 35,000
Police Impact Fee	\$ 89,066	\$ -	\$ -	\$ -	\$ -
Water Utility	\$ 104,500	\$ 85,000	\$ 60,000	\$ 60,000	\$ 60,000
<b>Total All Funds</b>	<b>\$ 696,658</b>	<b>\$ 1,682,918</b>	<b>\$ 1,045,118</b>	<b>\$ 617,714</b>	<b>\$ 276,000</b>





## Capital Asset Replacements by Fund

Table 1 below identifies the General Fund replacements for Fiscal Years 2013 – 2017:

General Fund		Table 1				
Department	Replacement Asset	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17
IT	Computers	\$ 75,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Police	Police Vehicles (4)	\$ 183,093	\$ -	\$ -	\$ -	\$ -
IT	OVPD MDT	\$ 25,000	\$ 50,000	\$ -	\$ 75,000	\$ -
IT	Servers (2)	\$ 42,000	\$ -	\$ -	\$ -	\$ -
PARKS	Heavy Duty Utility Vehicle	\$ 22,000	\$ -	\$ -	\$ -	\$ -
IT	DIS MDT	\$ 9,000	\$ -	\$ -	\$ -	\$ 21,000
IT	Microsoft Office	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Police	Police Vehicles (23)	\$ -	\$ 956,918	\$ -	\$ -	\$ -
IT	Servers (5)	\$ -	\$ 183,000	\$ -	\$ -	\$ -
PARKS	2 Light Duty Utility Vehicles	\$ -	\$ 20,000	\$ -	\$ -	\$ -
DIS	Ford SUV (1)	\$ -	\$ 28,000	\$ -	\$ -	\$ -
Police	Police Vehicles (17)	\$ -	\$ -	\$ 715,118	\$ -	\$ -
PARKS	Light Duty Pick-up Truck	\$ -	\$ -	\$ 20,000	\$ -	\$ -
PARKS	Heavy Duty Truck	\$ -	\$ -	\$ -	\$ 30,000	\$ -
Police	Police Vehicles (4)	\$ -	\$ -	\$ -	\$ 139,714	\$ -
DIS	Ford Truck (1)	\$ -	\$ -	\$ -	\$ 25,000	\$ -
PARKS	Small Tractor and Back Hoe	\$ -	\$ -	\$ -	\$ -	\$ 30,000
DIS	Ford Trucks (2)	\$ -	\$ -	\$ -	\$ -	\$ 50,000
<b>Totals</b>		<b>\$ 356,093</b>	<b>\$ 1,467,918</b>	<b>\$ 815,118</b>	<b>\$ 349,714</b>	<b>\$ 181,000</b>

Table 2 below identifies the Highway Fund replacements for Fiscal Years 2013 – 2017:

Highway Fund		Table 2				
Department	Replacement Asset	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17
DIS	Ford Trucks (2)	\$ -	\$ 60,000	\$ -	\$ -	\$ -
DIS	New utility bed	\$ -	\$ 10,000	\$ -	\$ -	\$ -
DIS	New water tank	\$ -	\$ 10,000	\$ -	\$ -	\$ -
DIS	1-ton crew-cab flat bed	\$ -	\$ -	\$ 45,000	\$ -	\$ -
DIS	Ford Trucks (2)	\$ -	\$ -	\$ 60,000	\$ -	\$ -
DIS	New water tank	\$ -	\$ -	\$ 15,000	\$ -	\$ -
DIS	Crack Vac	\$ -	\$ -	\$ -	\$ 45,000	\$ -
DIS	Ford Trucks (2)	\$ -	\$ -	\$ -	\$ 53,000	\$ -
DIS	New utility bed	\$ -	\$ -	\$ -	\$ 10,000	\$ -
<b>Totals</b>		<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ 120,000</b>	<b>\$ 108,000</b>	<b>\$ -</b>

Table 3 below identifies the Stormwater Fund replacements for Fiscal Years 2013 – 2017:

Stormwater Fund		Table 3				
Department	Replacement Asset	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17
DIS	Crack Vac	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	\$ -
DIS	Broom Bear Sweeper	\$ 85,000	\$ 35,000	\$ 35,000	\$ -	\$ -
DIS	Broom Bear Sweeper	\$ -	\$ -	\$ -	\$ 100,000	\$ 35,000
DIS	1-ton cr-cab flat bed	\$ 47,000	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>		<b>\$ 147,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>	<b>\$ 35,000</b>



## Capital Asset Replacements by Fund

Table 4 below identifies the Enterprise Fund replacements for Fiscal Years 2013 – 2017:

Enterprise Fund		Table 4				
<u>Department</u>	<u>Replacement Asset</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>FY 16/17</u>
Water	Ford Trucks (4)	\$ 104,500	\$ -	\$ -	\$ -	\$ -
Water	Replacement Vehicles	\$ -	\$ 85,000	\$ 60,000	\$ 60,000	\$ 60,000
<b>Totals</b>		<b>\$ 104,500</b>	<b>\$ 85,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>

Table 5 below identifies the Police Impact Fee Fund replacements for Fiscal Years 2013 – 2017:

PD Impact Fee Fund		Table 5				
<u>Department</u>	<u>Replacement Asset</u>	<u>FY 12/13</u>	<u>FY 13/14</u>	<u>FY 14/15</u>	<u>FY 15/16</u>	<u>FY 16/17</u>
Police	Police Vehicles (2)	\$ 89,066	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>		<b>\$ 89,066</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>